# Shared Governance \& Communication Survey: 

## Summary of Survey Results

# Strategic Planning and Resources Council 

University of Central Arkansas

The Shared Governance and Communication Survey (SGCS) was sent to the UCA campus community in November 2012. With the exception of minor modifications, the 2012 survey was identical to the SGCS administered to the campus community in fall 2011. A total of 312 people responded to the 2012 survey, as compared to 209 respondents in 2011. Not all respondents answered every survey question. What follows is a summary of the results of the 2012 SGCS and a comparison of the 2012 results with those obtained in 2011. A complete set of numerical data from both the 2011 and the 2012 surveys may be viewed beginning on page 6 of this document.

## Major Survey Findings

The perceived transparency of decision-making was significantly higher in 2012 than in 2011 at the levels of the Board of Trustees, President's Office, and Provost's Office. When asked the question "How transparent is the decision making process at the following levels?", there was a statistically significant increase ( $p<0.5$ ) in the average reported level of transparency at the level of the Board of Trustees, the President's Office, and the Provost's Office (see Table 1). While the highest level of transparency in decision making on campus continued to be at the level of the department or unit, the average score for transparency at that level declined slightly, although not significantly, from 2011 to 2012.


Satisfaction with the shared governance process was significantly greater at the level of the Board of Trustees and the President's Office in 2012 as compared to 2011. When asked the questions "How satisfied are you with the shared governance process at the following levels?", there was a statistically significant increase ( $\mathrm{p}<0.5$ ) in the average reported level of satisfaction at the level of the Board of Trustees and the President's Office (see Table 2). As was seen with transparency, the highest level of satisfaction with shared governance continued to be at the level of the department or unit with that score declining slightly, but not significantly, from 2011 to 2012.


There was a statistically significant $(p<0.5)$ decrease in the percentage of respondents answering "yes" when asked "Do you think there is a problem with the sharing of information vertically on campus?". In 2011, $84 \%$ of respondents answered "yes" to this question while 16\% answered "no". In 2012, the percentage of respondents answering "yes" declined to $69 \%$ and the percentage of respondents answering "no" increased to $31 \%$ (see Table 3).


For those reporting a perceived break in vertical communication, there was a significant change in where that break in communication was occurring. In 2011, the largest break in vertical communication was perceived to occur at the level of the Board of Trustees with 28\% of those answering the question reporting the largest break at that level. In 2012, the percent of respondents pointing to the Board level as the area where the largest break in communication occurred was down to $8 \%$. Conversely, there was an increase, from $4 \%$ in 2011 to $16 \%$ in 2012, in the percentage of respondents who reported that the largest break in communication occurred at the department or unit level (see Table 4).


There was a statistically significant $(p<0.5)$ decrease in the percentage of respondents answering "yes" when asked "Do you think there is a problem with the sharing of information horizontally on campus?". In 2011, $54 \%$ of respondents answered "yes" to this question while 46\% answered "no". In 2012, the percentage of respondents answering "yes" declined to $44 \%$ and the percentage of respondents answering "no" increased to 56\% (see Table 5).


For those reporting a perceived break in horizontal communication, there was a significant change in where that break in communication was occurring. When asked "At what level do you identify the largest break in horizontal information?" the department or unit level was identified as the largest break in both 2011 and 2012. However, for some areas, the percentage of respondents who reported a problem with horizontal communication declined from 2011 to 2012. Most notable was at the level of the college deans and at the level of the Board of Trustees (see Table 6). The percentage of respondents answering "don't know" to this question more than doubled from 2011 to 2012.


Some changes occurred in the reported means by which respondents obtained information about campus happenings. The top four means of obtaining information reported in 2011 and 2012 were as follows:
$\underline{2011}$
$\underline{2012}$

1) Administrative e-mails
2) Administrative e-mails
3) Newspapers
4) Word of mouth*
5) UCA website
6) Department meetings
7) UCA website
8) Newspapers

Significant declines ( $\mathrm{p}<.05$ ) occurred from 2011 to 2012 in the percentage of people who reported obtaining information "sometimes" or "often" from the following sources: Faculty Senate website, minutes, and e-mails, Staff Senate minutes, and the Bear Ledger.

## Some changes occurred in the sources reported to be effective at sharing

information. The sources reported to be most effective at sharing information in 2011 and 2012 were as follows:

$$
2011
$$

1) Faculty Senate minutes
2) Staff Senate minutes
3) Administrative e-mails
4) Faculty Senate e-mails

$$
2012
$$

1) Administrative e-mails
2) Newspapers
3) UCA website
4) Word of mouth*

Significant declines ( $\mathrm{p}<.05$ ) occurred from 2011 to 2012 in the percentage of people who reported the following sources as effective at sharing information: Staff Senate website, minutes, and e-mails; and Faculty Senate minutes and e-mails.

Changes occurred in the percentage of respondents reporting familiarity with where to find information on a variety of topics. As can be seen in Table 7, many of
these changes were significant ( $\mathrm{p}<0.5$ ), including an increase in the percentage of respondents familiar with where to find information on the budget, employee benefits, UCA Physical Plant activities, and UCA Board of Trustees' policies.


[^0]UCA Shared Governance and Communication Survey Results
Fall 2011 and Fall 2012
Frequencies and Percentages
1.A. How transparent is the decision-making process at the following levels?

|  | VT (1) |  | ST (2) |  | NVT (3) |  | NAAT (4) |  | DK |  | DA |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 |
| Departments / Units | $39.1 \%$ | $35.8 \%$ | $41.1 \%$ | $41.0 \%$ | $9.7 \%$ | $9.4 \%$ | $5.3 \%$ | $7.2 \%$ | $3.4 \&$ | $4.9 \%$ | $1.4 \%$ | $1.6 \%$ |
|  | $(81)$ | $(110)$ | $(85)$ | $(126)$ | $(20)$ | $(29)$ | $(11)$ | $(22)$ | $(7)$ | $(15)$ | $(3)$ | $(5)$ |
| Colleges / Deans | $9.7 \%$ | $11.6 \%$ | $36.4 \%$ | $34.3 \%$ | $23.8 \%$ | $18.5 \%$ | $11.7 \%$ | $10.2 \%$ | $12.6 \%$ | $17.2 \%$ | $5.8 \%$ | $8.3 \%$ |
|  | $(20)$ | $(35)$ | $(75)$ | $(104)$ | $(49)$ | $(56)$ | $(24)$ | $(31)$ | $(26)$ | $(52)$ | $(12)$ | $(25)$ |
| Provost's Office | $2.9 \%$ | $10.8 \%$ | $32.4 \%$ | $30.4 \%$ | $26.6 \%$ | $22.5 \%$ | $19.8 \%$ | $15.0 \%$ | $15.0 \%$ | $16.0 \%$ | $3.4 \%$ | $5.2 \%$ |
|  | $(6)$ | $(33)$ | $(67)$ | $(93)$ | $(55)$ | $(69)$ | $(41)$ | $(46)$ | $(31)$ | $(49)$ | $(7)$ | $(16)$ |
| Vice Presidents | $3.4 \%$ | $8.8 \%$ | $28.0 \%$ | $25.4 \%$ | $25.1 \%$ | $21.2 \%$ | $20.8 \%$ | $18.6 \%$ | $21.3 \%$ | $21.8 \%$ | $1.4 \%$ | $4.2 \%$ |
|  | $(7)$ | $(27)$ | $(58)$ | $(78)$ | $(52)$ | $(65)$ | $(43)$ | $(57)$ | $(44)$ | $(67)$ | $(3)$ | $(13)$ |
| President's Office | $9.7 \%$ | $19.3 \%$ | $34.3 \%$ | $36.9 \%$ | $17.9 \%$ | $15.4 \%$ | $23.7 \%$ | $15.0 \%$ | $14.0 \%$ | $11.4 \%$ | $0.5 \%$ | $2.0 \%$ |
|  | $(20)$ | $(59)$ | $(71)$ | $(113)$ | $(37)$ | $(47)$ | $(49)$ | $(46)$ | $(29)$ | $(35)$ | $(1)$ | $(6)$ |
| Board of Trustees | $1.9 \%$ | $11.6 \%$ | $18.4 \%$ | $33.1 \%$ | $18.8 \%$ | $13.9 \%$ | $47.8 \%$ | $25.8 \%$ | $12.6 \%$ | $13.2 \%$ | $0.5 \%$ | $2.3 \%$ |
|  | $(4)$ | $(35)$ | $(38)$ | $(100)$ | $(39)$ | $(42)$ | $(99)$ | $(78)$ | $(26)$ | $(40)$ | $(1)$ | $(7)$ |

KEY: VT = Very Transparent; ST = Somewhat Transparent; NVT = Not Very Transparent; NAAT = Not At All Transparent; DK = Don't Know; DA = Doesn't Apply
1.B. For those answering 3 or 4, what could be done at this level to make the decision-making process more transparent?

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Board of Trustees Openness / Changes | 15 | 11 | $14.0 \%$ | $7.4 \%$ |
| President Openness / Changes | 9 | 14 | $8.4 \%$ | $9.5 \%$ |
| Provost Openness / Changes | 6 | 10 | $5.6 \%$ | $6.7 \%$ |
| Dean Openness / Changes | 2 | 7 | $1.9 \%$ | $4.7 \%$ |
| Department/Unit Openness / Changes | 2 | 8 | $1.9 \%$ | $5.4 \%$ |
| Campus-Wide Decision-Making | 12 | 22 | $11.2 \%$ | $14.9 \%$ |
| Communicate Information | 40 | 43 | $37.4 \%$ | $29.1 \%$ |
| Follow Procedure | 10 | 11 | $9.3 \%$ | $7.4 \%$ |
| Improve Trust/Honesty | 0 | 20 | $0 \%$ | $13.5 \%$ |
| Don't Know | 5 | 2 | $4.7 \%$ | $1.4 \%$ |
| Other | 6 | 0 | $5.6 \%$ | $0 \%$ |
| Total | 107 | 148 | $100 \%$ | $100 \%$ |

2.A. How satisfied are you with the shared governance process at the following levels?

|  | VS (1) |  | SS (2) |  | NVS (3) |  | NAAS (4) |  | DK |  | DA |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 |
| Departments / Units | $44.4 \%$ | $40.5 \%$ | $35.7 \%$ | $35.2 \%$ | $10.6 \%$ | $9.9 \%$ | $4.3 \%$ | $3.3 \%$ | $2.4 \%$ | $3.3 \%$ | $2.4 \%$ | $2.3 \%$ |
|  | $(92)$ | $(123)$ | $(74)$ | $(107)$ | $(22)$ | $(30)$ | $(14)$ | $(39)$ | $(5)$ | $(5)$ | $(10)$ | $(7)$ |
| Colleges / Deans | $20.8 \%$ | $18.7 \%$ | $37.7 \%$ | $37.5 \%$ | $16.4 \%$ | $12.4 \%$ | $6.8 \%$ | $13.0 \%$ | $11.1 \%$ | $13.0 \%$ | $7.2 \%$ | $10.0 \%$ |
|  | $(43)$ | $(56)$ | $(78)$ | $(112)$ | $(34)$ | $(37)$ | $(14)$ | $(39)$ | $(23)$ | $(39)$ | $(15)$ | $(30)$ |
| Provost's Office | $6.4 \%$ | $14.7 \%$ | $36.6 \%$ | $33.7 \%$ | $25.2 \%$ | $23.0 \%$ | $13.4 \%$ | $14.0 \%$ | $13.9 \%$ | $14.0 \%$ | $4.5 \%$ | $6.0 \%$ |
|  | $(13)$ | $(44)$ | $(74)$ | $(101)$ | $(51)$ | $(69)$ | $(27)$ | $(42)$ | $(28)$ | $(42)$ | $(9)$ | $(18)$ |
| Vice Presidents | $6.9 \% \%$ | $11.0 \%$ | $29.9 \%$ | $31.2 \%$ | $27.0 \%$ | $20.6 \%$ | $13.2 \%$ | $21.6 \%$ | $20.1 \%$ | $21.6 \%$ | $2.9 \%$ | $5.0 \%$ |
|  | $(14)$ | $(33)$ | $(61)$ | $(94)$ | $(55)$ | $(62)$ | $(27)$ | $(65)$ | $(41)$ | $(65)$ | $(6)$ | $(15)$ |
| President's Office | $12.9 \%$ | $23.0 \%$ | $35.6 \%$ | $34.7 \%$ | $19.8 \%$ | $17.3 \%$ | $18.8 \%$ | $11.7 \%$ | $11.4 \%$ | $11.7 \%$ | $1.5 \%$ | $2.7 \%$ |
|  | $(26)$ | $(69)$ | $(72)$ | $(104)$ | $(40)$ | $(52)$ | $(38)$ | $(35)$ | $(23)$ | $(35)$ | $(3)$ | $(8)$ |
| Board of Trustees | $2.9 \%$ | $12.6 \%$ | $17.6 \%$ | $32.7 \%$ | $24.9 \%$ | $18.7 \%$ | $42.0 \%$ | $14.3 \%$ | $10.2 \%$ | $14.3 \%$ | $2.4 \%$ | $3.4 \%$ |
|  | $(6)$ | $(37)$ | $(36)$ | $(96)$ | $(51)$ | $(55)$ | $(86)$ | $(42)$ | $(21)$ | $(42)$ | $(5)$ | $(10)$ |

KEY: VS = Very Satisfied; SS = Somewhat Satisfied; NVS = Not Very Satisfied; NAAS = Not At All Satisfied; DK = Don't Know; DA = Doesn't Apply
2.B. For those answering 3 or 4 , what could be done at this level to increase your level of satisfaction with the governance process?

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Board of Trustees Openness / <br> Changes | 20 | 11 | $23.0 \%$ | $12.4 \%$ |
| President Openness / Changes | 9 | 11 | $10.3 \%$ | $12.4 \%$ |
| Provost Openness / Changes | 3 | 6 | $3.4 \%$ | $6.7 \%$ |
| Dean Openness / Changes | 2 | 3 | $2.3 \%$ | $3.4 \%$ |
| Department/Unit Openness / <br> Changes | 5 | 6 | $5.7 \%$ | $6.7 \%$ |
| Campus-Wide Decision- <br> Making | 10 | 15 | $11.5 \%$ | $16.8 \%$ |
| Communicate Information | 12 | 16 | $13.8 \%$ | $18.0 \%$ |
| Follow Procedure | 5 | 3 | $5.7 \%$ | $3.4 \%$ |
| Improve Trust/Honesty | 0 | 8 | $0 \%$ | $9.0 \%$ |
| Don't Know | 3 | 2 | $3.4 \%$ | $2.2 \%$ |
| See Response to \#1 | 6 | 5 | $6.9 \%$ | $5.6 \%$ |
| Other | 1 | 3 | $1.1 \%$ | $3.4 \%$ |
| Total | 87 | 89 | $100 \%$ | $100 \%$ |

3. Concerns expressed by my colleagues or me are taken seriously.

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Always | 44 | 66 | $21.2 \%$ | $21.4 \%$ |
| Sometimes | 125 | 171 | $60.1 \%$ | $55.5 \%$ |
| Rarely | 34 | 62 | $16.3 \%$ | $20.1 \%$ |
| Never | 5 | 9 | $2.4 \%$ | $2.9 \%$ |
| Total | 208 | 308 | $100 \%$ | $99.9 \%$ |

4. In what area is UCA BEST able to demonstrate shared governance? That is, on what topics do you feel you are best able to have input?

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Hiring / Promotion and <br> Tenure | 5 | 6 | $3.8 \%$ | $2.8 \%$ |
| Staff Senate Activities | 5 | 7 | $3.8 \%$ | $3.3 \%$ |
| Faculty Senate Activities | 10 | 17 | $7.6 \%$ | $8.0 \%$ |
| Committee Activities | 9 | 9 | $6.8 \%$ | $4.2 \%$ |
| Curriculum Issues | 25 | 25 | $18.9 \%$ | $11.7 \%$ |
| Strategic Planning / Budgeting | 9 | 14 | $6.8 \%$ | $6.6 \%$ |
| Department / Unit/ Activities | 27 | 40 | $20.5 \%$ | $18.8 \%$ |
| Sharing Information | 12 | 10 | $9.1 \%$ | $4.7 \%$ |
| Student-Related Issues | 3 | 7 | $2.3 \%$ | $3.3 \%$ |
| Academic Affairs / Academics | $\mathrm{N} / \mathrm{A}$ | 10 | $\mathrm{~N} / \mathrm{A}$ | $4.7 \%$ |
| General Education | $\mathrm{N} / \mathrm{A}$ | 8 | $\mathrm{~N} / \mathrm{A}$ | $3.8 \%$ |
| Fringe Benefits | $\mathrm{N} / \mathrm{A}$ | 3 | $\mathrm{~N} / \mathrm{A}$ | $1.4 \%$ |
| President / BOT | $\mathrm{N} / \mathrm{A}$ | 4 | $\mathrm{~N} / \mathrm{A}$ | $1.9 \%$ |
| Generally All Issues | 2 | 5 | $1.3 \%$ | $2.3 \%$ |
| Nothing | 6 | 24 | $4.5 \%$ | $11.3 \%$ |
| Don't Know | 10 | 8 | $7.6 \%$ | $3.8 \%$ |
| Other | 9 | 16 | $6.8 \%$ | $7.5 \%$ |
| Total | 132 | 213 | $100 \%$ | $100 \%$ |

$\mathrm{N} / \mathrm{A}=$ Not defined as a category by survey analyzers in 2011
5. In what area is UCA WORST able to demonstrate shared governance? That is, on what topics do you feel you are least able to have input?

|  | Frequencies |  | Percentages |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Board of Trustees DecisionMaking | 19 | 14 | 13.5\% | 6.6\% |
| President Decision-Making | 6 | 11 | 4.3\% | 5.2\% |
| Provost Decision-Making | 3 | 12 | 2.1\% | 5.7\% |
| College Decision-Making | 3 | 7 | 2.1\% | 3.3\% |
| Departmental/Unit DecisionMaking | 7 | 3 | 5.0\% | 1.4\% |
| Campus-Wide Communication | 11 | 8 | 7.8\% | 3.8\% |
| Hiring / Personnel Issues | 29 | 28 | 20.6\% | 13.3\% |
| Budget Issues | 30 | 34 | 21.3\% | 16.1\% |
| Salaries | 13 | 19 | 9.2\% | 9.0\% |
| General Education | N/A | 8 | N/A | 3.8\% |
| Admissions | N/A | 5 | N/A | 2.4\% |
| Long-Term Planning | N/A | 2 | N/A | 1.0\% |
| Athletics | N/A | 10 | N/A | 4.7\% |
| Faculty Senate | N/A | 5 | N/A | 2.4\% |
| Generally All Issues | N/A | 10 | N/A | 4.7\% |
| Nothing | N/A | 9 | N/A | 4.3\% |
| Don't Know | 8 | 7 | 5.7\% | 3.3\% |
| Other | 12 | 19 | 8.5\% | 9.0\% |
| Total | 141 | 211 | 100\% | 100\% |

N/A = Not defined as a category by survey analyzers in 2011
6. Do you think there is a problem with the sharing of information vertically on campus, that is, up and down the various levels?

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Yes | 161 | 189 | $84.3 \%$ | $69.2 \%$ |
| No | 30 | 84 | $15.7 \%$ | $30.8 \%$ |
| Total | 191 | 273 | $100 \%$ | $100 \%$ |

7. At what level do you identify the largest break in vertical communication?

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 |  | 2011 |
| Departments / Units | 6 | 32 | $3.6 \%$ | $15.9 \%$ |
| College Deans | 26 | 23 | $15.7 \%$ | $11.4 \%$ |
| Provost's Office | 30 | 37 | $18.1 \%$ | $18.4 \%$ |
| Vice Presidents | 21 | 28 | $12.7 \%$ | $13.9 \%$ |
| President | 11 | 20 | $6.6 \%$ | $10.0 \%$ |
| Board of Trustees | 47 | 16 | $28.3 \%$ | $8.0 \%$ |
| Don't Know | 25 | 45 | $15.1 \%$ | $22.4 \%$ |
| Total | 166 | 201 | $100 \%$ | $100 \%$ |

8. Do you think the break in communication happens primarily with information being shared downward (from administration to faculty and staff) or upward (from the faculty and staff to the administration)?

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Downward | 128 | 97 | $78.5 \%$ | $47.5 \%$ |
| Upward | 35 | 12 | $21.5 \%$ | $5.9 \%$ |
| Both | NAO | 82 | NAO | $40.2 \%$ |
| Don't Know | NAO | 13 | NAO | $6.4 \%$ |
| Total | 163 | 204 | $100 \%$ | $100 \%$ |

NAO $=$ Not an option on the 2011 survey
9. Do you think there is a problem with the sharing of information horizontally on campus, that is, across membership in the same level?

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Yes | 103 | 118 | $53.9 \%$ | $43.5 \%$ |
| No | 88 | 153 | $46.1 \%$ | $56.5 \%$ |
| Total | 191 | 271 | $100 \%$ | $100 \%$ |

10. At what level do you identify the largest break in horizontal information?

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Departments / Units | 39 | 55 | $36.4 \%$ | $40.4 \%$ |
| College Deans | 27 | 18 | $25.2 \%$ | $13.2 \%$ |
| Provost's Office | 10 | 6 | $9.3 \%$ | $4.4 \%$ |
| Vice Presidents | 9 | 15 | $8.4 \%$ | $11.0 \%$ |
| President | 3 | 5 | $2.8 \%$ | $3.7 \%$ |
| Board of Trustees | 6 | 1 | $5.6 \%$ | $0.7 \%$ |
| Don't Know | 13 | 36 | $12.1 \%$ | $26.5 \%$ |
| Total | 107 | 136 | $100 \%$ | $100 \%$ |

11.A. From what means do you obtain information as to what is happening on campus?

|  | Often |  | Sometimes |  | Never |  | Doesn't Apply |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 |
| Faculty Senate <br> Website | $14.2 \%$ | $10.6 \%$ | $49.2 \%$ | $43.3 \%$ | $25.7 \%$ | $31.1 \%$ | $10.9 \%$ | $15.0 \%$ |
|  | $(26)$ | $(27)$ | $(90)$ | $(110)$ | $(47)$ | $(79)$ | $(20)$ | $(38)$ |
| Staff Senate <br> Website | $9.9 \%$ | $8.9 \%$ | $38.6 \%$ | $32.7 \%$ | $38.6 \%$ | $44.4 \%$ | $12.9 \%$ | $14.0 \%$ |
|  | $(17)$ | $(23)$ | $(66)$ | $(84)$ | $(66)$ | $(114)$ | $(22)$ | $(36)$ |
| Faculty Senate <br> Minutes | $31.8 \%$ | $17.2 \%$ | $46.5 \%$ | $49.6 \%$ | $11.8 \%$ | $18.8 \%$ | $10.0 \%$ | $14.5 \%$ |
|  | $(54)$ | $(44)$ | $(79)$ | $(127)$ | $(20)$ | $(48)$ | $(17)$ | $(37)$ |
| Staff Senate <br> Minutes | $24.9 \%$ | $18.5 \%$ | $41.4 \%$ | $35.9 \%$ | $21.9 \%$ | $32.0 \%$ | $11.8 \%$ | $13.5 \%$ |
|  | $(42)$ | $(48)$ | $(70)$ | $(93)$ | $(37)$ | $(83)$ | $(20)$ | $(35)$ |
| Faculty Senate <br> Emails | $32.7 \%$ | $28.3 \%$ | $41.5 \%$ | $35.9 \%$ | $11.1 \%$ | $19.5 \%$ | $14.6 \%$ | $16.3 \%$ |
|  | $(56)$ | $(71)$ | $(71)$ | $(90)$ | $(19)$ | $(49)$ | $(25)$ | $(41)$ |
| Staff Senate Emails | $27.4 \%$ | $21.0 \%$ | $40.5 \%$ | $42.4 \%$ | $20.2 \%$ | $23.7 \%$ | $11.9 \%$ | $12.8 \%$ |
|  | $(46)$ | $(54)$ | $(68)$ | $(109)$ | $(34)$ | $(61)$ | $(20)$ | $(33)$ |
| Bear Ledger | $25.4 \%$ | $19.9 \%$ | $51.9 \%$ | $44.8 \%$ | $21.6 \%$ | $31.4 \%$ | $1.1 \%$ | $3.8 \%$ |
|  | $(47)$ | $(52)$ | $(96)$ | $(117)$ | $(40)$ | $(82)$ | $(2)$ | $(10)$ |
| Campus Forums | $25.7 \%$ | $20.3 \%$ | $54.1 \%$ | $61.7 \%$ | $19.7 \%$ | $15.2 \%$ | $0.5 \%$ | $2.7 \%$ |
|  | $(47)$ | $(52)$ | $(99)$ | $(158)$ | $(36)$ | $(39)$ | $(1)$ | $(7)$ |
| Administrative <br> Emails | $60.3 \%$ | $61.5 \%$ | $36.0 \%$ | $35.5 \%$ | $3.7 \%$ | $2.3 \%$ | $0 \%$ | $0.8 \%$ |
|  |  |  |  |  |  |  |  |  |
| UCA Website | $4114)$ | $(163)$ | $(68)$ | $(94)$ | $(7)$ | $(6)$ | $(0)$ | $(2)$ |
|  | $42.6 \%$ | $38.6 \%$ | $50.5 \%$ | $56.1 \%$ | $6.9 \%$ | $4.5 \%$ | $0 \%$ | $0.8 \%$ |
| Departmental <br> Meetings | $64.2 \%$ | $6102)$ | $(95)$ | $(148)$ | $(13)$ | $(12)$ | $(0)$ | $(2)$ |
|  | $62.4 \%$ | $25.8 \%$ | $25.6 \%$ | $7.9 \%$ | $7.5 \%$ | $2.1 \%$ | $4.5 \%$ |  |


|  | $(122)$ | $(166)$ | $(49)$ | $(68)$ | $(15)$ | $(20)$ | $(4)$ | $(12)$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Echo | $26.2 \%$ | $24.2 \%$ | $54.6 \%$ | $51.7 \%$ | $18.0 \%$ | $22.3 \%$ | $1.1 \%$ | $1.9 \%$ |
|  | $(48)$ | $(64)$ | $(100)$ | $(137)$ | $(33)$ | $(59)$ | $(2)$ | $(5)$ |
| Newspapers | $40.4 \%$ | $48.7 \%$ | $54.3 \%$ | $42.7 \%$ | $5.3 \%$ | $7.1 \%$ | $0 \%$ | $1.5 \%$ |
|  | $(76)$ | $(130)$ | $(102)$ | $(114)$ | $(10)$ | $(19)$ | $(0)$ | $(4)$ |
| Television | $19.6 \%$ | $21.9 \%$ | $53.3 \%$ | $48.8 \%$ | $27.2 \%$ | $26.5 \%$ | $0 \%$ | $2.7 \%$ |
|  | $(36)$ | $(57)$ | $(98)$ | $(127)$ | $(50)$ | $(69)$ | $(0)$ | $(7)$ |
| University Media <br> Outlets | NAO | $12.1 \%$ | NAO | $54.0 \%$ | NAO | $29.8 \%$ | NAO | $4.0 \%$ |
|  | NAO | $(30)$ | NAO | $(134)$ | NAO | $(74)$ | NAO | $(10)$ |
| Word of Mouth | NAO | $49.2 \%$ | NAO | $45.1 \%$ | NAO | $3.4 \%$ | NAO | $2.3 \%$ |
|  | NAO | $(131)$ | NAO | $(120)$ | NAO | $(9)$ | NAO | $(6)$ |
| Other | $27.8 \%$ | $6.2 \%$ | $8.9 \%$ | $8.6 \%$ | $12.7 \%$ | $12.3 \%$ | $50.6 \%$ | $72.8 \%$ |
|  | $(22)$ | $(5)$ | $(7)$ | $(7)$ | $(10)$ | $(10)$ | $(40)$ | $(59)$ |

NAO = Not an option on the 2011 survey
11.B. From what means do you obtain information as to what is happening on campus? Other

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Rumors | 24 | 1 | $72.3 \%$ | $6.3 \%$ |
| Media | 7 | 3 | $21.1 \%$ | $18.7 \%$ |
| Other | 2 | 12 | $6.1 \%$ | $75.0 \%$ |
| Total | 33 | 16 | $100 \%$ | $100 \%$ |

12.A. How effective at sharing information are the following?

|  | Often |  | Sometimes |  | Never |  | Doesn’t Apply |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 |
| Faculty Senate <br> Website | $23.5 \%$ | $18.3 \%$ | $43.2 \%$ | $41.7 \%$ | $9.3 \%$ | $11.1 \&$ | $24.1 \%$ | $28.9 \%$ |
|  | $(38)$ | $(43)$ | $(70)$ | $(98)$ | $(15)$ | $(26)$ | $(39)$ | $(68)$ |
| Staff Senate <br> Website | $17.0 \%$ | $18.0 \%$ | $44.8 \%$ | $40.8 \%$ | $6.1 \%$ | $12.0 \%$ | $32.1 \%$ | $29.2 \%$ |
|  | $(28)$ | $(42)$ | $(74)$ | $(95)$ | $(10)$ | $(28)$ | $(53)$ | $(68)$ |
| Faculty Senate <br> Minutes | $37.8 \%$ | $28.3 \%$ | $42.1 \%$ | $38.3 \%$ | $3.7 \%$ | $8.7 \%$ | $16.5 \%$ | $24.8 \%$ |
|  | $(62)$ | $(65)$ | $(69)$ | $(88)$ | $(6)$ | $(20)$ | $(27)$ | $(57)$ |
| Staff Senate <br> Minutes | $30.5 \%$ | $27.8 \%$ | $42.5 \%$ | $37.6 \%$ | $3.0 \%$ | $9.8 \%$ | $24.0 \%$ | $24.8 \%$ |
|  |  |  |  |  |  |  |  |  |
| Faculty Senate | $351)$ | $(65)$ | $(71)$ | $(88)$ | $(5)$ | $(23)$ | $(40)$ | $(58)$ |


| Emails |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $(56)$ | $(54)$ | $(62)$ | $(96)$ | $(8)$ | $(23)$ | $(34)$ | $(54)$ |
| Staff Senate Emails | $31.7 \%$ | $25.8 \%$ | $39.0 \%$ | $44.6 \%$ | $5.5 \%$ | $9.0 \%$ | $23.8 \%$ | $20.6 \%$ |
|  | $(52)$ | $(60)$ | $(64)$ | $(104)$ | $(9)$ | $(21)$ | $(39)$ | $(48)$ |
| Bear Ledger | $27.3 \%$ | $22.6 \%$ | $50.9 \%$ | $52.2 \%$ | $12.1 \%$ | $15.5 \%$ | $9.7 \%$ | $9.7 \%$ |
|  | $(45)$ | $(51)$ | $(84)$ | $(118)$ | $(20)$ | $(35)$ | $(16)$ | $(22)$ |
| Campus Forums | $33.9 \%$ | $26.4 \%$ | $54.5 \%$ | $58.4 \%$ | $7.3 \%$ | $7.8 \%$ | $4.2 \%$ | $7.4 \%$ |
|  | $(56)$ | $(61)$ | $(90)$ | $(135)$ | $(12)$ | $(18)$ | $(7)$ | $(17)$ |
| Administrative <br> Emails | $47.9 \%$ | $49.8 \%$ | $46.7 \%$ | $46.0 \%$ | $4.8 \%$ | $2.6 \%$ | $0.6 \%$ | $1.7 \%$ |
|  |  |  |  |  |  |  |  |  |
| UCA Website | $30.5 \%$ | $31.3 \%$ | $61.1 \%$ | $61.8 \%$ | $7.8 \%$ | $4.7 \%$ | $0.6 \%$ | $2.1 \%$ |
|  | $(51)$ | $(73)$ | $(102)$ | $(144)$ | $(13)$ | $(11)$ | $(1)$ | $(5)$ |
| Departmental <br> Meetings | $55.2 \%$ | $62.4 \%$ | $33.1 \%$ | $25.6 \%$ | $6.3 \%$ | $7.5 \%$ | $5.4 \%$ | $4.5 \%$ |
|  | $(101)$ | $(132)$ | $(50)$ | $(79)$ | $(14)$ | $(15)$ | $(4)$ | $(13)$ |
| Echo | $15.1 \%$ | $19.0 \%$ | $64.5 \%$ | $62.5 \%$ | $14.5 \%$ | $12.5 \%$ | $6.0 \%$ | $6.0 \%$ |
|  | $(25)$ | $(44)$ | $(107)$ | $(145)$ | $(24)$ | $(29)$ | $(10)$ | $(14)$ |
| Newspapers | $29.4 \%$ | $34.6 \%$ | $57.1 \%$ | $55.3 \%$ | $11.7 \%$ | $5.1 \%$ | $1.8 \%$ | $5.1 \%$ |
|  | $(48)$ | $(82)$ | $(93)$ | $(131)$ | $(18)$ | $(12)$ | $(3)$ | $(12)$ |
| Television | $15.5 \%$ | $17.1 \%$ | $53.4 \%$ | $60.3 \%$ | $22 . \%$ | $12.0 \%$ | $8.7 \%$ | $10.7 \%$ |
|  | $(25)$ | $(40)$ | $(86)$ | $(141)$ | $(36)$ | $(28)$ | $(14)$ | $(25)$ |
| University Media <br> Outlets | NAO | $10.6 \%$ | NAO | $62.4 \%$ | NAO | $15.9 \%$ | NAO | $11.1 \%$ |
|  |  |  |  |  |  |  |  |  |
| Word of Mouth | NAO | $(24)$ | NAO | $(141)$ | NAO | $(36)$ | NAO | $(25)$ |
|  | NAO | $33.2 \%$ | NAO | $56.5 \%$ | NAO | $6.0 \%$ | NAO | $4.3 \%$ |
| Other | NAO | $(77)$ | NAO | $(131)$ | NAO | $(14)$ | NAO | $(10)$ |
|  | $14.1 \%$ | $7.4 \%$ | $12.5 \%$ | $10.3 \%$ | $6.3 \%$ | $11.8 \%$ | $67.2 \%$ | $70.6 \%$ |
|  | $(9)$ | $(5)$ | $(8)$ | $(7)$ | $(4)$ | $(8)$ | $(43)$ | $(48)$ |

NOA = Not an option on the 2011 survey
12.B. How effective at sharing information are the following? Other

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Rumors | 7 | 0 | $53.8 \%$ | $0 \%$ |
| Newsletter | 1 | 0 | $7.7 \%$ | $0 \%$ |
| Administrative Meetings | 1 | 0 | $7.7 \%$ | $0 \%$ |
| Other | 4 | 14 | $30.8 \%$ | $100 \%$ |
| Total | 13 | 14 | $100 \%$ | $100 \%$ |

13. For what types of information is UCA BEST able to share? That is, about what do you receive plenty of information?

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Staff Senate Info | 3 | 2 | $2.4 \%$ | $1.1 \%$ |
| Faculty Senate Info | 11 | 3 | $8.9 \%$ | $1.6 \%$ |
| Student Info | $\mathrm{N} / \mathrm{A}$ | 4 | $\mathrm{~N} / \mathrm{A}$ | $2.1 \%$ |
| Athletics / Sports | 19 | 29 | $15.4 \%$ | $15.5 \%$ |
| Administrative Info | 31 | 29 | $25.2 \%$ | $15.5 \%$ |
| Departmental Info | $\mathrm{N} / \mathrm{A}$ | 9 | $\mathrm{~N} / \mathrm{A}$ | $4.8 \%$ |
| Campus Events | 38 | 31 | $30.9 \%$ | $16.6 \%$ |
| Info from Human Resources | $\mathrm{N} / \mathrm{A}$ | 21 | $\mathrm{~N} / \mathrm{A}$ | $11.2 \%$ |
| Negative Info | 9 | 15 | $7.3 \%$ | $8.0 \%$ |
| Positive Info | 3 | 13 | $2.4 \%$ | $7.0 \%$ |
| All | $\mathrm{N} / \mathrm{A}$ | 3 | $\mathrm{~N} / \mathrm{A}$ | $1.6 \%$ |
| Other | 9 | 19 | $7.3 \%$ | $10.2 \%$ |
| Don't Know | $\mathrm{N} / \mathrm{A}$ | 5 | $\mathrm{~N} / \mathrm{A}$ | $2.7 \%$ |
| Total | 123 | 187 | $100 \%$ | $100 \%$ |

N/A = Not defined as a category by survey analyzers in 2011
14. For what types of information is UCA WORST able to share? That is, about what would you like to receive more information?

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 | 2012 | 2011 | 2012 |
| Hiring / Personnel Decisions | $\mathrm{N} / \mathrm{A}$ | 13 | $\mathrm{~N} / \mathrm{A}$ | $8.6 \%$ |
| Raises / Salaries | $\mathrm{N} / \mathrm{A}$ | 12 | $\mathrm{~N} / \mathrm{A}$ | $7.9 \%$ |
| Administrative Decisions | 37 | 30 | $32.2 \%$ | $19.9 \%$ |
| Staff-related Info | 10 | 0 | $8.7 \%$ | $0 \%$ |
| Faculty-related Info | 10 | 5 | $8.7 \%$ | $3.3 \%$ |
| Academic / Curriculum Info | 9 | 6 | $7.8 \%$ | $4.0 \%$ |
| Budget Info | 25 | 27 | $21.7 \%$ | $17.9 \%$ |
| Campus Events | $\mathrm{N} / \mathrm{A}$ | 3 | $\mathrm{~N} / \mathrm{A}$ | $2.0 \%$ |
| Departmental Info | $\mathrm{N} / \mathrm{A}$ | 3 | $\mathrm{~N} / \mathrm{A}$ | $2.0 \%$ |
| Nothing | 5 | 4 | $4.3 \%$ | $2.6 \%$ |
| Negative Info | 7 | 12 | $6.1 \%$ | $7.9 \%$ |
| Positive Info | $\mathrm{N} / \mathrm{A}$ | 15 | $\mathrm{~N} / \mathrm{A}$ | $9.9 \%$ |
| Don't Know | $\mathrm{N} / \mathrm{A}$ | 11 | $\mathrm{~N} / \mathrm{A}$ | $7.3 \%$ |
| Other | 12 | 10 | $10.4 \%$ | $6.6 \%$ |
| Total | 115 | 151 | $100 \%$ | $100 \%$ |

N/A = Not defined as a category by survey analyzers in 2011
15. Do you know where you would go to find information in the following topics?

|  | Yes |  | Maybe |  | No |  | Doesn't Apply |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 | 2011 | 2012 |
| UCA Budget | 36.1\% | 50.2\% | 20.4\% | 31.2\% | 33.5\% | 17.8\% | 0\% | 0.7\% |
|  | (69) | (135) | (58) | (84) | (64) | (48) | (0) | (2) |
| Employee Benefits | 85.2\% | 91.1\% | 13.8\% | 7.7\% | 1.1\% | 0\% | 0\% | 1.1\% |
|  | (161) | (247) | (26) | (21) | (2) | (0) | (0) | (3) |
| Faculty Senate Activities | 73.9\% | 66.5\% | 10.6\% | 16.3\% | 6.4\% | 8.7\% | 9.0\% | 8.4\% |
|  | (139) | (175) | (20) | (43) | (12) | (23) | (17) | (22) |
| Staff Senate Activities | 67.6\% | 58.6\% | 18.5\% | 23.7\% | 1.7\% | 3.8\% | 12.1\% | 13.9\% |
|  | (117) | (156) | (32) | (63) | (3) | (10) | (21) | (37) |
| UCA Physical Plant Activities | 32.6\% | 36.6\% | 41.6\% | 30.6\% | 24.7\% | 28.7\% | 1.1\% | 4.2\% |
|  | (62) | (97) | (79) | (81) | (47) | (76) | (2) | (11) |
| Reynolds <br> Performance Hall <br> Activities | 89.9\% | 84.1\% | 9.5\% | 13.0\% | 0.5\% | 1.9\% | 0\% | 1.1\% |
|  | (170) | (227) | (18) | (35) | (1) | (5) | (0) | (3) |
| UCA Board of Trustees' Policies | 42.9\% | 57.1\% | 36.0\% | 27.1\% | 20.6\% | 14.3\% | 0.5\% | 1.5\% |
|  | (81) | (152) | (68) | (72) | (39) | (38) | (1) | (4) |
| UCA Mission Statement | 72.1\% | 72.8\% | 21.1\% | 19.8\% | 6.8\% | 6.0\% | 0\% | 1.5\% |
|  | (137) | (195) | (40) | (53) | (13) | (16) | (0) | (4) |
| Strategic Plan Initiatives | 54.5\% | 52.3\% | 33.2\% | 29.9\% | 12.3\% | 17.0\% | 0\% | 0.8\% |
|  | (102) | (138) | (62) | (79) | (23) | (45) | (0) | (2) |

16. What is your employment status?

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 |  | 2012 | 2011 |
| Full-time | 191 | 269 | $99.5 \%$ | $98.5 \%$ |
| Part-time | 1 | 4 | $0.5 \%$ | $1.5 \%$ |
| Total | 192 | 273 | $100 \%$ | $100 \%$ |

17. Are you classified primarily as a faculty member, staff member, or an administrator (Chair or higher administrator)?

|  | Frequencies |  | Percentages |  |
| :--- | ---: | ---: | ---: | ---: |
|  | 2011 |  | 2012 | 2011 |
|  | 95 | 137 | $50.3 \%$ | $51.5 \%$ |
| Faculty | 36 | 56 | $19.0 \%$ | $21.1 \%$ |
| Staff-Classified | 30 | 52 | $15.9 \%$ | $19.5 \%$ |
| Staff-Non-Classified | 28 | 21 | $14.8 \%$ | $7.9 \%$ |
| Administrator | 189 | 266 | $100 \%$ | $100 \%$ |
| Total |  |  |  |  |


[^0]:    * Not an option on 2011 survey

