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**University of Central Arkansas**

**FY14 Budget Prep Book**

# University of Central Arkansas

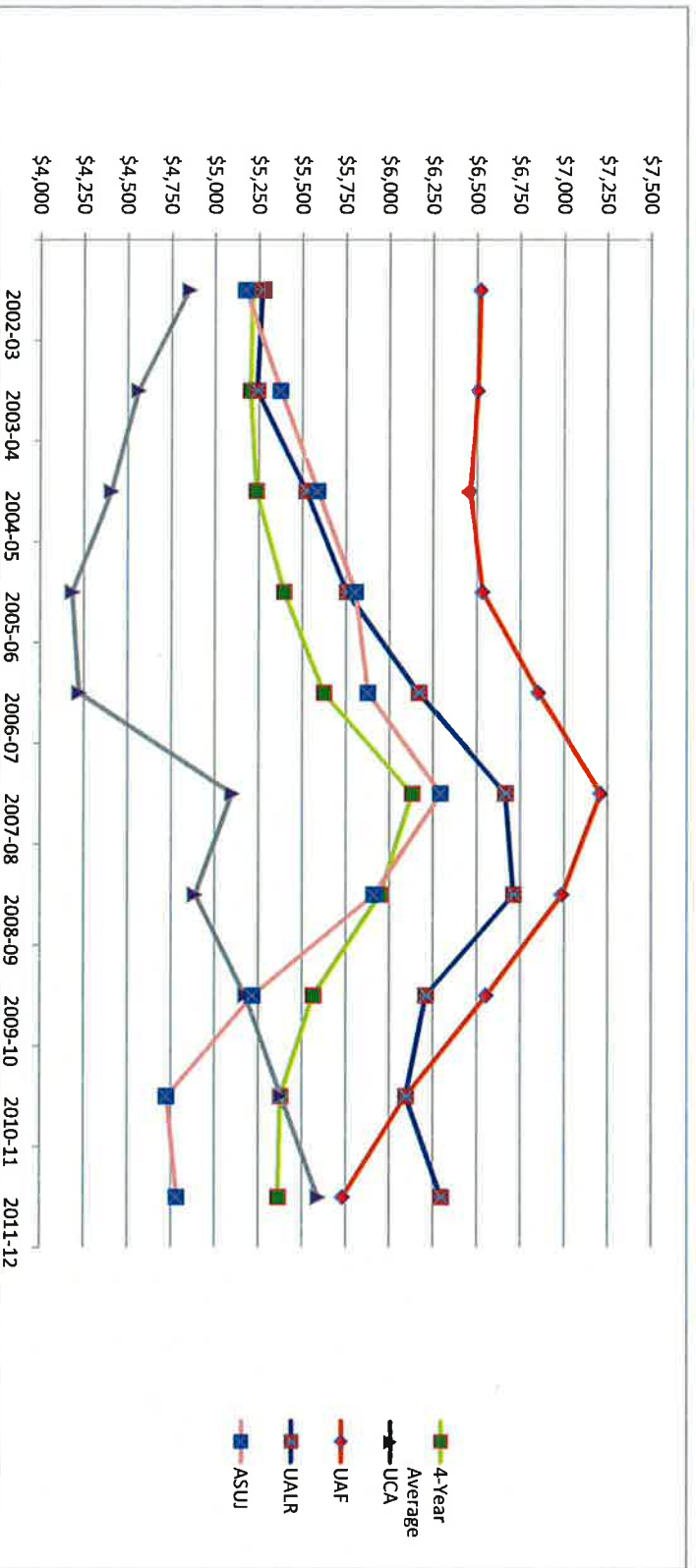
## Table of Contents

|   |       |
|---|-------|
| <b>State Funding</b>  |       |
| Comparative - Arkansas 4-Year Public University State Funding per FTE | 1     |
| Arkansas 4-yr. Public University State Funding per FTE                | 2     |
| UCA - State Funding, 2004 - 2013                                      | 3     |
| <b>Enrollment</b>   |       |
| Comparative - Arkansas 4-Year Public University FTE & Enrollment      | 4     |
| UCA Annualized FTE, 2002-03 - 2011-12                                 | 5     |
| <b>Tuition/Fees/Room/Board</b>  |       |
| UCA - Fall Enrollment Headcount, 2003 - 2012                          | 6     |
| Comparative - Tuition/Fees for Arkansas 4-Year Public Universities    | 7     |
| FY13 Tuition/Fees for Arkansas Public 4-Year Universities             | 8     |
| Cost Comparison for FY13 - Room & Board                               | 9     |
| Total Cost Comparison for FY13 - Tuition/Fees/Room/Board              | 10    |
| <b>Operating Revenues &amp; Expenses</b>                              |       |
| Operating Summary, FY11-FY13  | 11    |
| Operating Revenues, 06/07 - 12/13                                     | 12    |
| Operating Expenses, 06/07 - 12/13                                     | 13    |
| Auxiliary Revenues, 06/07 - 12/13                                     | 14    |
| Auxiliary Expenses, 06/07 - 12/13                                     | 15    |
| <b>Debt</b>   |       |
| Debt Service Charts & Bond Capacity                                   | 16-19 |
| <b>Other Related Information</b>                                      |       |
| FY13 Tuition/Fee Schedule   | 20    |
| Value of Tuition Increases  | 21    |
| UCA Employee History  | 22    |
| COLA Increase Summary   | 23    |

# University of Central Arkansas

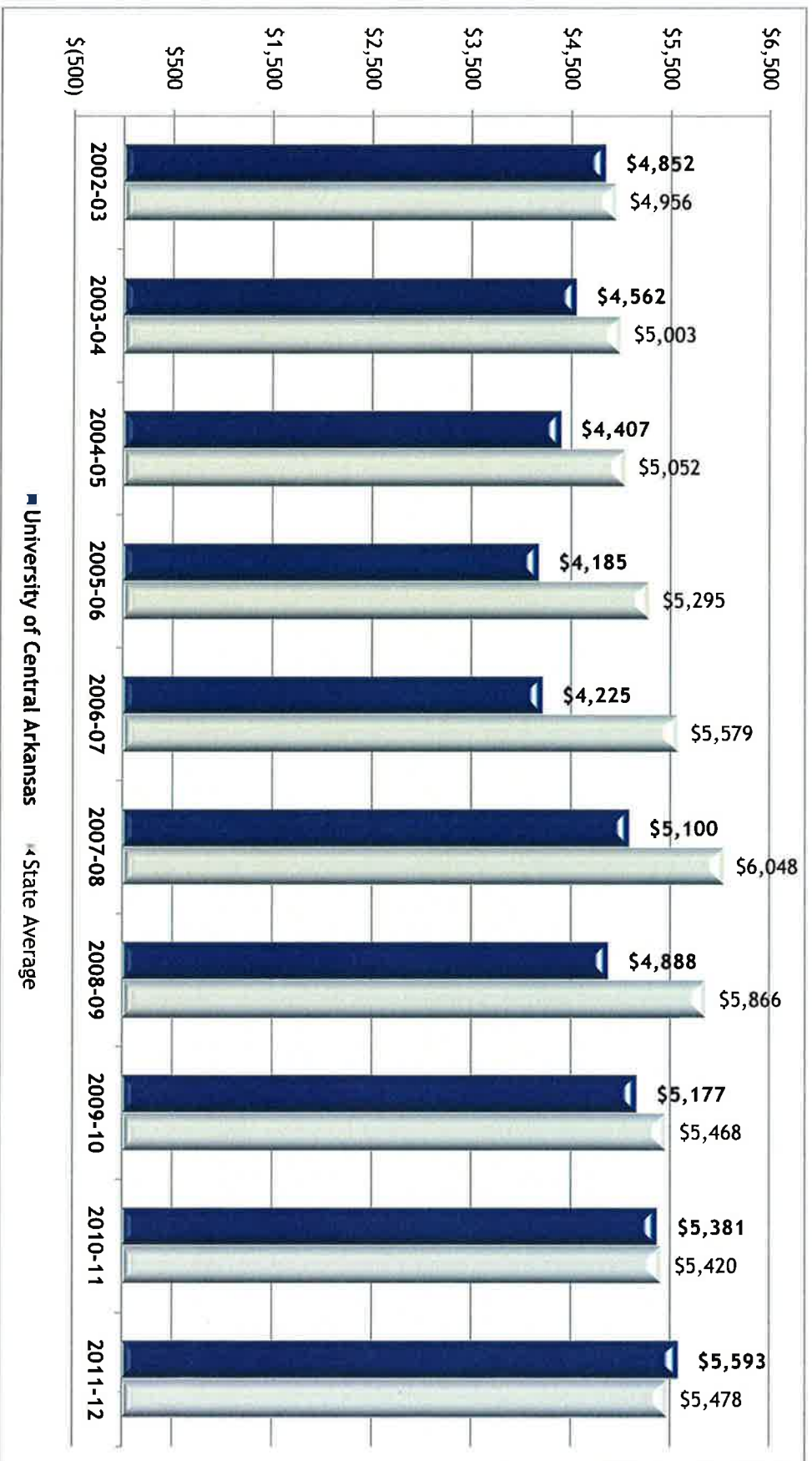
## ARKANSAS FOUR-YEAR PUBLIC UNIVERSITY STATE FUNDING PER FTE, 2002-03 to 2011-12

| Institution                           | 2002-03         | 2003-04         | 2004-05         | 2005-06         | 2006-07         | 2007-08         | 2008-09         | 2009-10         | 2010-11         | 2011-12         |
|---------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Arkansas State University             | \$ 5,175        | \$ 5,374        | \$ 5,588        | \$ 5,804        | \$ 5,876        | \$ 6,294        | \$ 5,912        | \$ 5,218        | \$ 4,726        | \$ 4,783        |
| Arkansas Tech University              | \$ 3,662        | \$ 3,568        | \$ 3,587        | \$ 4,162        | \$ 4,315        | \$ 4,897        | \$ 4,869        | \$ 4,247        | \$ 4,034        | \$ 3,907        |
| Henderson State University            | \$ 4,953        | \$ 5,210        | \$ 5,303        | \$ 5,560        | \$ 5,838        | \$ 5,982        | \$ 5,966        | \$ 5,868        | \$ 5,713        | \$ 5,744        |
| Southern Arkansas University          | \$ 4,390        | \$ 4,972        | \$ 5,024        | \$ 5,191        | \$ 5,513        | \$ 5,825        | \$ 5,904        | \$ 5,477        | \$ 5,348        | \$ 5,420        |
| University of Arkansas-Fayetteville   | \$ 6,520        | \$ 6,504        | \$ 6,458        | \$ 6,532        | \$ 6,855        | \$ 7,210        | \$ 6,988        | \$ 6,554        | \$ 6,092        | \$ 5,733        |
| University of Arkansas-Fort Smith     | \$ 3,790        | \$ 3,801        | \$ 3,653        | \$ 3,894        | \$ 4,106        | \$ 4,378        | \$ 4,150        | \$ 3,709        | \$ 3,564        | \$ 3,711        |
| University of Arkansas at Little Rock | \$ 5,270        | \$ 5,240        | \$ 5,523        | \$ 5,756        | \$ 6,168        | \$ 6,665        | \$ 6,712        | \$ 6,209        | \$ 6,095        | \$ 6,297        |
| University of Arkansas at Monticello  | \$ 4,651        | \$ 4,305        | \$ 4,440        | \$ 4,722        | \$ 4,950        | \$ 6,192        | \$ 6,077        | \$ 5,641        | \$ 5,740        | \$ 5,620        |
| University of Arkansas at Pine Bluff  | \$ 6,298        | \$ 6,495        | \$ 6,534        | \$ 7,145        | \$ 7,947        | \$ 7,932        | \$ 7,191        | \$ 6,582        | \$ 7,503        | \$ 7,971        |
| <b>University of Central Arkansas</b> | <b>\$ 4,852</b> | <b>\$ 4,562</b> | <b>\$ 4,407</b> | <b>\$ 4,185</b> | <b>\$ 4,225</b> | <b>\$ 5,100</b> | <b>\$ 4,888</b> | <b>\$ 5,177</b> | <b>\$ 5,381</b> | <b>\$ 5,593</b> |
| <b>TOTAL</b>                          | <b>\$ 5,214</b> | <b>\$ 5,202</b> | <b>\$ 5,236</b> | <b>\$ 5,396</b> | <b>\$ 5,624</b> | <b>\$ 6,131</b> | <b>\$ 5,948</b> | <b>\$ 5,564</b> | <b>\$ 5,377</b> | <b>\$ 5,363</b> |



Source: Office of Institutional Research

## University of Central Arkansas STATE FUNDING PER ANNUALIZED FTE 2002-03 TO 2011-12



Source: UCA Institutional Research

# University of Central Arkansas

## UCA State Funding

| Fiscal Year                | 2004              | 2005              | 2006              | 2007              | 2008              |
|----------------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| General Revenue            | 38,429,852        | 39,168,657        | 41,013,816        | 43,674,855        | 52,427,363        |
| Edu Excellence             | 3,693,991         | 3,882,996         | 4,190,343         | 4,496,020         | 4,712,402         |
| Total RSA                  | <b>42,123,843</b> | <b>43,051,653</b> | <b>45,204,159</b> | <b>48,170,875</b> | <b>57,139,765</b> |
| <b>General Improvement</b> | 463,772           | 130,993           | 1,010,721         | 749,980           | 1,003,098         |

| Fiscal Year                | 2009              | 2010              | 2011              | 2012              | Revised Base Budget 2013 |
|----------------------------|-------------------|-------------------|-------------------|-------------------|--------------------------|
| General Revenue            | 51,116,512        | 50,664,714        | 51,972,375        | 52,561,560        | 52,284,021               |
| Edu Excellence             | 4,551,683         | 4,485,832         | 4,241,423         | 4,421,530         | 4,538,496                |
| Total RSA                  | <b>55,668,195</b> | <b>55,150,547</b> | <b>56,213,798</b> | <b>56,983,090</b> | <b>56,822,517</b>        |
| <b>General Improvement</b> | 500,000           | 825,000           | 275,000           | 140,000           | -                        |

Shaded lines represent funding provided by the Legislature over and above the regular appropriated monies. Examples include funding for economic development, critical maintenance, renovations, equipment and instructional needs

# University of Central Arkansas

## ARKANSAS FOUR-YEAR PUBLIC UNIVERSITY 2002-03 to 2011-12

### FTE

| Institution                           | 2002-03 | 2003-04 | 2004-05 | 2005-06 | 2006-07 | 2007-08 | 2008-09 | 2009-10 | 2010-11 | 2011-12 |
|---------------------------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Arkansas State University             | 9,131   | 9,154   | 9,002   | 9,044   | 9,431   | 9,382   | 10,019  | 11,121  | 12,495  | 12,574  |
| Arkansas Tech University              | 5,520   | 6,110   | 6,203   | 6,387   | 6,563   | 6,281   | 6,325   | 7,112   | 7,642   | 7,992   |
| Henderson State University            | 3,363   | 3,304   | 3,326   | 3,293   | 3,291   | 3,407   | 3,441   | 3,421   | 3,576   | 3,576   |
| Southern Arkansas University          | 2,897   | 2,796   | 2,824   | 2,839   | 2,807   | 2,840   | 2,814   | 2,970   | 3,102   | 3,091   |
| University of Arkansas-Fayetteville   | 14,588  | 14,997  | 15,390  | 15,950  | 16,162  | 16,749  | 17,299  | 18,095  | 19,852  | 21,519  |
| University of Arkansas-Fort Smith     | 4,478   | 4,650   | 4,975   | 5,049   | 5,135   | 5,264   | 5,547   | 6,093   | 6,437   | 6,274   |
| University of Arkansas at Little Rock | 8,771   | 8,936   | 9,043   | 9,127   | 9,088   | 9,155   | 9,103   | 9,653   | 10,018  | 9,957   |
| University of Arkansas at Monticello  | 2,284   | 2,661   | 2,640   | 2,605   | 2,644   | 2,243   | 2,301   | 2,423   | 2,428   | 2,502   |
| University of Arkansas at Pine Bluff  | 3,058   | 3,072   | 3,172   | 2,993   | 2,799   | 2,916   | 3,257   | 3,471   | 3,104   | 2,940   |
| University of Central Arkansas        | 8,326   | 9,233   | 9,768   | 10,802  | 11,401  | 11,203  | 11,389  | 10,653  | 10,446  | 10,251  |
| <b>TOTAL</b>                          | 62,416  | 64,913  | 66,343  | 68,089  | 69,321  | 69,440  | 71,495  | 75,012  | 79,100  | 80,676  |

Source: www.adhe.edu

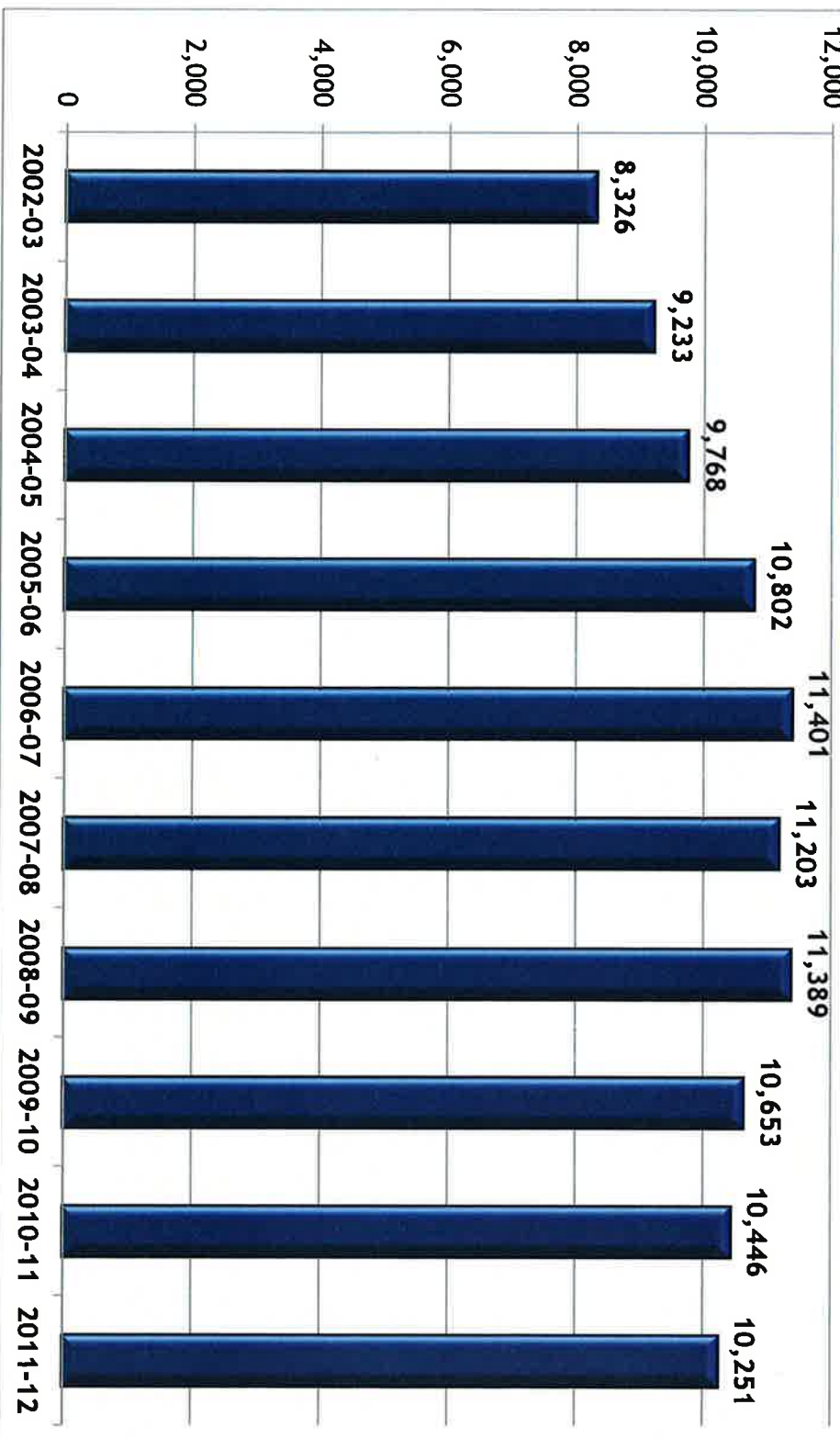
### FALL ENROLLMENT

| Institution                           | 2003   | 2004   | 2005   | 2006   | 2007   | 2008   | 2009   | 2010   | 2011   | 2012   |
|---------------------------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| Arkansas State University             | 10,573 | 10,508 | 10,414 | 10,949 | 11,130 | 11,490 | 12,156 | 13,415 | 13,900 | 13,877 |
| Arkansas Tech University              | 6,249  | 6,483  | 6,842  | 7,038  | 7,476  | 7,492  | 8,814  | 9,815  | 10,464 | 10,950 |
| Henderson State University            | 3,515  | 3,569  | 3,584  | 3,664  | 3,602  | 3,653  | 3,583  | 3,713  | 3,778  | 3,773  |
| Southern Arkansas University          | 3,008  | 3,057  | 3,109  | 3,113  | 3,150  | 3,117  | 3,226  | 3,379  | 3,382  | 3,330  |
| University of Arkansas-Fayetteville   | 16,405 | 17,269 | 17,821 | 17,926 | 18,644 | 19,185 | 19,834 | 21,373 | 23,199 | 24,537 |
| University of Arkansas-Fort Smith     | 6,358  | 6,581  | 6,761  | 6,731  | 6,611  | 6,772  | 7,322  | 7,716  | 7,587  | 7,337  |
| University of Arkansas at Little Rock | 11,757 | 11,806 | 11,896 | 11,905 | 12,135 | 11,965 | 13,132 | 13,176 | 13,068 | 12,872 |
| University of Arkansas at Monticello  | 2,875  | 2,942  | 2,959  | 3,179  | 3,187  | 3,302  | 3,479  | 3,638  | 3,920  | 3,945  |
| University of Arkansas at Pine Bluff  | 3,251  | 3,303  | 3,231  | 3,128  | 3,200  | 3,525  | 3,792  | 3,428  | 3,188  | 2,828  |
| University of Central Arkansas        | 9,516  | 10,069 | 11,375 | 12,330 | 12,619 | 12,974 | 11,781 | 11,444 | 11,163 | 11,107 |
| <b>TOTAL</b>                          | 73,507 | 75,587 | 77,992 | 79,963 | 81,754 | 83,475 | 87,119 | 91,097 | 93,649 | 94,556 |

Source: www.adhe.edu

# University of Central Arkansas

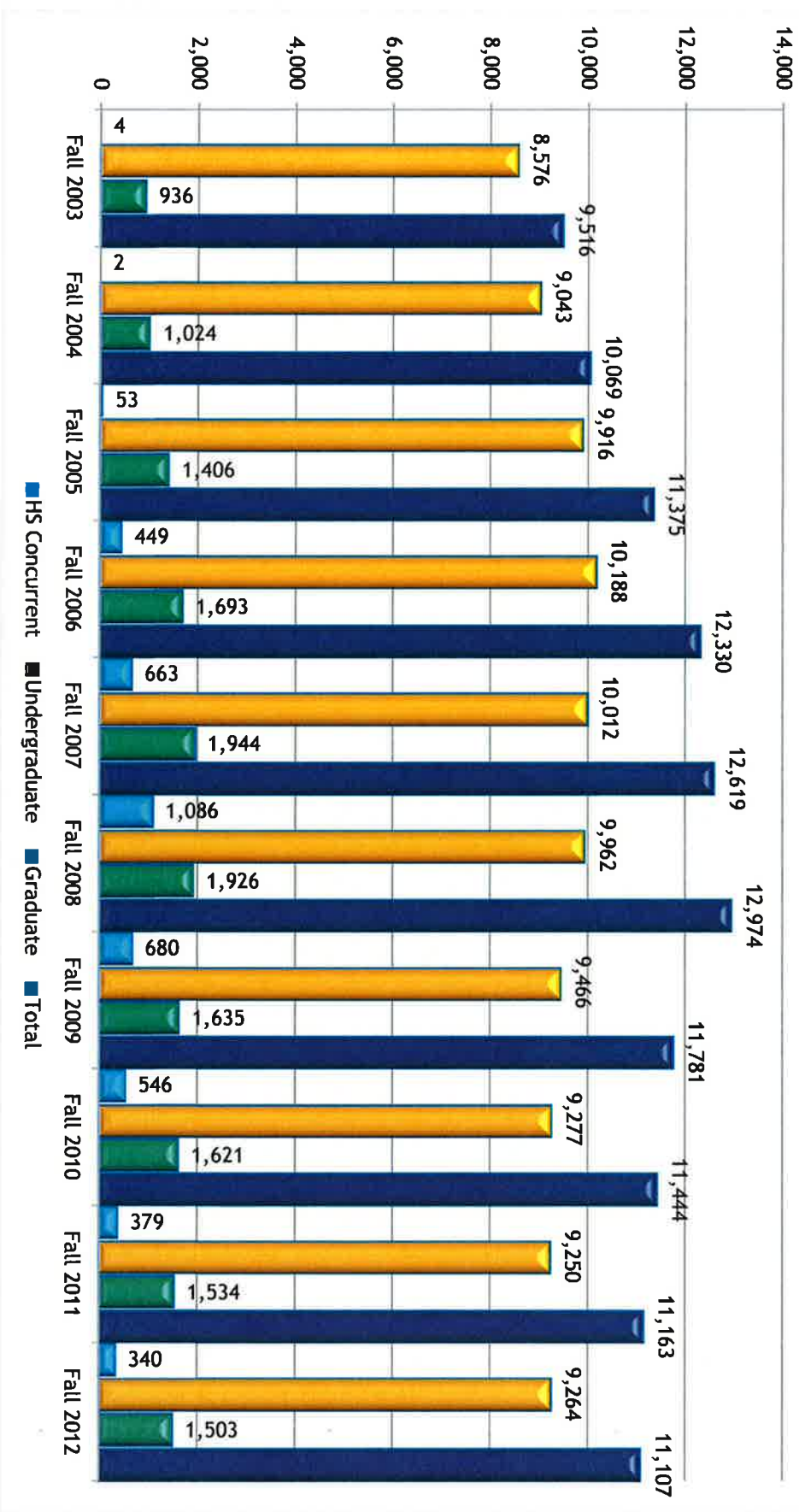
## Annualized Full-Time Equivalent Enrollment (FTE) 2002-03 TO 2011-12



Source: UCA Institutional Research

# University of Central Arkansas

## FALL ENROLLMENT HEADCOUNT 2003 - 2012



Source: UCA Institutional Research



# University of Central Arkansas

## Tuition & Fees for Arkansas Public 4-Year Universities

### In-State, Full-Time UNDERGRADUATE

SOURCE: ADHE Fact Book 2011 & 18-1 Series

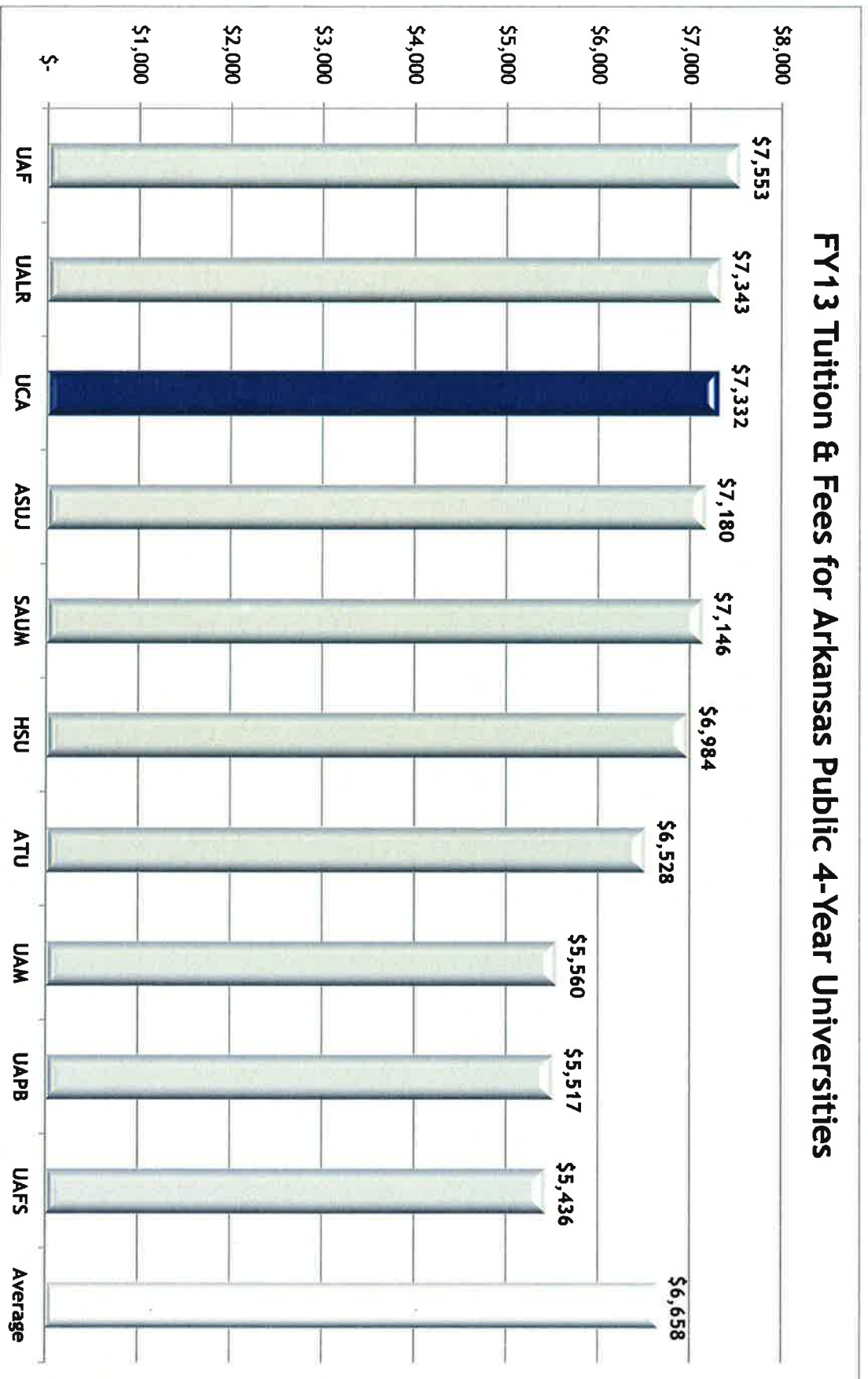
|                               | 2007-08         | 2008-09         | 2009-10         | 2010-11         | 2011-12         | 2012-13         | % Increase (1 year)<br>2011-12 to 2012-13 | % Increase (3 year)<br>2009-10 to 2012-13 | % Increase (5 year)<br>2007-08 to 2012-13 |
|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|---|---|---|
| Inst.                         |                 |                 |                 |                 |                 |                 |   |   |   |
| UAF                           | \$ 6,038        | \$ 6,399        | \$ 6,459        | \$ 6,767        | \$ 7,173        | \$ 7,553        | 5.30%                                     | 12.10%                                    | 25.09%                                    |
| UALR                          | \$ 5,740        | \$ 6,121        | \$ 6,331        | \$ 6,642        | \$ 7,040        | \$ 7,343        | 4.30%                                     | 15.01%                                    | 27.93%                                    |
| <b>UCA</b>                    | <b>\$ 6,205</b> | <b>\$ 6,505</b> | <b>\$ 6,698</b> | <b>\$ 6,908</b> | <b>\$ 7,183</b> | <b>\$ 7,332</b> | <b>2.08%</b>                              | <b>10.42%</b>                             | <b>18.16%</b>                             |
| ASUJ                          | \$ 6,010        | \$ 6,370        | \$ 6,370        | \$ 6,640        | \$ 6,934        | \$ 7,180        | 3.55%                                     | 8.85%                                     | 19.47%                                    |
| SAUM                          | \$ 5,224        | \$ 5,646        | \$ 6,066        | \$ 6,426        | \$ 6,786        | \$ 7,146        | 5.31%                                     | 20.19%                                    | 36.79%                                    |
| HSU                           | \$ 5,689        | \$ 6,024        | \$ 6,204        | \$ 6,444        | \$ 6,714        | \$ 6,984        | 4.01%                                     | 11.45%                                    | 22.75%                                    |
| ATU                           | \$ 5,120        | \$ 5,430        | \$ 5,610        | \$ 5,908        | \$ 6,258        | \$ 6,528        | 4.31%                                     | 15.25%                                    | 27.50%                                    |
| UAM                           | \$ 4,300        | \$ 4,600        | \$ 4,750        | \$ 4,990        | \$ 5,290        | \$ 5,560        | 5.10%                                     | 15.00%                                    | 29.30%                                    |
| UAPB                          | \$ 4,499        | \$ 4,676        | \$ 4,796        | \$ 5,033        | \$ 5,330        | \$ 5,517        | 3.51%                                     | 13.99%                                    | 22.63%                                    |
| UAFS                          | \$ 4,060        | \$ 4,410        | \$ 4,600        | \$ 4,918        | \$ 5,267        | \$ 5,436        | 3.21%                                     | 19.43%                                    | 33.89%                                    |
| <b>Average</b>                | <b>\$ 5,289</b> | <b>\$ 5,618</b> | <b>\$ 5,788</b> | <b>\$ 6,068</b> | <b>\$ 6,398</b> | <b>\$ 6,658</b> | <b>4.07%</b>                              | <b>13.87%</b>                             | <b>25.89%</b>                             |
| UCA compared to UAF           | \$ 167          | \$ 106          | \$ 239          | \$ 141          | \$ 10           | \$ (221)        |   |   |   |
| UCA compared to State Average | \$ 917          | \$ 887          | \$ 910          | \$ 840          | \$ 786          | \$ 674          |   |   |   |

### In-State, Full-Time GRADUATE

|                               | 2007-08         | 2008-09         | 2009-10         | 2010-11         | 2011-12         | 2012-13         | % Increase (1 year)<br>2011-12 to 2012-13 | % Increase (3 year)<br>2009-10 to 2012-13 | % Increase (5 year)<br>2007-08 to 2012-13 |
|-------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|-----------------|---|---|---|
| Inst.                         |                 |                 |                 |                 |                 |                 |   |   |   |
| UAF                           | \$ 7,708        | \$ 8,141        | \$ 8,189        | \$ 8,558        | \$ 9,042        | \$ 9,474        | 4.78%                                     | 11.07%                                    | 22.91%                                    |
| UALR                          | \$ 6,086        | \$ 6,480        | \$ 6,691        | \$ 7,012        | \$ 7,448        | \$ 7,771        | 4.34%                                     | 14.94%                                    | 27.69%                                    |
| ASUJ                          | \$ 5,830        | \$ 6,190        | \$ 6,190        | \$ 6,430        | \$ 6,709        | \$ 6,934        | 3.35%                                     | 8.38%                                     | 18.94%                                    |
| UAMS                          | \$ 5,518        | \$ 5,849        | \$ 6,081        | \$ 6,080        | \$ 6,081        | \$ 6,930        | 13.96%                                    | 3.97%                                     | 25.59%                                    |
| <b>UCA</b>                    | <b>\$ 5,943</b> | <b>\$ 6,183</b> | <b>\$ 6,361</b> | <b>\$ 6,529</b> | <b>\$ 6,777</b> | <b>\$ 6,925</b> | <b>2.18%</b>                              | <b>9.61%</b>                              | <b>16.52%</b>                             |
| SAUM                          | \$ 5,040        | \$ 5,426        | \$ 5,834        | \$ 6,170        | \$ 6,530        | \$ 6,866        | 5.15%                                     | 20.35%                                    | 36.23%                                    |
| HSU                           | \$ 5,555        | \$ 5,899        | \$ 6,067        | \$ 6,307        | \$ 6,547        | \$ 6,835        | 4.40%                                     | 10.98%                                    | 23.04%                                    |
| UAM                           | \$ 4,488        | \$ 4,896        | \$ 5,136        | \$ 5,424        | \$ 6,000        | \$ 6,432        | 7.20%                                     | 22.55%                                    | 43.32%                                    |
| ATU                           | \$ 4,672        | \$ 4,952        | \$ 5,120        | \$ 5,394        | \$ 5,718        | \$ 5,958        | 4.20%                                     | 15.47%                                    | 27.53%                                    |
| UAPB                          | \$ 4,377        | \$ 4,544        | \$ 4,664        | \$ 4,902        | \$ 5,202        | \$ 5,364        | 3.11%                                     | 14.48%                                    | 22.55%                                    |
| <b>Average</b>                | <b>\$ 5,522</b> | <b>\$ 5,856</b> | <b>\$ 6,033</b> | <b>\$ 6,281</b> | <b>\$ 6,605</b> | <b>\$ 6,949</b> | <b>5.20%</b>                              | <b>12.80%</b>                             | <b>25.85%</b>                             |
| UCA compared to UAF           | \$ (1,765)      | \$ (1,958)      | \$ (1,828)      | \$ (2,029)      | \$ (2,265)      | \$ (2,549)      |   |   |   |
| UCA compared to State Average | \$ 421          | \$ 327          | \$ 328          | \$ 248          | \$ 172          | \$ (24)         |   |   |   |

# University of Central Arkansas

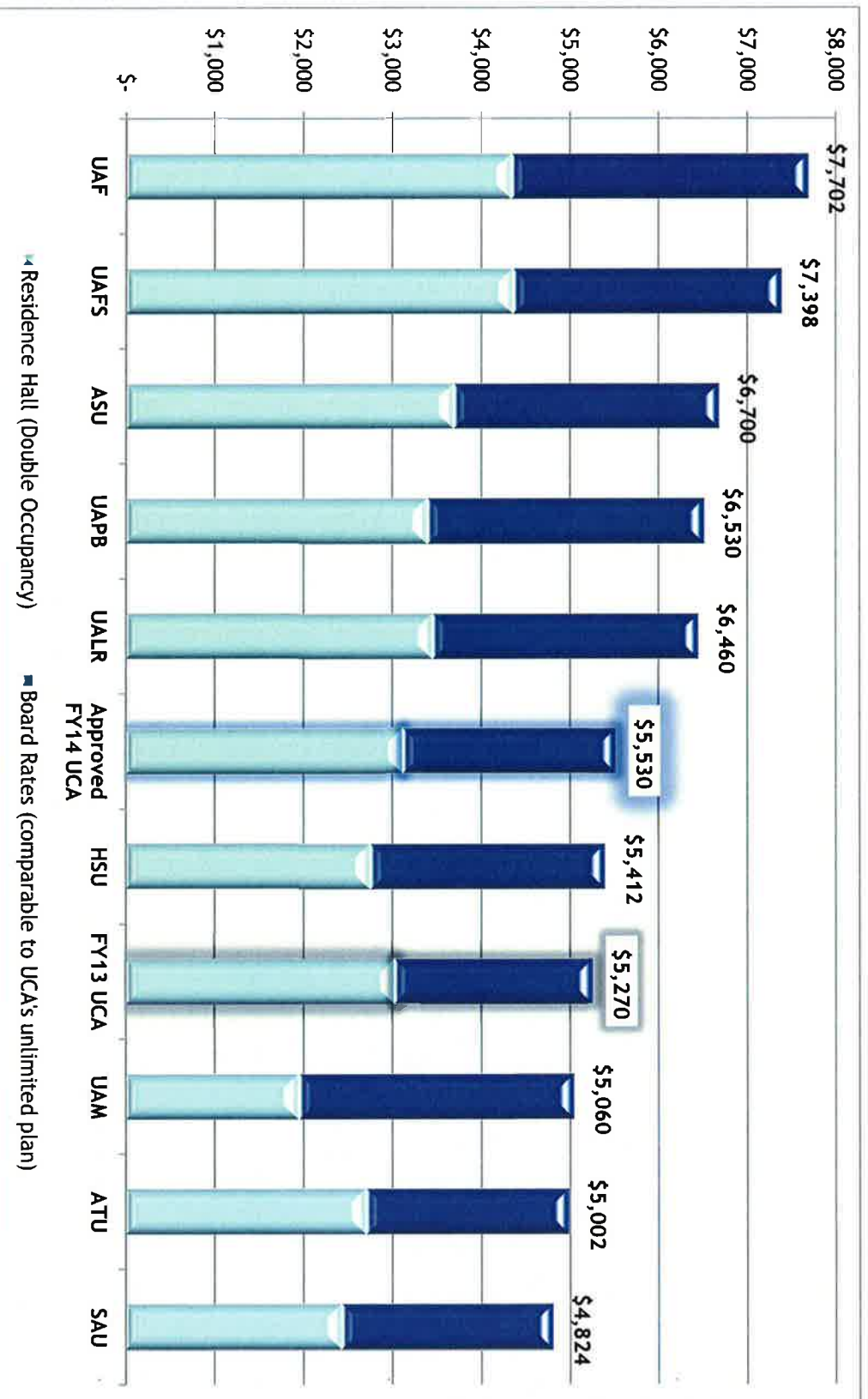
## FY13 Tuition & Fees for Arkansas Public 4-Year Universities



SOURCE: ADHE Fact Book 2011 & 18-1 Series

# University of Central Arkansas

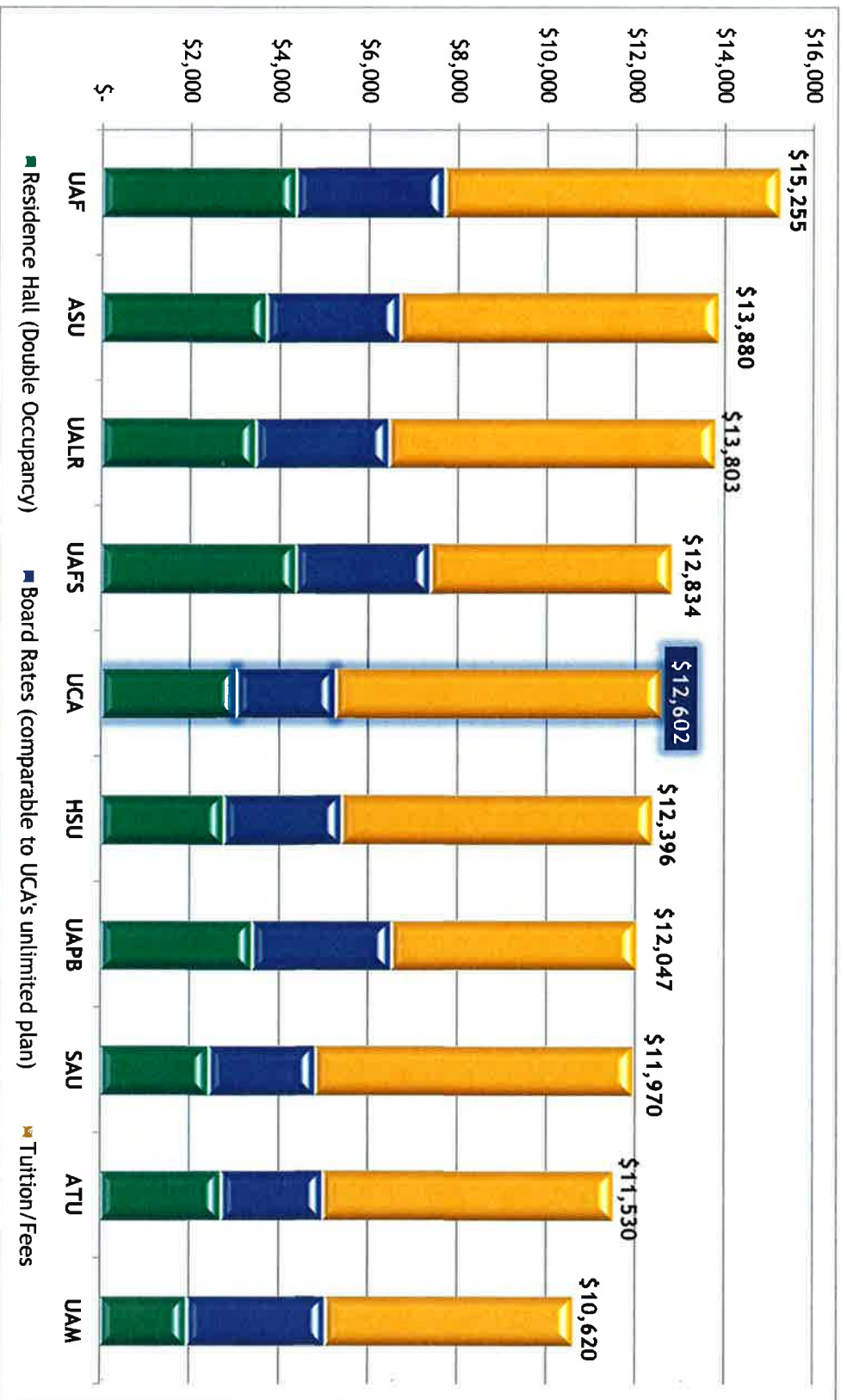
## Cost Comparison for FY13 – Room & Board



Source: UCA Housing Office

# University of Central Arkansas

## FY13 Total Cost Comparison - Tuition/Fees, Room & Board



Source: Schedule 18-1, compiled 5/14/12

# University of Central Arkansas

## OPERATING SUMMARY

FOR FY11 - FY13

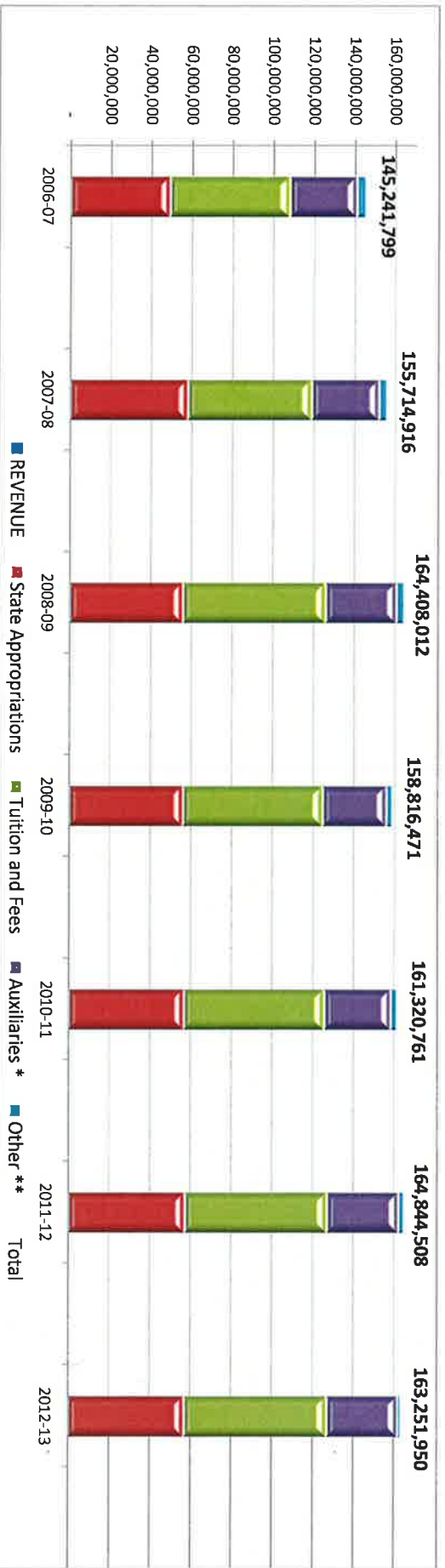
|                               | Actual      |             | Revised Base        |
|-------------------------------|-------------|-------------|---------------------|
|                               | 2010-2011   | 2011-2012   | Budget<br>2012-2013 |
| 1 Tuition & Fees              | 68,951,666  | 69,777,090  | 69,947,463          |
| 2 Appropriations              | 56,494,605  | 57,148,643  | 56,822,517          |
| 3 Sales & Services            | 352,025     | 350,786     | 187,983             |
| 4 Organized Activities        | 278,538     | 302,414     | 222,793             |
| 5 Grants & Contracts          | 192,903     | 180,133     | 115,000             |
| 6 Other Sources               | 2,304,900   | 1,897,425   | 962,623             |
| 9 Total E&G Revenue           | 128,574,638 | 129,656,491 | 128,258,379         |
| 10 Auxiliary Income           | 32,746,124  | 35,188,017  | 34,993,571          |
| 11 Total Income               | 161,320,761 | 164,844,508 | 163,251,950         |
| 12 Salaries & Wages           | 66,925,746  | 70,126,875  | 72,168,864          |
| 13 Benefits                   | 19,378,408  | 19,364,675  | 21,317,869          |
| 14 M&O                        | 27,978,356  | 28,902,672  | 29,153,377          |
| 15 Scholarships & Fee Waivers | 21,541,518  | 20,619,551  | 22,588,471          |
| 16 Purchased Utilities        | 4,209,362   | 4,180,345   | 5,408,907           |
| 17 Debt Service               | 7,043,414   | 7,907,295   | 8,888,402           |
| 18 Transfers                  | 9,538,721   | 7,348,125   | 3,726,060           |
| 19 Total Expenditures         | 156,615,525 | 158,449,538 | 163,251,950         |
| 20 Net Gain/(Loss)            | 4,705,237   | 6,394,970   | -                   |

# University of Central Arkansas

## Operating Revenues

|                      | Actual      |             |             |             | Revised Base Budget |             |             |
|----------------------|-------------|-------------|-------------|-------------|---------------------|-------------|-------------|
|                      | 2006-07     | 2007-08     | 2008-09     | 2009-10     | 2010-11             | 2011-12     | 2012-13     |
| REVENUE              | \$          | \$          | \$          | \$          | \$                  | \$          | \$          |
| State Appropriations | 48,922,509  | 57,838,973  | 55,670,633  | 55,976,707  | 56,494,605          | 57,148,643  | 56,822,517  |
| Tuition and Fees     | 58,795,535  | 60,805,389  | 70,137,147  | 68,479,631  | 68,951,666          | 69,777,090  | 69,947,463  |
| Auxiliaries *        | 33,112,959  | 33,141,483  | 34,827,349  | 31,417,623  | 32,746,124          | 35,188,017  | 34,993,571  |
| Other **             | 4,410,796   | 3,929,071   | 3,772,883   | 2,942,510   | 3,128,366           | 2,730,759   | 1,488,399   |
| Total                | 145,241,799 | 155,714,916 | 164,408,012 | 158,816,471 | 161,320,761         | 164,844,508 | 163,251,950 |
|                      | %           | %           | %           | %           | %                   | %           | %           |
| State Appropriations | 33.68%      | 37.14%      | 33.86%      | 35.25%      | 35.02%              | 34.67%      | 34.81%      |
| Tuition and Fees     | 40.48%      | 39.05%      | 42.66%      | 43.12%      | 42.74%              | 42.33%      | 42.85%      |
| Auxiliaries *        | 22.80%      | 21.28%      | 21.18%      | 19.78%      | 20.30%              | 21.35%      | 21.44%      |
| Other **             | 3.04%       | 2.52%       | 2.29%       | 1.85%       | 1.94%               | 1.66%       | 0.91%       |
| Total                | 100%        | 100%        | 100%        | 100%        | 100%                | 100%        | 100%        |

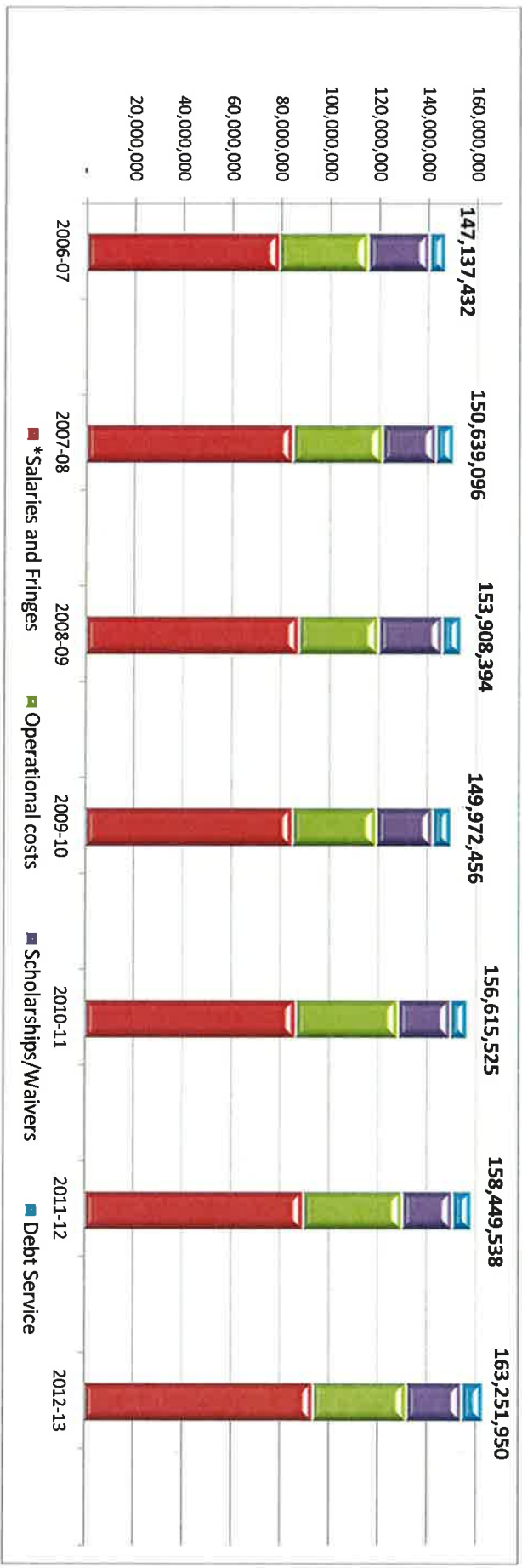
\* Includes Athletics, Housing, Food Service, Student Center, Farris Fields, HPER, Bookstore, Student Health Services, Post Office, Parking Facilities & Radio Station  
 \*\* Includes Organized Activities, Sales and Services, Grants and Contracts, Investments, Fines, etc.



# University of Central Arkansas

## Operating Expenses

|                       | 2006-07            |             | 2007-08            |             | 2008-09            |             | 2009-10            |             | 2010-11            |             | 2011-12            |             | 2012-13            |             |
|-----------------------|--------------------|-------------|--------------------|-------------|--------------------|-------------|--------------------|-------------|--------------------|-------------|--------------------|-------------|--------------------|-------------|
|                       | \$                 | %           | \$                 | %           | \$                 | %           | \$                 | %           | \$                 | %           | \$                 | %           | \$                 | %           |
| <b>EXPENDITURES</b>   |                    |             |                    |             |                    |             |                    |             |                    |             |                    |             |                    |             |
| *Salaries and Fringes | 79,075,770         | 53.74%      | 84,785,026         | 56.28%      | 87,231,408         | 56.68%      | 84,956,747         | 56.65%      | 86,304,154         | 55.11%      | 89,491,550         | 56.48%      | 93,486,733         | 57.27%      |
| Operational costs     | 36,130,728         | 24.56%      | 36,465,950         | 24.21%      | 32,600,129         | 21.18%      | 34,117,628         | 22.75%      | 41,726,439         | 26.64%      | 40,431,141         | 25.52%      | 38,288,344         | 23.45%      |
| Scholarships/Waivers  | 25,150,969         | 17.09%      | 21,940,800         | 14.57%      | 26,131,486         | 16.98%      | 23,083,996         | 15.39%      | 21,541,518         | 13.75%      | 20,619,551         | 13.01%      | 22,588,471         | 13.84%      |
| Debt Service          | 6,779,965          | 4.61%       | 7,447,320          | 4.94%       | 7,945,371          | 5.16%       | 7,814,085          | 5.21%       | 7,043,414          | 4.50%       | 7,907,295          | 4.99%       | 8,888,402          | 5.44%       |
| <b>Total</b>          | <b>147,137,432</b> | <b>100%</b> | <b>150,639,096</b> | <b>100%</b> | <b>153,908,394</b> | <b>100%</b> | <b>149,972,456</b> | <b>100%</b> | <b>156,615,525</b> | <b>100%</b> | <b>158,449,538</b> | <b>100%</b> | <b>163,251,950</b> | <b>100%</b> |

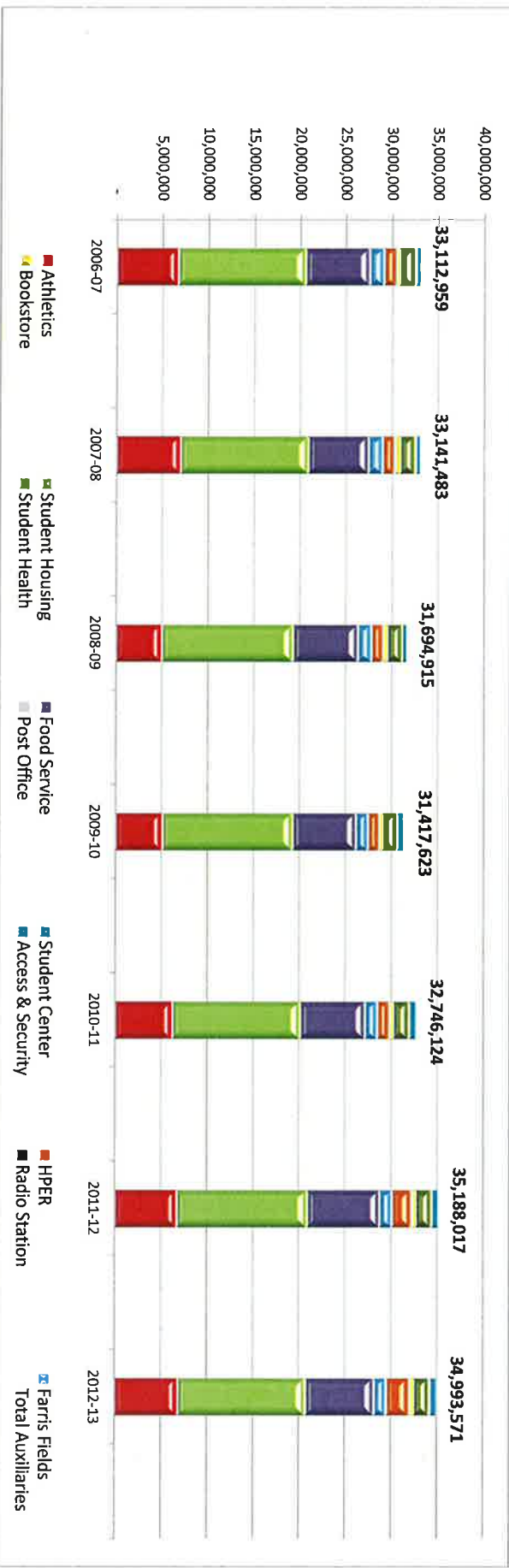


\* Salaries for 2009-10 and 2010-11 were reimbursed by ARRA/Stimulus funding at \$1.7 million each of those years.

# University of Central Arkansas

## Auxiliary Revenues

| REVENUE                  | 2006-07           |             | 2007-08           |             | 2008-09           |             | 2009-10           |             | 2010-11           |             | 2011-12           |             | Revised Base Budget<br>2012-13 |             |
|--------------------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|--------------------------------|-------------|
|                          | \$                | %           | \$                | %           | \$                | %           | \$                | %           | \$                | %           | \$                | %           | \$                             | %           |
| Athletics                | 6,671,074         | 20.15%      | 6,960,245         | 21.00%      | 4,976,068         | 15.70%      | 5,087,567         | 16.19%      | 6,212,841         | 18.97%      | 6,709,934         | 19.07%      | 6,829,949                      | 19.52%      |
| Student Housing          | 13,859,899        | 41.86%      | 13,896,797        | 41.93%      | 14,269,047        | 45.02%      | 14,161,900        | 45.08%      | 13,889,538        | 42.42%      | 14,156,146        | 40.23%      | 13,868,138                     | 39.63%      |
| Food Service             | 6,996,343         | 21.13%      | 6,579,097         | 19.85%      | 7,073,753         | 22.32%      | 6,918,511         | 22.02%      | 7,038,882         | 21.50%      | 7,875,535         | 22.38%      | 7,433,556                      | 21.24%      |
| Student Center           | 1,550,710         | 4.68%       | 1,519,604         | 4.59%       | 1,453,449         | 4.59%       | 1,277,718         | 4.07%       | 1,334,428         | 4.08%       | 1,350,035         | 3.84%       | 1,327,650                      | 3.79%       |
| HPER                     | 1,289,371         | 3.89%       | 1,243,066         | 3.75%       | 1,206,597         | 3.81%       | 1,141,969         | 3.63%       | 1,227,816         | 3.75%       | 2,070,597         | 5.88%       | 2,473,028                      | 7.07%       |
| Farris Fields            | 151,754           | 0.46%       | 142,500           | 0.43%       | 142,990           | 0.45%       | 133,841           | 0.43%       | 143,358           | 0.44%       | 146,123           | 0.42%       | 150,000                        | 0.43%       |
| Bookstore                | 307,235           | 0.93%       | 515,000           | 1.55%       | 369,532           | 1.17%       | 350,000           | 1.11%       | 350,144           | 1.07%       | 350,000           | 0.99%       | 350,000                        | 1.00%       |
| Student Health           | 1,615,184         | 4.88%       | 1,598,689         | 4.82%       | 1,645,056         | 5.19%       | 1,587,031         | 5.05%       | 1,720,215         | 5.25%       | 1,716,300         | 4.88%       | 1,743,500                      | 4.98%       |
| Post Office              | 125,381           | 0.38%       | 163,899           | 0.49%       | 59,842            | 0.19%       | 52,179            | 0.17%       | 54,720            | 0.17%       | 59,287            | 0.17%       | 61,250                         | 0.18%       |
| Access & Security        | 502,977           | 1.52%       | 485,087           | 1.46%       | 498,579           | 1.57%       | 706,907           | 2.25%       | 774,181           | 2.36%       | 754,060           | 2.14%       | 756,500                        | 2.16%       |
| Radio Station            | 43,031            | 0.13%       | 37,500            | 0.11%       | -                 | 0.00%       | -                 | 0.00%       | -                 | 0.00%       | -                 | 0.00%       | -                              | 0.00%       |
| <b>Total Auxiliaries</b> | <b>33,112,959</b> | <b>100%</b> | <b>33,141,483</b> | <b>100%</b> | <b>31,694,915</b> | <b>100%</b> | <b>31,417,623</b> | <b>100%</b> | <b>32,746,124</b> | <b>100%</b> | <b>35,188,017</b> | <b>100%</b> | <b>34,993,571</b>              | <b>100%</b> |



Note: Beginning in 2008-09, the revenues and expenses reflect an accounting change whereby transfers were no longer being shown as revenue, but rather as a reduction of expenses. This is most noticeable in Athletics.



# University of Central Arkansas

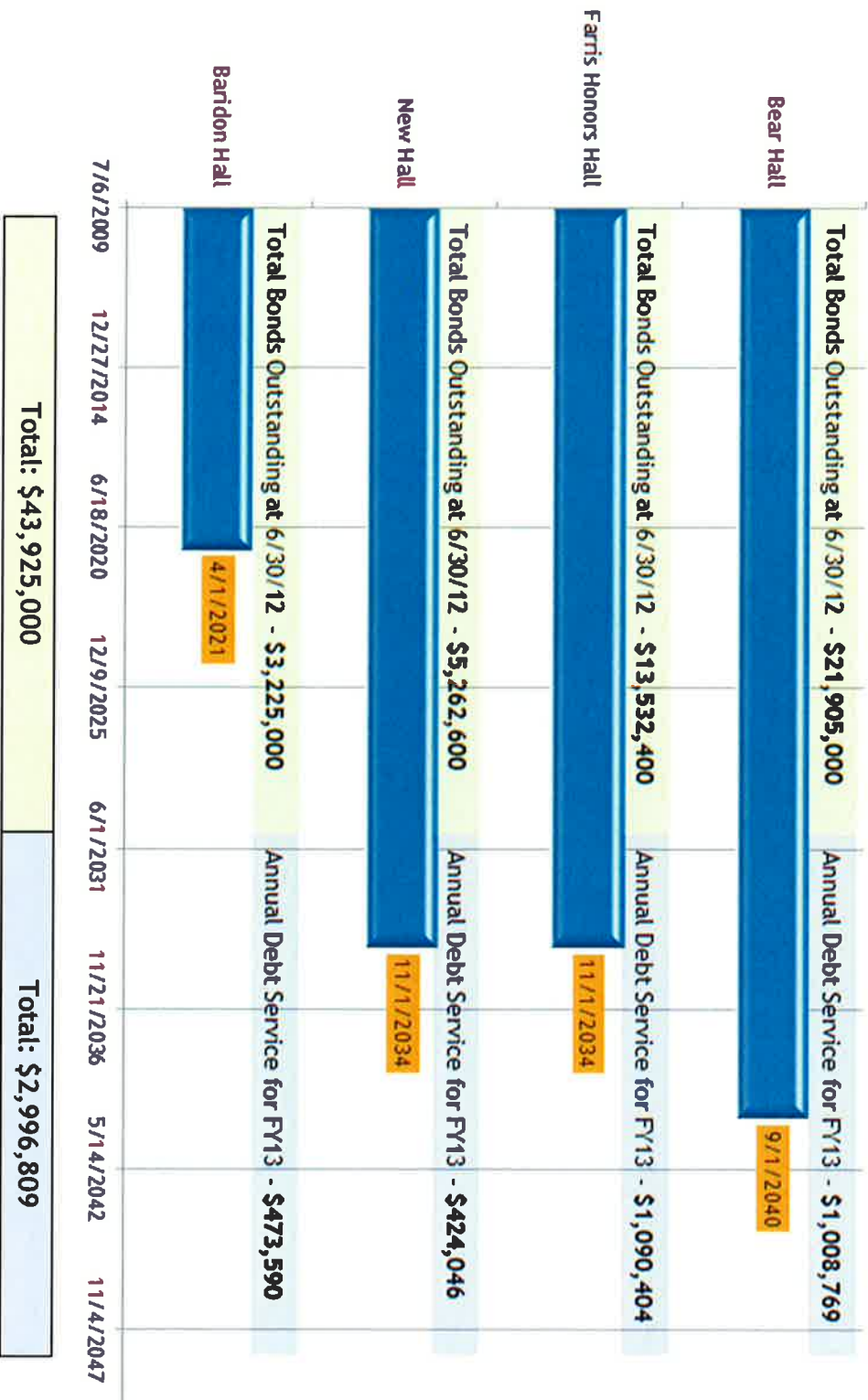
## Auxiliary Expenses

| EXPENDITURES             | 2006-07           |             | 2007-08           |             | 2008-09           |             | 2009-10           |             | 2010-11           |             | 2011-12           |             | Revised Base Budget<br>2012-13 |             |
|--------------------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|-------------------|-------------|--------------------------------|-------------|
|                          | \$                | %           | \$                | %           | \$                | %           | \$                | %           | \$                | %           | \$                | %           | \$                             | %           |
| Athletics                | 6,671,074         | 21.57%      | 6,960,245         | 21.00%      | 4,976,068         | 17.83%      | 5,087,567         | 17.24%      | 6,193,137         | 20.37%      | 6,709,934         | 19.69%      | 6,829,949                      | 19.52%      |
| Student Housing          | 12,992,874        | 42.01%      | 13,896,797        | 41.93%      | 12,170,411        | 43.61%      | 12,992,677        | 44.04%      | 13,866,617        | 45.62%      | 16,786,395        | 49.25%      | 13,868,138                     | 39.63%      |
| Food Service             | 6,252,823         | 20.22%      | 6,579,097         | 19.85%      | 6,450,362         | 23.11%      | 7,963,416         | 26.99%      | 6,377,510         | 20.98%      | 8,361,140         | 24.53%      | 7,433,556                      | 21.24%      |
| Student Center           | 1,282,789         | 4.15%       | 1,519,190         | 4.58%       | 1,182,963         | 4.24%       | 1,713,642         | 5.81%       | 1,529,091         | 5.03%       | 1,148,736         | 3.37%       | 1,327,650                      | 3.79%       |
| HPER                     | 1,213,415         | 3.92%       | 1,243,066         | 3.75%       | 1,010,774         | 3.62%       | 1,294,652         | 4.39%       | 862,887           | 2.84%       | 2,153,079         | 6.32%       | 2,473,028                      | 7.07%       |
| Farris Fields            | 150,969           | 0.49%       | 151,926           | 0.46%       | 115,448           | 0.41%       | 140,620           | 0.48%       | 62,855            | 0.21%       | 143,158           | 0.42%       | 150,000                        | 0.43%       |
| Bookstore                | 278,484           | 0.90%       | 515,000           | 1.55%       | 135,306           | 0.48%       | 507,948           | 1.72%       | 340,546           | 1.12%       | 441,757           | 1.30%       | 350,000                        | 1.00%       |
| Student Health           | 1,393,441         | 4.51%       | 1,598,689         | 4.82%       | 1,399,857         | 5.02%       | 1,945,153         | 6.59%       | 1,249,869         | 4.11%       | 1,906,013         | 5.59%       | 1,743,500                      | 4.98%       |
| Post Office              | 184,516           | 0.60%       | 185,814           | 0.56%       | 71,429            | 0.26%       | 106,974           | 0.36%       | 119,387           | 0.39%       | (152,474)         | -0.45%      | 61,250                         | 0.18%       |
| Access & Security        | 452,985           | 1.46%       | 436,555           | 1.32%       | 361,132           | 1.29%       | 826,852           | 2.80%       | 788,017           | 2.59%       | 749,643           | 2.20%       | 756,500                        | 2.16%       |
| Radio Station            | 55,379            | 0.18%       | 55,105            | 0.17%       | 35,264            | 0.13%       | 63,089            | 0.21%       | 56,578            | 0.19%       | (184,884)         | -0.54%      | -                              | 0.00%       |
| General Auxiliary        | -                 | 0.00%       | -                 | 0.00%       | -                 | 0.00%       | (3,140,000)       | -10.64%     | (1,050,000)       | -3.45%      | (3,976,411)       | -11.67%     | -                              | 0.00%       |
| <b>Total Auxiliaries</b> | <b>30,928,748</b> | <b>100%</b> | <b>33,141,483</b> | <b>100%</b> | <b>27,909,015</b> | <b>100%</b> | <b>29,502,590</b> | <b>100%</b> | <b>30,396,492</b> | <b>100%</b> | <b>34,086,084</b> | <b>100%</b> | <b>34,993,571</b>              | <b>100%</b> |

Note: Beginning in 2008-09, the revenues and expenses reflect an accounting change whereby transfers were no longer being shown as revenue, but rather as a reduction of expenses. This is most noticeable in Athletics.

# University of Central Arkansas

## Final Debt Service Payment Dates Student Housing



# University of Central Arkansas

## Final Debt Service Payment Dates Auxiliary (including Housing)

|                                  |   |  |           |          |            |           |                           |  |
|----------------------------------|---|--|-----------|----------|------------|-----------|---------------------------|--|
| HPER Expansion                   | Total Bonds Outstanding at 6/30/12 - \$15,500,000 | Annual Debt Service for FY13 - \$423,597   | 9/1/2041  |          |            |           |                           |  |
| Bear Hall                        | Total Bonds Outstanding at 6/30/12 - \$21,905,000 | Annual Debt Service for FY13 - \$1,008,769 | 9/1/2040  |          |            |           |                           |  |
| Baseball/Track Complexes         | Total Bonds Outstanding at 6/30/12 - \$1,860,000  | Annual Debt Service for FY13 - \$130,523   | 11/1/2037 |          |            |           |                           |  |
| Farris Honors Hall               | Total Bonds Outstanding at 6/30/12 - \$13,532,400 | Annual Debt Service for FY13 - \$1,090,404 | 11/1/2034 |          |            |           |                           |  |
| New Hall                         | Total Bonds Outstanding at 6/30/12 - \$5,262,600  | Annual Debt Service for FY13 - \$424,046   | 11/1/2034 |          |            |           |                           |  |
| Parking/Student Ctr. Refunding   | Total Bonds Outstanding at 6/30/12 - \$1,469,080  | Annual Debt Service for FY13 - \$98,788    | 9/1/2033  |          |            |           |                           |  |
| College Square                   | Total Bonds Outstanding at 6/30/12 - \$6,850,000  | Annual Debt Service for FY13 - \$555,389   | 5/1/2030  |          |            |           |                           |  |
| Student Health/Ath. Fac. Improv. | Total Bonds Outstanding at 6/30/12 - \$4,391,400  | Annual Debt Service for FY13 - \$431,753   | 5/1/2026  |          |            |           |                           |  |
| Athletic Stadium                 | Total Bonds Outstanding at 6/30/12 - \$1,590,000  | Annual Debt Service for FY13 - \$182,239   | 4/1/2026  |          |            |           |                           |  |
| IBM Project                      | Total Bonds Outstanding at 6/30/12 - \$3,649,272  | Annual Debt Service for FY13 - \$362,157   | 9/1/2023  |          |            |           |                           |  |
| Baridon Hall                     | Total Bonds Outstanding at 6/30/12 - \$3,225,000  | Annual Debt Service for FY13 - \$473,590   | 4/1/2021  |          |            |           |                           |  |
| 7/6/2009                         | 12/27/2014  | 6/18/2020                                  | 12/9/2025 | 6/1/2031 | 11/21/2036 | 5/14/2042 | 11/4/2047                 |  |
| <b>Total: \$79,334,752</b>       |   |  |           |          |            |           | <b>Total: \$5,181,255</b> |  |

# University of Central Arkansas

## Final Debt Service Payment Dates E & G

|                                  |   |  |           |
|----------------------------------|---|--|-----------|
| Misc. Proj./Unexpended Plant     | Total Bonds Outstanding at 6/30/12 - \$14,915,000                               | Annual Debt Service for FY13 - \$1,023,088 | 11/1/2037 |
| Academic Facilities-See below*   | Total Bonds Outstanding at 6/30/12 - \$13,265,921                               | Annual Debt Service for FY13 - \$892,062   | 9/1/2033  |
| Band/EG&I/Intramurals            | Total Bonds Outstanding at 6/30/12 - \$2,970,000                                | Annual Debt Service for FY13 - \$293,460   | 5/1/2026  |
| Student Health/Ath. Fac. Improv. | Total Bonds Outstanding at 6/30/12 - \$1,238,600                                | Annual Debt Service for FY13 - \$121,776   | 5/1/2026  |
| Athletic Stadium                 | Total Bonds Outstanding at 6/30/12 - \$1,690,000                                | Annual Debt Service for FY13 - \$182,239   | 4/1/2026  |
| Health Science Ctr. Facility     | Total Bonds Outstanding at 6/30/12 - \$3,380,000                                | Annual Debt Service for FY13 - \$364,477   | 4/1/2026  |
| IBM Project                      | Total Bonds Outstanding at 6/30/12 - \$145,728                                  | Annual Debt Service for FY13 - \$14,462    | 9/1/2023  |
| IBM Project                      | Total Bonds Outstanding at 6/30/12 - \$215,000                                  | Annual Debt Service for FY13 - \$82,017    | 11/1/2014 |
|                                  | 7/6/2009 12/27/2014 6/18/2020 12/9/2025 6/1/2031 11/21/2036 5/14/2042 11/4/2047 |  |           |

\*1998 Refunded Lewis Science Center & Health Science Center, which were 1992B. Construction of Thompson Hall.

|                            |                           |
|----------------------------|---------------------------|
| <b>Total: \$37,820,249</b> | <b>Total: \$2,973,581</b> |
|----------------------------|---------------------------|

# University of Central Arkansas

| <b>Bond Capacity</b>       |                      |                       |                     |                      |
|----------------------------|----------------------|-----------------------|---------------------|----------------------|
| As of FY 2012-13 Projected |                      |                       |                     |                      |
|                            | ADHE                 |                       | KPMG (HLC) 7%       |                      |
|                            | Add'l DS Payment     | Supports              | DS Payment          | Supports             |
| E&G                        | 10,000,000           | 155,038,760           |                     |                      |
| Auxiliary                  | 1,380,000            | 21,395,349            |                     |                      |
| <b>Total</b>               | <b>\$ 11,380,000</b> | <b>\$ 176,434,109</b> | <b>\$ 2,200,000</b> | <b>\$ 34,108,527</b> |

ADHE - E&G maximum = 25% of net tuition and fees

ADHE - Aux. maximum = 120% of net Auxiliary revenues

KPMG = 7% threshold with debt service as a % of the Operating Budget

Bond amount is based on \$64,500 per million

# University of Central Arkansas

## FY13 Tuition and Fee Schedule

### UNDERGRADUATE FALL/SPRING

Per Hour Approved 2012-13 - 15 Hrs.

|                                   |               |                 |
|-----------------------------------|---------------|-----------------|
| General Registration              | 183.25        | 2,748.75        |
| Athletic                          | 17.00         | 255.00          |
| Student Ctr/Recreation            | 4.25          | 63.75           |
| Facilities Fee                    | 9.00          | 135.00          |
| HPER                              | 9.12          | 136.80          |
| Fine/Performing Arts              | 2.00          | 30.00           |
| Cooperative Education             | 0.50          | 7.50            |
| Technology                        | 7.50          | 112.50          |
| Library                           | 3.00          | 45.00           |
| Activity Fee                      |               | 15.50           |
| SAB                               |               | 8.00            |
| Publicatons                       |               | 6.00            |
| Radio Station                     |               | 5.00            |
| Access and Security               |               | 27.00           |
| Health Service                    |               | 65.00           |
| Writing/Retention                 | 0.35          | 5.25            |
| <b>Total Per Hour and Per Sem</b> | <b>235.97</b> | <b>3,666.05</b> |
| Out-of-State (Note 1)             | 183.25        | 2,748.75        |
| Out-of-State Total                | 419.22        | 6,414.80        |

Note 1 - Out-of-state fees are waived for undergraduate students residing in university housing beginning with the fall 2007 semester.

# University of Central Arkansas

## Value of Undergraduate Tuition Increases

|        | Current Per Hour | Proposed Per Hour | Per Hour Increase | Revenue Generated |
|--------|------------------|-------------------|-------------------|-------------------|
| 1.00%  | \$ 183.25        | \$ 185.08         | \$ 1.83           | \$ 481,438        |
| \$1.00 | \$ 183.25        | \$ 184.25         | \$ 1.00           | \$ 263,081        |

*\* The assumption is based on annualized FTE.*

## Value of Graduate Tuition Increases

|        | Current Per Hour | Proposed Per Hour | Per Hour Increase | Revenue Generated |
|--------|------------------|-------------------|-------------------|-------------------|
| 1.00%  | \$ 225.80        | \$ 228.06         | \$ 2.26           | \$ 72,413         |
| \$1.00 | \$ 225.80        | \$ 226.80         | \$ 1.00           | \$ 32,041         |

*\* The assumption is based on annualized FTE.*

# University of Central Arkansas

| UCA Employee History    |                         |                         |                         |     |
|-------------------------|-------------------------|-------------------------|-------------------------|-----|
| June 30, 2010           | June 30, 2011           | June 30, 2012           | 2/26/2013 (Current)     |     |
| FT Faculty              | FT Faculty              | FT Faculty              | FT Faculty              | 620 |
| FT Classified Staff     | FT Classified Staff     | FT Classified Staff     | FT Classified Staff     | 533 |
| FT Non-Classified Staff | FT Non-Classified Staff | FT Non-Classified Staff | FT Non-Classified Staff | 229 |
| PT Faculty              | PT Faculty              | PT Faculty              | PT Faculty              | 122 |
| PT Staff                | PT Staff                | PT Staff                | PT Staff                | 138 |
| GAS                     | GAS                     | GAS                     | GAS                     | 216 |
| Student Workers         | Student Workers         | Student Workers         | Student Workers         | 853 |
| 593                     | 601                     | 608                     | 620                     |     |
| 507                     | 499                     | 511                     | 533                     |     |
| 238                     | 245                     | 246                     | 229                     |     |
| 123                     | 121                     | 131                     | 122                     |     |
| 105                     | 112                     | 123                     | 138                     |     |
| 210                     | 223                     | 230                     | 216                     |     |
| 986                     | 903                     | 873                     | 853                     |     |



# University of Central Arkansas

## COLA Increase Summary

|                          | Base Salaries | COLA | Salary Increase | Fringe Rate | Fringes | Total Salary & Fringes |
|--------------------------|---------------|------|-----------------|-------------|---------|------------------------|
| <b>E&amp;G Total</b>     | 58,942,275    | 1%   | 589,423         | 31%         | 182,721 | 772,144                |
| <b>Auxiliaries Total</b> | 5,437,829     | 1%   | 54,378          | 31%         | 16,857  | 71,236                 |
| <b>Grand Total</b>       | 64,380,104    |      | 643,801         |             | 199,578 | 843,379                |
|                          |               |      |                 |             |         |                        |
|                          | Base Salaries | COLA | Salary Increase | Fringe Rate | Fringes | Total Salary & Fringes |
| <b>E&amp;G Total</b>     | 58,942,275    | 2%   | 1,178,846       | 31%         | 365,442 | 1,544,288              |
| <b>Auxiliaries Total</b> | 5,437,829     | 2%   | 108,757         | 31%         | 33,715  | 142,471                |
| <b>Grand Total</b>       | 64,380,104    |      | 1,287,602       |             | 399,157 | 1,686,759              |
|                          |               |      |                 |             |         |                        |
|                          | Base Salaries | COLA | Salary Increase | Fringe Rate | Fringes | Total Salary & Fringes |
| <b>E&amp;G Total</b>     | 58,942,275    | 2.5% | 1,473,557       | 31%         | 456,803 | 1,930,360              |
| <b>Auxiliaries Total</b> | 5,437,829     | 2.5% | 135,946         | 31%         | 42,143  | 178,089                |
| <b>Grand Total</b>       | 64,380,104    |      | 1,609,503       |             | 498,946 | 2,108,448              |
|                          |               |      |                 |             |         |                        |
|                          | Base Salaries | COLA | Salary Increase | Fringe Rate | Fringes | Total Salary & Fringes |
| <b>E&amp;G Total</b>     | 58,942,275    | 3%   | 1,768,268       | 31%         | 548,163 | 2,316,431              |
| <b>Auxiliaries Total</b> | 5,437,829     | 3%   | 163,135         | 31%         | 50,572  | 213,707                |
| <b>Grand Total</b>       | 64,380,104    |      | 1,931,403       |             | 598,735 | 2,530,138              |

\* E&G Total includes \$1,916,517, Part-time Teaching Salaries.

\*\*Additional funds would be needed for promotions and equity adjustments.