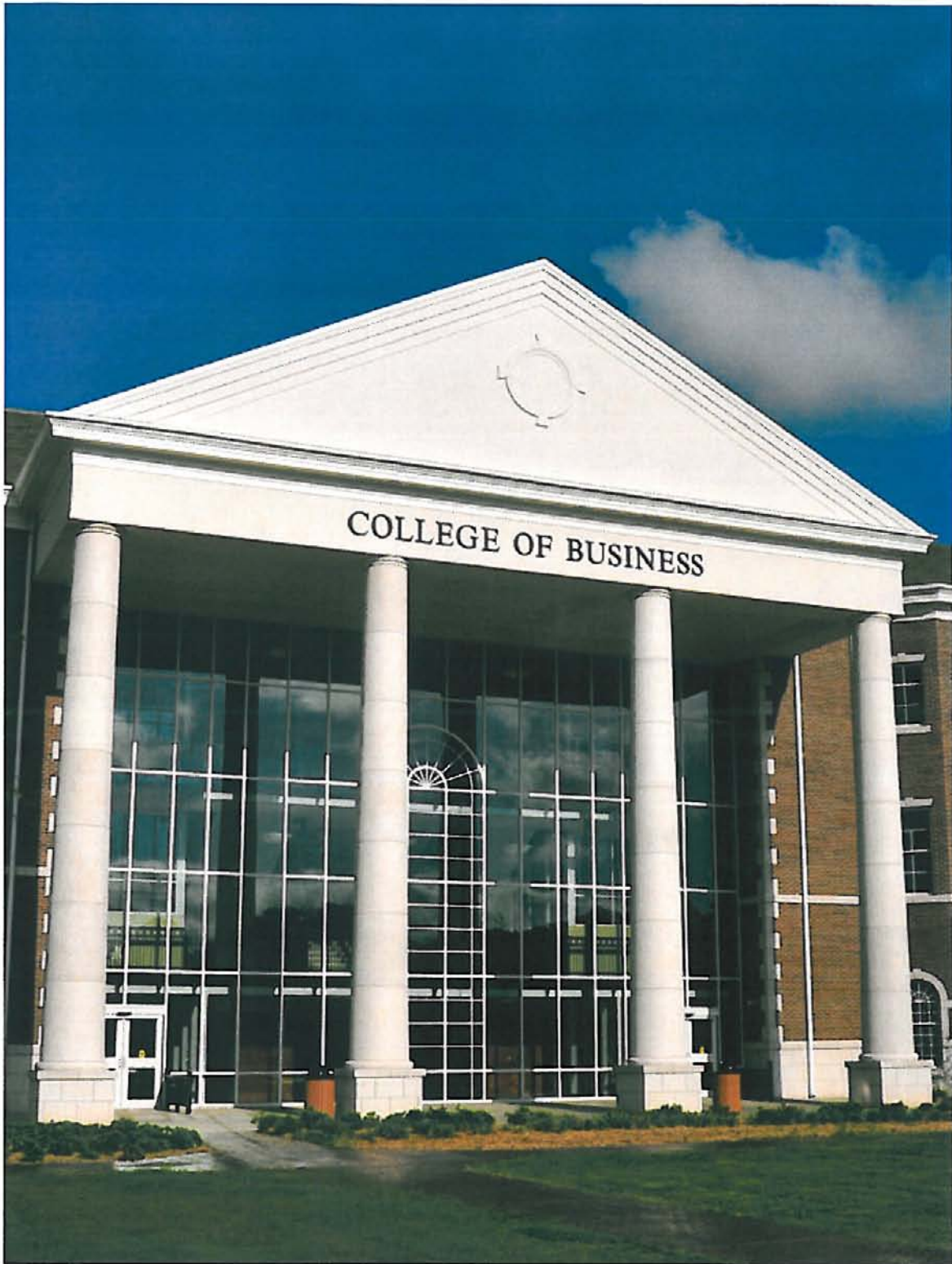


University of Central Arkansas™



Operating Budget 2011-2012





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201 Donaghey Avenue
Conway, Arkansas 72035-5003
Telephone: (501) 450-3184
Fax: (501) 450-5168

May 6, 2011

Members of the Board of Trustees –

It is with pleasure that the administration presents the University of Central Arkansas Operating Budget for 2011-2012. The budget is based on flat enrollment, state funding held relatively constant to FY11 and a modest increase in tuition/fees and room/board. The departmental expense budgets are held to FY11 levels. Unfortunately, the university is unable to provide salary increases for faculty and staff in the 2012 budget due to the uncertainty of state appropriation B flowing and the decline in enrollment in the 2010-2011 year. However, we are pleased that during the 2010-2011 year the university was able to fund faculty and staff a modest COLA increase. One of our primary goals for FY12 is to continue rebuilding the university reserves.

The only new fee is one of \$.35 per hour for Writing/Retention and should provide an additional \$94,500. This new fee will be used to enhance support services for students to become more effective writers throughout their college experience. The fee will be used to hire and train additional tutors for one-on-one tutoring with students. Services provided by the UCA Writing Center and the UCA Academic Success Center will be expanded. Tutoring hours will be extended during night hours, weekends and in summer sessions. In addition, an infusion of new materials, technology and equipment will be possible.

An increase in the HPER fee of \$3.50 per hour will allow an additional \$800,000 to be held in an R&R reserve for the next phase of the HPER expansion. This is the first phase of the fee increase which will support the HPER expansion. The fee will need to increase again for the funds to support the operational costs and the required funding of the deferred maintenance.

The Student Center fee has remained at the same level since 1994. Since that time, services and fixed costs have increased significantly. In order to continue to provide services at the same level, it is necessary to increase the fee charged at this time. This fee increase is \$.25 should provide an additional \$58,500.

Major Components of Sources

A. The E&G Tuition and Fee budget comprises 42.28% of the total budgeted revenue and is based on flat enrollment. The total Tuition and Fees, including Auxiliary units' proposed increase, is \$9.15 per hour, or 3.97%. Broken down, these amounts are \$3.50 per hour for the

HPER Fee, \$.25 per hour for the Student Center, \$.35 new Writing/Retention Fee and \$5.05 per hour for general tuition, the latter of which will generate approximately \$1,363,500.

B. State Appropriations represent 35.52% of the budget revenue and are made up of Revenue Stabilization Act (RSA) of \$52,561,560 and Educational Excellence Trust Fund (EETF) of \$4,241,423. RSA includes Category B money of \$589,185, all of which is budgeted in a contingency as this money may not materialize.

C. Auxiliary Income's major components are Housing and Food Service, which will see an approximate 3% increase as passed at the February board meeting. As mentioned earlier, HPER Center has proposed a \$3.50 per hour increase and the Student Center has proposed a \$.25 per hour fee increase. Other major components include Athletics, Student Health Center and others, which are not requesting an increase for fiscal year 2012.

Major Components of Uses

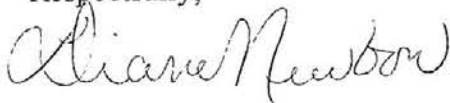
A. Salaries and benefits together make up 57.17% of the operating budget for E&G and Auxiliary, which is on par with industry standards. The university is not proposing a salary increase for faculty and staff in the 2012 budget due to the uncertainty of State Appropriation B and the decline in enrollment.

B. Scholarships and fee waivers make up another 13.97% of the budget. While still above industry standards, this percentage is coming down steadily based on the scholarship plan of the university committees.

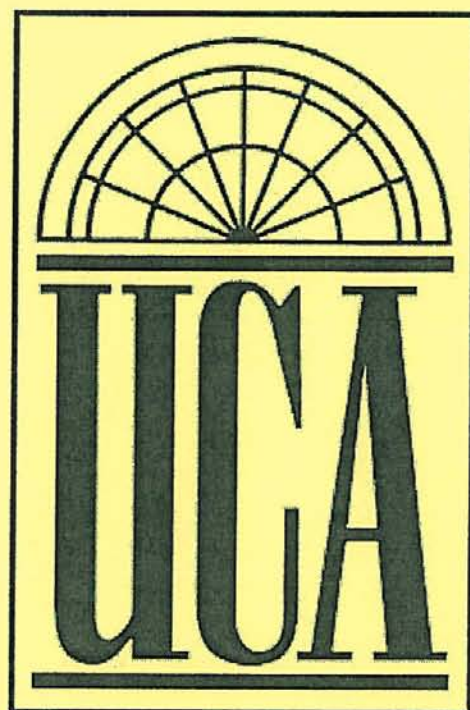
This budget proposal includes charts (page 1) that demonstrate the impact of flat state funding. UCA ranks the lowest of funding per student among U of A, ASU and UALR. These charts are based on information provided by the Arkansas Department of Higher Education and compiled by the UCA Institutional Research office. The book also includes charts showing the budget by natural classification (page 2) in addition to the traditional functional classification (pages 4-7).

Pursuant to Board Policy 200, this proposal is presented for consideration by the Board of Trustees.

Respectfully,

A handwritten signature in cursive script, appearing to read "Diane Newton".

Diane Newton
Vice President for Finance and Administration



University of Central Arkansas

2011-2012

Student Tuition & Fees

UNIVERSITY OF CENTRAL ARKANSAS

BOARD POLICY

Policy Number: 630

Subject: Fees - General Registration and Others

Date Adopted: 3/94

Revised: Passim (most recent 5/10)

The current general registration and other required fees for fall 2011/spring 2012/summer 2012 15-credit hours per semester are as follows:

UNDERGRADUATE FALL/SPRING		2011-2012	
		Per Hour	15 Hrs.
General Registration		179.55	2,693.25
Athletic		17.00	255.00
Student Ctr/Recreation		4.25	63.75
Facilities Fee		9.00	135.00
HPER		7.50	112.50
Fine/Performing Arts		2.00	30.00
Cooperative Education		0.50	7.50
Technology		7.50	112.50
Library		3.00	45.00
Writing/Retention		0.35	5.25
Activity Fee	Sem		15.50
SAB	Sem		8.00
AAGE	Sem		5.00
Publication	Sem		6.00
Radio Station	Sem		5.00
Access and Security	Sem		27.00
Health Service	Sem		65.00
Total Per Hour and Per Sem		230.65	3,591.25
Out-of-State (Note 1)		179.55	2,693.25
Out-of-State Total		410.20	6,284.50

ONLINE UG FALL/SPRING		2011-2012	
		Per Hour	15 Hrs.
Online Registration		179.55	2,693.25
Online Fee		76.10	1,141.50
Access and Security	Sem		27.00
Health Service	Sem		65.00
Total Per Hour and Per Sem		255.65	3,926.75

		2011-2012	
GRADUATE FALL/SPRING		Per Hour	15 Hrs.
General Registration		221.25	3,318.75
Athletic		17.00	255.00
Student Ctr/Recreation		4.25	63.75
Facilities Fee		9.00	135.00
HPER		7.50	112.50
Fine/Performing Arts		2.00	30.00
Technology		7.50	112.50
Library		3.00	45.00
Writing/Retention		0.35	5.25
Activity Fee	Sem		15.50
SAB	Sem		8.00
Publicaton	Sem		6.00
Radio Station	Sem		5.00
Access and Security	Sem		27.00
Health Service	Sem		65.00
Total Per Hour and Per Sem		271.85	4,204.25
Out-of-State (Note 1)		221.25	3,318.75
Out-of-State Total		493.10	7,523.00

		2011-2012	
ONLINE GRAD FALL/SPRING		Per Hour	15 Hrs.
Online Registration		221.25	3,318.75
Online Fee		75.60	1,134.00
Access and Security	Sem		27.00
Health Service	Sem		65.00
Total Per Hour and Per Sem		296.85	4,544.75

UNDERGRADUATE SUMMER	2012	
	Per Hour	15 Hrs.
<u>Per Hour Fees</u>		
General Registration	179.55	2,693.25
Athletic	17.00	255.00
Student Ctr/Recreation	4.25	63.75
Facilities Fee	9.00	135.00
HPER	7.50	112.50
Fine/Performing Arts	2.00	30.00
Cooperative Education	0.50	7.50
Technology	7.50	112.50
Library	3.00	45.00
Writing/Retention	0.35	5.25
Total Per Hour	230.65	3,459.75

<u>Per Semester/Term Fees</u>	Full Term			
	May	& 10-Week	Summer 1	Summer 2
Access & Security (Note 2)	15.00	15.00	15.00	15.00
Health Services (Note 3)	32.50	65.00	32.50	32.50
AAGE	5.00	5.00	5.00	5.00
SAB (Student Activity Board)	-	3.00	1.50	1.50
Student Activity	3.50	3.50	3.50	3.50
Total Per Semester/Term Fees	56.00	91.50	57.50	57.50

ONLINE UG SUMMER	2012	
	Per Hour	15 Hrs.
<u>Per Hour Fees</u>		
Online Registration	179.55	2,693.25
Online Fee	76.10	1,141.50
Total Per Hour	255.65	3,834.75

<u>Per Semester/Term Fees</u>	Full Term			
	May	& 10-Week	Summer 1	Summer 2
Access & Security (Note 2)	15.00	15.00	15.00	15.00
Health Services (Note 3)	32.50	65.00	32.50	32.50
Total Per Semester/Term Fees	47.50	80.00	47.50	47.50

GRADUATE SUMMER	2012	
	Per Hour	15 Hrs.
<u>Per Hour Fees</u>		
General Registration	221.25	3,318.75
Athletic	17.00	255.00
Student Ctr/Recreation	4.25	63.75
Facilities Fee	9.00	135.00
HPER	7.50	112.50
Fine/Performing Arts	2.00	30.00
Technology	7.50	112.50
Library	3.00	45.00
Writing/Retention	0.35	5.25
Total Per Hour	271.85	4,077.75

<u>Per Semester/Term Fees</u>	Full Term			
	May	& 10-Week	Summer 1	Summer 2
Access & Security (Note 2)	15.00	15.00	15.00	15.00
Health Services (Note 3)	32.50	65.00	32.50	32.50
SAB (Student Activity Board)	-	3.00	1.50	1.50
Student Activity	3.50	3.50	3.50	3.50
Total Per Semester/Term Fees	51.00	86.50	52.50	52.50

ONLINE GRAD SUMMER	2012	
	Per Hour	15 Hrs.
<u>Per Hour Fees</u>		
Online Registration	221.25	3,318.75
Online Fee	75.60	1,134.00
Total Per Hour	296.85	4,452.75

<u>Per Semester/Term Fees</u>	Full Term			
	May	& 10-Week	Summer 1	Summer 2
Access & Security (Note 2)	15.00	15.00	15.00	15.00
Health Services (Note 3)	32.50	65.00	32.50	32.50
Total Per Semester/Term Fees	47.50	80.00	47.50	47.50

Explanatory Notes:

Note 1 - Out-of-state fees are waived for undergraduate students residing in University Housing beginning with the fall 2007 semester.

Note 2 - The maximum Access & Security fee is \$15 for summer

Note 3 - The maximum Health Services fee is \$65 for summer

Couse, lab, and department fees are not listed and vary per individual class schedule.

UNIVERSITY OF CENTRAL ARKANSAS

Department of Housing & Residence Life

Website: www.uca.edu/housing * Email: housing@uca.edu * Phone: 501-450-3132 * Fax: 501-450-5374

Room Rates for Fall 2011/Spring 2012

		Nine Month Double Room Semester/Year	Nine Month Private Room Semester/Year
Residence Halls		\$1,470/\$2,940	\$2,195/\$4,390 (Farris & New Only)
Apartments	Stadium Park College View Elizabeth Place Oak Tree	\$1,675/\$3,350	\$2,420/\$4,840 (Oak Tree)
Apartments	Bear Village Torreyson Erbach	\$1,775/\$3,550	\$2,525/\$5,050 (If available after the semester begins)

Board (Meal Plan) Rates for Fall 2011/Spring 2012

Traditional Meal Plans	
Total Access	\$1,120.00 per semester
Total Access with \$50 Dining Dollars	\$1,170.00 per semester
Any 15-meals per week + \$80 Dining Dollars	\$1,160.00 per semester
Any 10-meals per week + \$100 Dining Dollars	\$1,160.00 per semester
Dining Dollars are non-refundable/non-transferable. Any remaining amount after Summer II will be forfeited.	

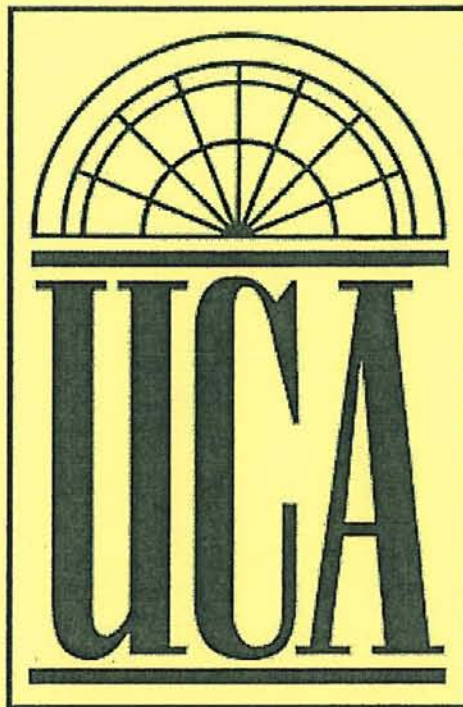
Block (Equivalency) Plans	
220 Block Plan per Semester	\$1,210.00 per semester
220 Block + \$50 Dining Dollars	\$1,260.00 per semester
140 Block + \$160 Dining Dollars	\$1,260.00 per semester
Unused block plans do not carry over semester to semester. Any remaining amounts will be forfeited.	
DD is non-refundable/non-transferable. Any remaining amount after Summer II will be forfeited.	

Dining Dollars (DD) – Apartment Residents Only	
\$950 DD per semester (students in apartments purchasing the \$900 DCB plan will receive a \$50.00 bonus)	\$900.00 per semester
\$750 DD per semester	\$750.00 per semester
\$600 DD per semester	\$600.00 per semester
DD is non-refundable/non-transferable. Any remaining amount after Summer II will be forfeited.	

Seniors Only	
75 Block Plan + \$500 DD per semester	\$1,170.00 per semester
DD is non-refundable/non-transferable. Any remaining amount after Summer II will be forfeited.	

Room Rates for Summer 2011

Room Rates (Based on a five-week term):	Double Room: \$385.00*	Private Room (if available): \$530.00*
May Intercession: May 8 – June 5, 2011: (May Rate: \$7.25 per night)		
Summer I: June 6- July 8, 2011: (Summer I check-in: Friday, June 4 at 1:00pm) (Summer II check-out: Friday, July 9)*		
Summer II: July 9 – August 12, 2011: (Summer II check-in: Sunday, July 11 at 1:00pm) (Summer II check-out: Friday, August 13)*		
August Intercession: August 13- August 20, 2011- (August Rate: \$7.25 per night)		
<i>August Intercession is only available to current summer residents returning for fall</i>		
NOTE: All summer housing assignments are subject to availability.		

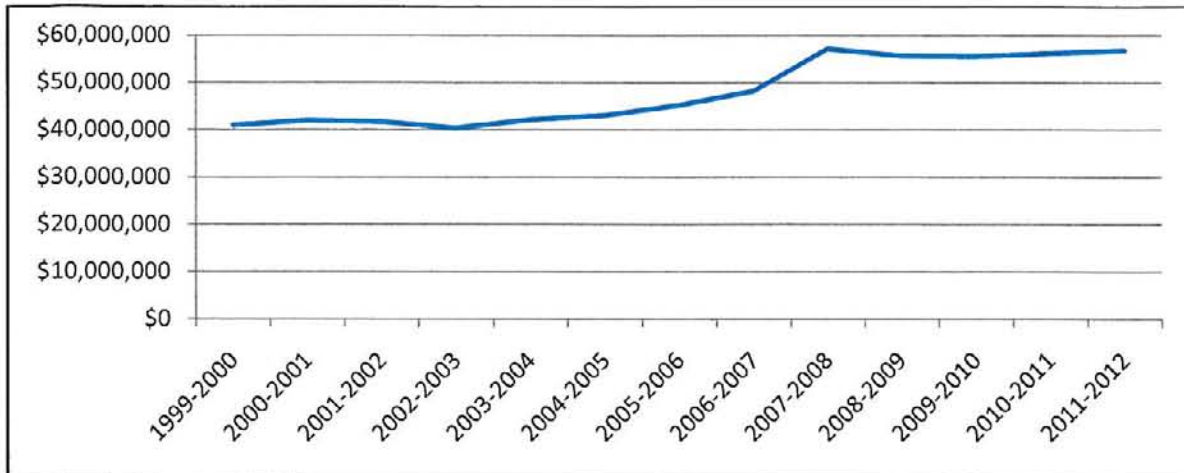


University of Central Arkansas

2011-2012

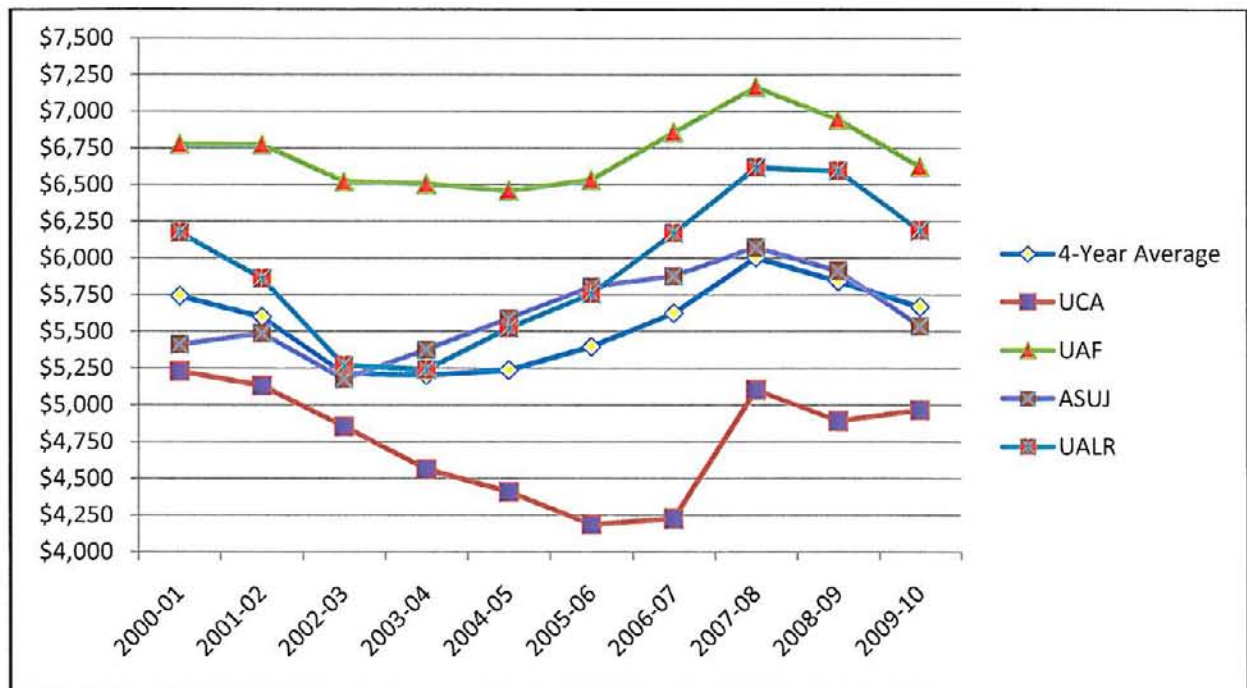
Operating Budget

State Appropriations



- This information was provided by the UCA Office of Institutional Research & the Arkansas Department of Higher Education.
- Numbers for 2010-2011 and 2011-2012 are not yet finalized and are an approximation

State Appropriations per FTE



- This information was provided by the Arkansas Department of Higher Education via the UCA Office of Institutional Research.

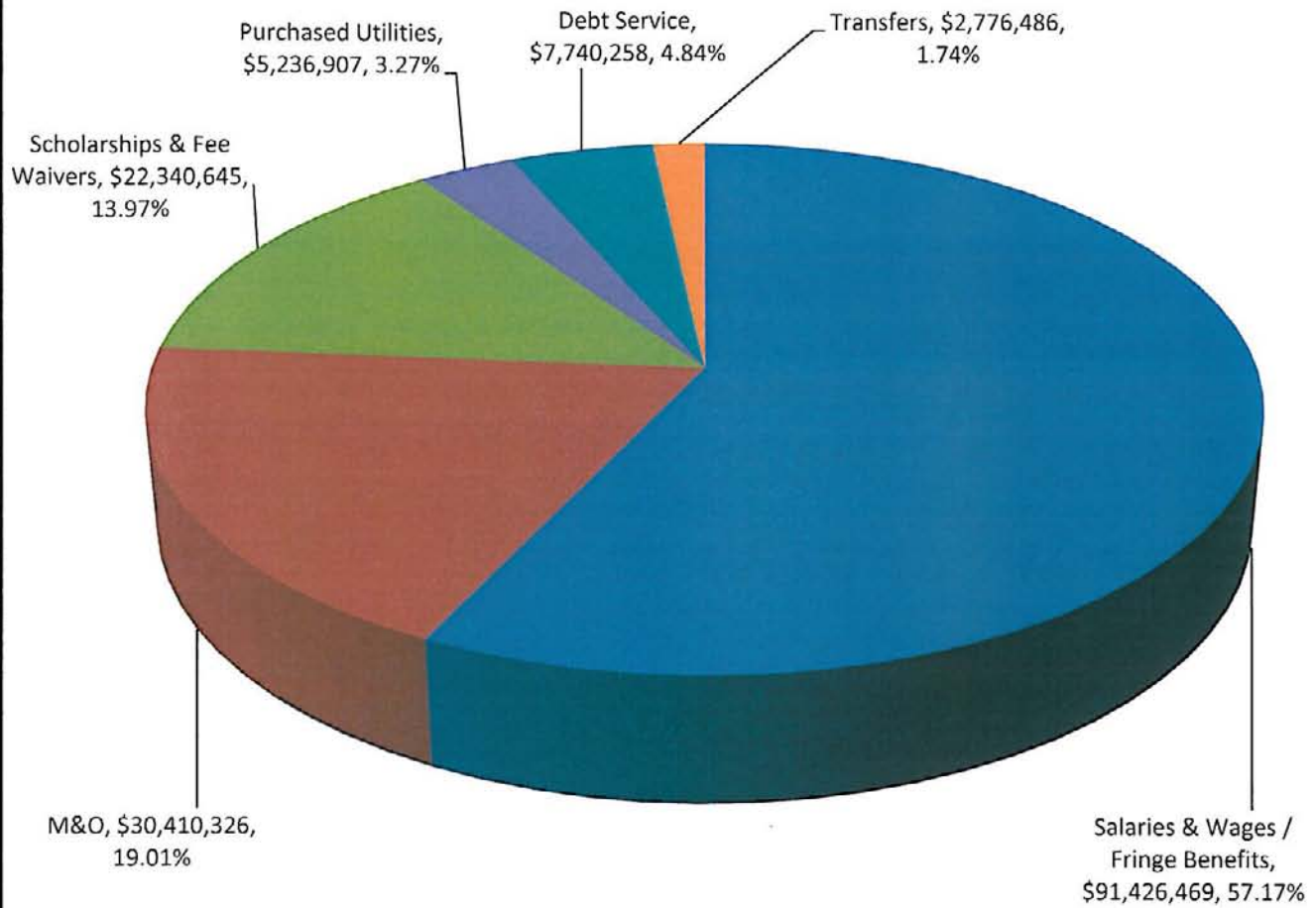
University of Central Arkansas
FY12 Compared to FY11

	FY11 Revised Base Budget	FY12 Approved Budget	Change	% Change	% of Budget
1 Tuition & Fees	66,830,593	67,620,309	789,716	1.18%	42.28%
2 Appropriations	56,213,798	56,802,983	589,185	1.05%	35.52%
3 Sales & Services	57,185	57,185	0	0.00%	0.04%
4 Organized Activities	222,793	222,793	0	0.00%	0.14%
5 Grants & Contracts	115,000	115,000	0	0.00%	0.07%
6 Other Sources	1,093,421	1,093,421	0	0.00%	0.68%
7 Total E&G Revenue	124,532,790	125,911,691	1,378,901	1.11%	78.73%
8 Auxiliary Income	32,565,140	34,019,400	1,454,260	4.47%	21.27%
9 Total Income	157,097,930	159,931,091	2,833,161	1.80%	100.00%
10 Salaries & Wages	69,816,054	70,992,299	1,176,245	1.68%	44.39%
11 Benefits	20,178,321	20,434,170	255,849	1.27%	12.78%
12 M&O	29,060,580	30,410,326	1,349,746	4.64%	19.01%
13 Fee Waivers	3,949,731	5,023,731	1,074,000	27.19%	3.14%
14 Scholarships	18,038,950	17,316,914	(722,036)	-4.00%	10.83%
15 Purchased Utilities	5,246,112	5,236,907	(9,205)	-0.18%	3.27%
16 Debt Service	7,822,536	7,740,258	(82,278)	-1.05%	4.84%
17 Transfers	2,985,646	2,776,486	(209,160)	-7.01%	1.74%
18 Total Expenditures	157,097,930	159,931,091	2,833,161	1.80%	100.00%

Notes to the Approved Budget

- 1 Due to a decrease in enrollment in FY11 the base budget was reduced by \$668,284 to arrive at the starting point for FY12 budget. The budget was increased \$1,363,500 for the General Tuition, \$5.05 per hour; and the New Writing/Retention fee of \$94,500 for \$.35 per hour.
- 2 State Appropriations increased \$589,185 held in B funds, all of which is placed in a contingency reserve. There is no expectation that B funds will flow.
- 8 Student Center Fee \$.25 per hour increase \$58,500; HPER Fee \$3.50 per hour increase \$800,000; Student Health faculty/staff admissions increased \$25,000; Athletics NCAA Conference Revenue \$90,000; Game Guarantees \$304,000; Reduction in Athletic Foundation & Departmental Transfers & Special Events \$91,500; Reduction in parking faculty/staff decals \$20,000; Reduction in Student Center Commissions \$24,740; and Increase Housing & Food Service Room & Board \$313,000.
- 10 A 2% salary increase for a small group of non-classified and classified employees in January 2011 of \$346,053; New Chief Technology Officer for \$95,000; Faculty promotions of \$80,000; and Faculty positions of \$572,519.
- 11 A \$259,851 fringe increase for the previous salary increase and other adjustments.
- 12 Increase in Enrollment Management Division \$200,000; Increase in Student Services \$126,787; Increase in Institutional Memberships \$92,016; Reserve for "B" funds \$589,185; Increase Credit Card fees \$27,000; Increase General Contingencies of \$283,846.
- 13 Increase Out of State Fee Waivers \$1,080,000 to reflect actual amount with the offset in revenue.
- 14 Planned reduction for scholarships.
- 16 Reduction for E&G \$472,076 and Auxiliary of \$490,528 due to refinancing and increase \$880,326 for Bear Hall.
- 17 Transfer line is made up of several non-mandatory transfers, such as Federal Work Study, Athletic Transfer, Unexpended Plant, Library, and Auxiliary Transfers.

UCA 2011-2012 Budget E&G and Auxiliary



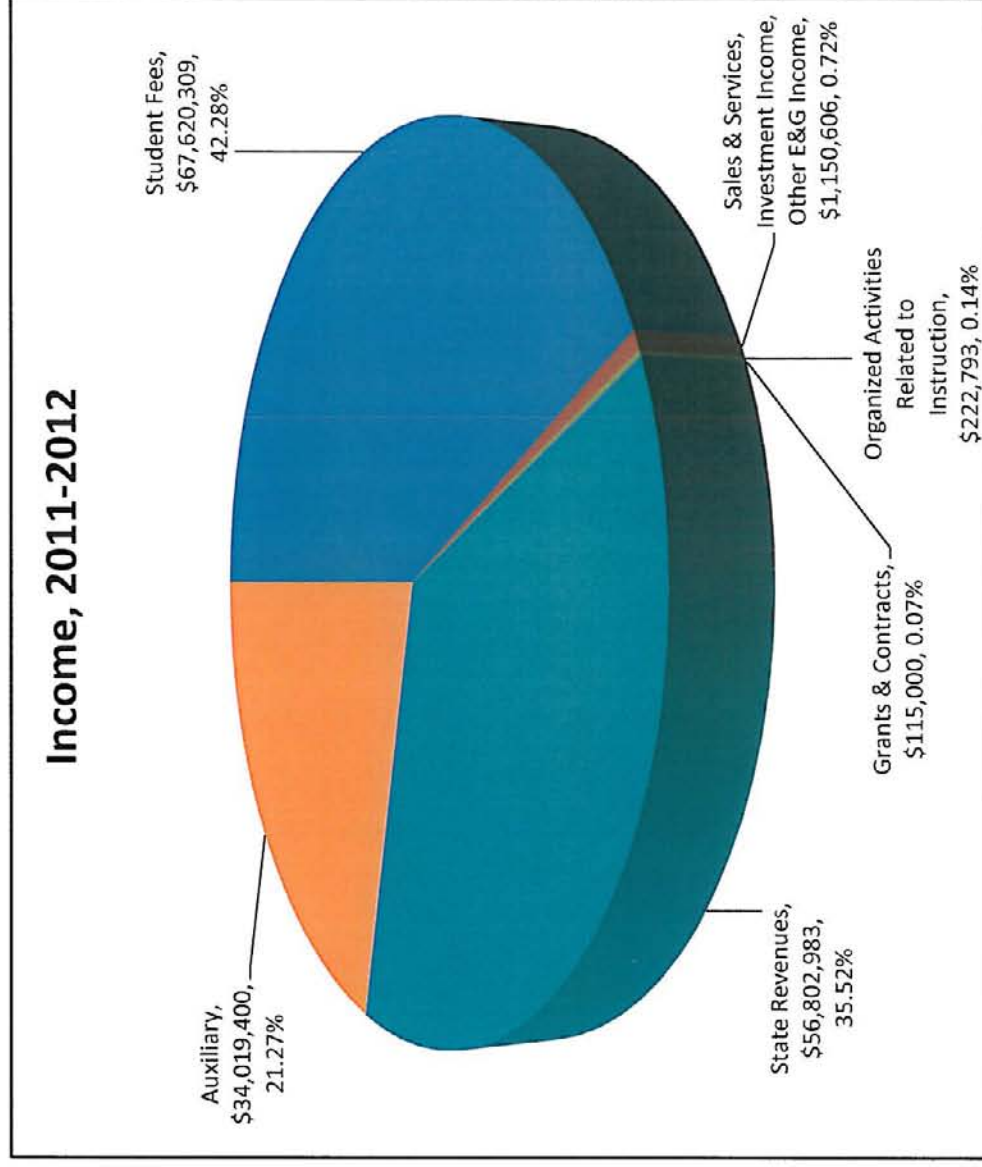
2011-2012 Operating Expenses - Natural Classification

	FY11 Revised	FY12 Proposed			
	Base	Budget	Change	% Change	% of Budget
Salaries & Wages	69,816,054	70,992,299	1,176,245	1.68%	44.39%
Benefits	20,178,321	20,434,170	255,849	1.27%	12.78%
M&O	29,060,580	30,410,326	1,349,746	4.64%	19.01%
Fee Waivers	3,949,731	5,023,731	1,074,000	27.19%	3.14%
Scholarships	18,038,950	17,316,914	(722,036)	-4.00%	10.83%
Purchased Utilities	5,246,112	5,236,907	(9,205)	-0.18%	3.27%
Debt Service	7,822,536	7,740,258	(82,278)	-1.05%	4.84%
Transfers	2,985,646	2,776,486	(209,160)	-7.01%	1.74%
Total Expenditures	157,097,930	159,931,091	2,833,161	1.80%	100.00%

UCA 2011-2012 Budget

E & G and Auxiliary Income

2011-2012 Sources of Income				
Student Fees	\$67,620,309	42.28%		
Sales & Services, Investment Income, Other E&G Income	\$1,150,606	0.72%		
Organized Activities Related to Instruction	\$222,793	0.14%		
Grants & Contracts	\$115,000	0.07%		
State Revenues	\$56,802,983	35.52%		
Auxiliary	\$34,019,400	21.27%		
TOTAL	\$159,931,091	100%		



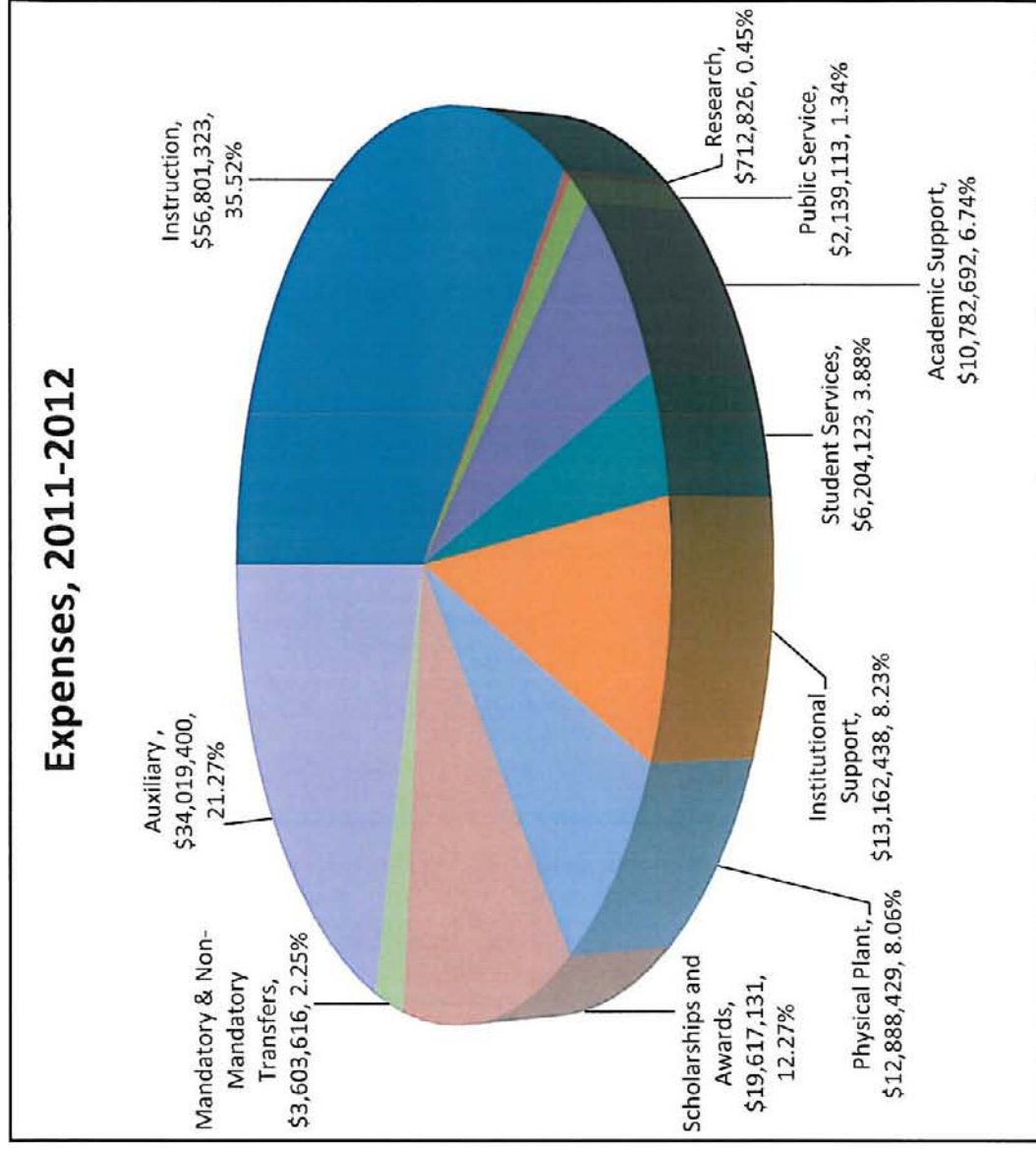
UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE SUMMARY FOR FISCAL YEARS 2012 & 2011

	2011-2012	2010-2011	INCREASE (DECREASE)	
			AMOUNT	PERCENT
INCOME SUMMARY				
EDUCATIONAL AND GENERAL				
Student Fees	67,620,309	66,830,593	789,716	1.18%
Sales & Services	57,185	57,185	-	0.00%
Organized Activities Related to Instruction	222,793	222,793	-	0.00%
Investment Income	100,000	100,000	-	0.00%
Indirect Cost Recovery	115,000	115,000	-	0.00%
State Revenues	56,802,983	56,213,798	589,185	1.05%
Other E & G Income	993,421	993,421	-	0.00%
TOTAL E & G INCOME	125,911,691	124,532,790	1,378,901	1.11%
AUXILIARY ENTERPRISES				
Athletics	6,425,000	6,122,500	302,500	4.94%
Housing	13,800,444	13,637,444	163,000	1.20%
Food Service	7,220,446	7,070,446	150,000	2.12%
Student Center	1,508,760	1,475,000	33,760	2.29%
Farris Fields	150,000	150,000	-	0.00%
HPER Recreation	2,037,000	1,237,000	800,000	64.67%
Bookstore	350,000	350,000	-	0.00%
Student Health Services	1,678,500	1,653,500	25,000	1.51%
Post Office	61,250	61,250	-	0.00%
Parking Facilities	756,500	776,500	(20,000)	-2.58%
Radio Station	31,500	31,500	-	0.00%
TOTAL AUXILIARY INCOME	34,019,400	32,565,140	1,454,260	4.47%
GRAND TOTAL INCOME	159,931,091	157,097,930	2,833,161	1.80%

UCA 2011-2012 Budget

E & G and Auxiliary Expenses

2011-2012 Operating Expenses				
Instruction	\$56,801,323	35.52%		
Research	\$712,826	0.45%		
Public Service	\$2,139,113	1.34%		
Academic Support	\$10,782,692	6.74%		
Student Services	\$6,204,123	3.88%		
Institutional Support	\$13,162,438	8.23%		
Physical Plant	\$12,888,429	8.06%		
Scholarships & Awards	\$19,617,131	12.27%		
Mandatory & Non-Mandatory Transfers	\$3,603,616	2.25%		
Auxiliary	\$34,019,400	21.27%		
TOTAL	\$159,931,091	100%		



UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE SUMMARY FOR FISCAL YEARS 2012 & 2011

	2011-2012	2010-2011	INCREASE (DECREASE)	
			AMOUNT	PERCENT
EXPENSE SUMMARY				
EDUCATIONAL AND GENERAL				
Instruction	56,801,323	55,607,235	1,194,088	2.15%
Research	712,826	712,406	420	0.06%
Public Service	2,139,113	2,128,302	10,811	0.51%
Academic Support				
Library	2,673,566	2,686,277	(12,711)	-0.47%
Museums and Galleries	140,575	140,575	-	0.00%
Organized Activities	346,617	354,980	(8,363)	-2.36%
Other Academic Support	7,621,934	7,482,472	139,462	1.86%
Student Services	6,204,123	5,966,397	237,726	3.98%
Institutional Support	13,162,438	12,514,537	647,901	5.18%
Physical Plant				
Operation & Maintenance	9,891,270	9,771,608	119,662	1.22%
Utilities	2,997,159	2,997,159	-	0.00%
Scholarships and Awards	19,617,131	19,290,160	326,971	1.70%
Mandatory Transfers	2,982,767	3,454,843	(472,076)	-13.66%
Non-Mandatory Transfers	620,849	1,425,839	(804,990)	-56.46%
TOTAL E & G EXPENSES	125,911,691	124,532,790	1,378,901	1.11%
AUXILIARY ENTERPRISES				
Athletics	6,425,000	6,122,500	302,500	4.94%
Housing	13,800,444	13,637,444	163,000	1.20%
Food Service	7,220,446	7,070,446	150,000	2.12%
Student Center	1,508,760	1,475,000	33,760	2.29%
Farris Fields	150,000	150,000	-	0.00%
HPER Recreation	2,037,000	1,237,000	800,000	64.67%
Bookstore	350,000	350,000	-	0.00%
Student Health Services	1,678,500	1,653,500	25,000	1.51%
Post Office	61,250	61,250	-	0.00%
Parking Facilities	756,500	776,500	(20,000)	-2.58%
Radio Station	31,500	31,500	-	0.00%
TOTAL AUXILIARY EXPENSES	34,019,400	32,565,140	1,454,260	4.47%
GRAND TOTAL EXPENSES	159,931,091	157,097,930	2,833,161	1.80%

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE SUMMARY FOR FISCAL YEARS 2012 & 2011

	2011-2012		2010-2011		INCREASE (DECREASE)	
					AMOUNT	PERCENT
INCOME DETAIL						
EDUCATIONAL AND GENERAL						
STUDENT FEES						
Registration Fees	48,950,603		48,822,106		128,497	0.26%
Concurrent Credit Fees	500,000		500,000		-	0.00%
Out of State Fees	4,500,000		3,465,393		1,034,607	29.86%
AAGE Test Fees	87,600		87,600		-	0.00%
Facilities Fees	2,700,000		2,700,000		-	0.00%
Performing Arts Fees	485,546		485,546		-	0.00%
Cooperative Education Fees	132,153		132,153		-	0.00%
Tuition Payment Plan	30,000		30,000		-	0.00%
Technology Fee	2,660,784		2,660,784		-	0.00%
Library Fee	853,074		853,074		-	0.00%
Writing & Retention Fee	94,500		-		94,500	100.00%
Distance Ed Program Fee	-		45,592		(45,592)	-100.00%
Applied Music Fees	25,925		25,925		-	0.00%
Division of Outreach & Community Engagement						
On-line Tuition	3,987,397		3,987,397		-	0.00%
OCE Non-Credit	700,000		1,122,296		(422,296)	-37.63%
OCE Extended Studies	118,302		118,302		-	0.00%
Late Registration Fees	50,200		50,200		-	0.00%
Coll of Health and Behav Sci Fee	246,750		246,750		-	0.00%
Coll of Nat Science and Math Fee	370,000		370,000		-	0.00%
Coll of Business Fee	390,000		390,000		-	0.00%
Coll of Health and Behav Sci Lab Fee	288,600		288,600		-	0.00%
Coll of Nat Science and Math Lab Fee	190,000		190,000		-	0.00%
Honors College Participant Fees	80,000		80,000		-	0.00%
Graduation Fees	66,375		66,375		-	0.00%
International Student Activity/Adm Fee	72,500		72,500		-	0.00%
Teacher Education Candidate Fees	40,000		40,000		-	0.00%
Student Activity Fees	618,200		618,200		-	0.00%
Less Transfer/Student Government Assoc	(618,200)		(618,200)		-	0.00%
TOTAL STUDENT FEES - NET	67,620,309		66,830,593		789,716	1.18%
SALES AND SERVICES						
Transcripts	46,000		46,000		-	0.00%
VA Reporting Fee	1,500		1,500		-	0.00%
M&R Proceeds	9,685		9,685		-	0.00%
TOTAL SALES AND SERVICES	57,185		57,185		-	0.00%

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE SUMMARY FOR FISCAL YEARS 2012 & 2011

	2011-2012	2010-2011	INCREASE (DECREASE) AMOUNT PERCENT
EDUCATIONAL AND GENERAL INCOME - CONT.			
ORGANIZED ACTIVITIES RELATED TO INSTRUCTION			
Special Education Clinic	1,383	1,383	- 0.00%
Reading Center	1,170	1,170	- 0.00%
Speech Pathology Clinic	13,637	13,637	- 0.00%
Community School of Music	91,603	91,603	- 0.00%
Community of Language School	25,000	25,000	- 0.00%
Child Study Center	90,000	90,000	- 0.00%
TOTAL ORGANIZED ACTIVITIES	222,793	222,793	- 0.00%
INVESTMENT INCOME	100,000	100,000	- 0.00%
INDIRECT COST RECOVERY	115,000	115,000	- 0.00%
STATE REVENUES	56,802,983	56,213,798	589,185 1.05%
OTHER E & G INCOME			
Reynolds Performance Hall	121,464	121,464	- 0.00%
E & G Building Rentals	61,144	61,144	- 0.00%
Collection Fees	400,000	400,000	- 0.00%
Traffic Fines	261,097	261,097	- 0.00%
Technology Revenue	85,461	85,461	- 0.00%
Miscellaneous	64,255	64,255	- 0.00%
TOTAL OTHER E & G INCOME	993,421	993,421	- 0.00%
TOTAL EDUCATIONAL & GENERAL INCOME	125,911,691	124,532,790	1,378,901 1.11%

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE SUMMARY FOR FISCAL YEARS 2012 & 2011

INCOME DETAIL	2011-2012	2010-2011	INCREASE (DECREASE)	
			AMOUNT	PERCENT
AUXILIARY ENTERPRISES				
ATHLETICS				
Athletic Fees	5,016,000	5,016,000	-	0.00%
UCA Foundation Transfers	50,000	100,000	(50,000)	-50.00%
Ticket Sales/Transfers	460,000	460,000	-	0.00%
NCAA Conference Revenue Share	90,000	-	90,000	100.00%
Game Guarantees	704,000	400,000	304,000	76.00%
Concessions	12,000	12,000	-	0.00%
Special Events/Royalties	23,000	19,500	3,500	17.95%
Private Gifts	70,000	115,000	(45,000)	-39.13%
TOTAL ATHLETICS	6,425,000	6,122,500	302,500	4.94%
HOUSING				
Sales and Services	295,000	295,000	-	0.00%
Rent	11,342,444	11,242,444	100,000	0.89%
Retirement Center	2,163,000	2,100,000	63,000	3.00%
TOTAL HOUSING	13,800,444	13,637,444	163,000	1.20%
FOOD SERVICE				
	7,220,446	7,070,446	150,000	2.12%
STUDENT CENTER				
Student Center/Rec Fees	1,243,500	1,185,000	58,500	4.94%
Space Rental	79,000	79,000	-	0.00%
Commissions	186,260	211,000	(24,740)	-11.73%
TOTAL STUDENT CENTER	1,508,760	1,475,000	33,760	2.29%
Radio Station				
Miscellaneous	31,500	31,500	-	0.00%
TOTAL RADIO STATION	31,500	31,500	-	0.00%

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE SUMMARY FOR FISCAL YEARS 2012 & 2011

	<u>2011-2012</u>	<u>2010-2011</u>	<u>INCREASE (DECREASE)</u> <u>AMOUNT PERCENT</u>
AUXILIARY ENTERPRISES INCOME - CONT.			
FARRIS FIELDS	150,000	150,000	- 0.00%
HPER RECREATION	2,037,000	1,237,000	800,000 64.67%
BOOKSTORE	350,000	350,000	- 0.00%
STUDENT HEALTH SERVICES	1,678,500	1,653,500	25,000 1.51%
POST OFFICE	61,250	61,250	- 0.00%
PARKING FACILITIES	756,500	776,500	(20,000) -2.58%
TOTAL AUXILIARY ENTERPRISES INCOME	34,019,400	32,565,140	1,454,260 4.47%
GRAND TOTAL INCOME	<u>159,931,091</u>	<u>157,097,930</u>	<u>2,833,161 1.80%</u>

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE DETAIL FOR FISCAL YEARS 2012 & 2011

	Salaries	Fringes	2011-2012				2010-2011 Total	% Change Previous Year
			GA/Student & Extra Help	Supplies & Services	Capital Equipment	Transfers		
EXPENSE DETAIL								
EDUCATIONAL & GENERAL								
INSTRUCTION								
NATURAL SCIENCES & MATHEMATICS								
Math and Science Start-Up	-	-	-	97,000	-	-	97,000	0.00%
Math and Science Lab Fee	-	-	-	28,442	-	-	28,442	-40.12%
Biology	1,825,863	566,018	32,777	160,913	-	-	2,531,744	2.13%
Chemistry	1,051,017	325,815	19,142	110,522	-	-	1,444,897	4.26%
Mathematics	1,292,030	400,530	7,322	21,128	-	-	1,738,568	-1.01%
Physics & Astronomy	699,038	216,702	14,780	63,594	-	-	991,645	0.26%
Computer Science	792,873	245,791	8,364	12,371	20,000	-	1,056,403	2.17%
TOTAL NATURAL SCIENCES & MATH	5,660,821	1,754,866	82,885	493,870	20,000	-	7,907,667	-32.32%
LIBERAL ARTS								
Part-time Teaching	162,800	50,468	-	-	-	-	213,268	30.45%
English	1,136,473	352,307	1,800	20,666	-	-	1,511,246	-0.75%
World Languages, Literatures & Cultures	898,816	278,633	8,213	19,110	-	-	1,204,772	12.20%
Humanities/World Culture Institute	-	-	-	-	-	-	22,201	-100.00%
History	1,292,249	397,497	3,678	30,767	-	-	1,714,191	0.81%
Philosophy & Religion	495,220	215,518	1,391	10,863	-	-	922,792	1.32%
Political Science	671,622	208,203	3,546	10,220	-	-	893,591	1.46%
Sociology	638,137	197,822	1,778	11,823	-	-	849,560	0.68%
Geography	507,206	157,234	6,333	16,565	-	-	687,640	-0.94%
TOTAL LIBERAL ARTS	5,992,525	1,857,682	26,739	120,114	-	-	7,812,078	2.37%
FINE ARTS & COMMUNICATION								
Mass Communication & Theatre	1,213,730	376,256	3,054	20,542	-	-	1,611,829	0.11%
Drama	2,600	806	25,033	19,854	-	-	48,293	5.69%
Art	978,112	303,215	13,742	45,039	-	-	1,342,004	-0.14%
Music	1,756,920	544,645	27,014	16,222	-	-	2,344,801	-0.02%
Writing	1,413,130	438,070	24,404	28,130	-	-	1,903,734	1.25%
Dept. of Communication	643,996	199,639	-	11,356	-	-	855,668	-0.08%
Band/Symphony/Choral/Special Music/Pep Band	-	-	39,000	21,394	-	-	60,484	-0.15%
Performing Arts Fees	-	-	-	300,339	-	-	300,339	0.00%
TOTAL FINE ARTS & COMMUNICATION	6,008,488	1,862,631	132,247	462,976	-	-	8,441,651	0.29%
HEALTH & BEHAVIORAL SCIENCES								
Part-time Teaching	792,980	245,824	-	-	-	-	1,038,804	0.35%
Speech Language Pathology	964,139	305,083	5,045	62,495	-	-	1,356,762	2.82%
Kinesiology & Physical Education	1,079,535	334,656	11,529	53,360	-	-	1,484,080	-0.84%
Family & Consumer Sciences	530,375	164,416	3,311	87,760	-	-	766,402	-0.07%

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE DETAIL FOR FISCAL YEARS 2012 & 2011

	2011-2012						2010-2011 Total	% Change Previous Year
	Salaries	Fringes	GA/Student & Extra Help	Supplies & Services	Capital Equipment	Transfers	TOTAL	
HEALTH & BEHAVIORAL SCIENCES - CONT.								
Psychology/Counseling	1,397,997	430,279	7,191	59,312	-	-	1,884,779	3.25%
Health Sciences	672,910	208,602	4,963	63,655	-	-	950,130	9.18%
Nursing	1,396,999	433,070	7,901	106,887	-	-	1,944,857	0.80%
Nursing Graduate & Assessment				34,000	-	-	34,000	0.00%
Occupational Therapy	741,574	229,888	8,188	55,419	-	-	1,035,069	-0.04%
Physical Therapy	1,204,244	373,316	9,857	134,615	-	-	1,722,032	-0.08%
Military Science	22,935	7,110	1,529	4,261	-	-	35,835	0.00%
Physical Therapy Special	-	-	-	2,683	3,229	-	5,912	0.00%
TOTAL HEALTH & BEHAVIORAL SCIENCES	8,613,686	2,732,244	59,514	649,447	3,229	-	12,058,015	1.41%
BUSINESS ADMINISTRATION								
Marketing and Management	1,353,730	419,656	2,792	17,362	-	-	1,793,540	1.11%
Master Business Administration	61,324	19,010	-	3,739	-	-	84,073	0.00%
Economics	1,295,594	373,734	2,881	16,982	-	-	1,598,171	6.92%
Management & Information Systems	978,159	303,229	2,791	13,158	-	-	1,297,337	12.77%
Accounting	1,070,068	331,721	3,607	17,714	-	-	1,423,110	0.00%
TOTAL BUSINESS ADMINISTRATION	4,668,876	1,447,350	12,051	68,955	-	-	5,927,088	4.56%
EDUCATION								
Early Childhood & Special Education	996,549	287,230	7,038	55,485	-	-	1,271,442	0.38%
Dept. of Teaching & Learning	1,084,142	336,084	10,745	72,491	-	-	1,429,074	5.21%
Candidate Services & Field Experience	191,912	59,493	5,719	60,095	-	-	317,219	-0.26%
Technology Learning Center	109,772	34,029	4,449	6,897	-	-	155,147	-0.64%
Leadership Studies	776,385	240,679	5,310	35,735	-	-	1,059,109	-4.43%
MAT Initiative	-	-	-	1,150	-	-	1,150	-83.25%
NCATE	22,800	7,068	-	14,954	-	-	34,824	29.45%
TOTAL EDUCATION	3,111,560	964,583	33,281	247,807	-	-	4,357,211	0.78%
INTERNATIONAL ENGAGEMENT								
INTENSIVE ENGLISH	346,390	107,381	9,065	91,964	-	-	552,418	0.43%
LEADERSHIP PhD	388,179	120,335	1,080	16,907	-	-	571,340	-7.85%
HONORS COLLEGE	90,000	27,900	-	-	-	-	117,900	100.00%
GRADUATE ASSISTANTS	540,236	167,473	6,049	119,807	-	-	877,569	-5.01%
ACADEMIC INSTRUCTIONAL RESERVES	-	-	1,273,082	-	-	-	1,273,082	0.00%
UNIVERSITY STUDIES	549,156	170,238	11,793	235,969	-	-	967,156	-3.80%
LEARNING COMMUNITIES	223,527	69,293	-	1,800	-	-	1,800	0.00%
FACULTY DEVELOPMENT	159,758	49,525	-	41,360	-	-	339,549	0.00%
							244,578	2.44%

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE DETAIL FOR FISCAL YEARS 2012 & 2011

	2011-2012					2010-2011 Total	% Change Previous Year
	Salaries	Fringes	GA/Student & Extra Help	Supplies & Services	Capital Equipment	Transfers	TOTAL
SUMMER TEACHING SALARY	1,511,274	468,485	-	-	-	-	1,979,769
SUMMER SCHOOL PROFITS	-	-	-	134,576	-	-	134,576
INSTRUCTIONAL RESERVE	-	-	-	569,485	-	-	569,485
UNIVERSITY COLLEGE	631,985	195,915	16,468	12,389	-	-	856,757
ACADEMIC SUCCESS CENTER	139,118	43,127	22,600	1,470	-	-	206,961
DIVISION OF OUTREACH & COMMUNITY ENG							
OCE Credit	55,300	17,143	9,000	193,114	-	-	265,557
OCE Concurrent Credit	66,344	20,567	-	30,250	-	-	117,161
OCE Non-Credit	254,792	78,986	61,000	115,131	-	-	509,909
TOTAL DIV OF OUTREACH & COMMUNITY ENG	876,436	116,696	70,000	338,495	-	-	909,363
TOTAL INSTRUCTION	39,212,016	12,155,724	1,756,234	3,554,120	23,229	-	56,801,323
RESEARCH							
Research Administration	94,610	29,329	-	5,782	-	-	129,741
Academic Research	-	-	-	123,336	-	-	123,336
Sponsored Programs Admin	205,027	63,868	-	32,018	-	-	301,473
Research Compliance	40,900	12,679	-	3,555	-	-	57,134
Sponsored Programs Matching Funds	-	-	-	100,723	-	-	100,723
TOTAL RESEARCH	341,537	105,876	-	265,413	-	-	712,406
PUBLIC SERVICE							
Reynolds Events	35,504	11,037	-	-	-	-	47,530
Arkansas Model UN	-	-	2,563	5,403	-	-	7,966
Art Gallery	-	-	11,400	7,428	-	-	19,138
Reynolds Performance Hall	146,769	46,495	37,800	307,909	-	-	537,963
Ida Waldran Auditorium	-	-	8,100	-	-	-	8,100
Summer Theatre	-	-	-	53,405	-	-	53,405
Opera Workshop	-	-	-	900	-	-	900
Boys State	-	-	-	12,000	-	-	12,000
Services Programs	-	-	-	1,180	-	-	1,180
Mashburn Institute	25,000	7,750	-	24,525	-	-	57,275
Oxford America	-	-	-	50,000	-	-	50,000
Public Service-President	-	-	-	40,000	-	-	40,000

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE DETAIL FOR FISCAL YEARS 2012 & 2011

	2011-2012						2010-2011 Total	% Change Previous Year
	Salaries	Fringes	GA/Student & Extra Help	Supplies & Services	Capital Equipment	Transfers	TOTAL	
PUBLIC SERVICE - CONT.								
UCA STEM								
Conference Center	88,727	27,505	-	-	-	-	116,232	0.00%
UCA Board Funds	84,492	26,193	67,000	696,307	3,000	-	876,992	0.46%
Ctr for Community & Econ Develop	-	-	-	40,000	-	-	40,000	0.00%
CBA Technology Services	143,833	44,588	18,150	44,100	-	-	250,671	-1.61%
TOTAL PUBLIC SERVICE	524,415	162,568	156,781	1,292,349	3,000	-	2,139,113	0.00%
ACADEMIC SUPPORT								
TORREYSON LIBRARY								
Operating Expenses/Library Holdings	1,066,161	330,510	116,000	1,160,895	-	-	2,673,566	-0.47%
TOTAL LIBRARY	1,066,161	330,510	116,000	1,160,895	-	-	2,673,566	-0.47%
MUSEUMS AND GALLERIES								
Office of Archives	104,492	32,392	-	3,691	-	-	140,575	0.00%
TOTAL MUSEUMS & GALLERIES	104,492	32,392	-	3,691	-	-	140,575	0.00%
ORGANIZED ACTIVITIES								
Mass Communication Project	-	-	11,410	10,654	-	-	22,064	-15.35%
Special Ed Clinic	-	-	-	1,383	-	-	1,383	0.00%
Speech Pathology Clinic	-	-	-	12,146	-	-	12,146	-1.72%
Reading Center	-	-	-	-	-	-	1,170	-100.00%
Community School of Music	64,956	20,136	2,741	3,795	-	-	91,628	-0.28%
Community Language School	21,442	6,647	-	22,500	-	-	50,589	0.00%
UCA Debate	-	-	-	9,937	-	-	9,937	0.00%
Channel 6	-	-	1,350	14,128	-	-	15,478	-3.49%
Channel 6-Sports	30,675	9,509	-	-	-	-	40,184	0.00%
Child Study Center	69,971	21,691	6,003	5,543	-	-	103,208	-2.05%
TOTAL ORGANIZED ACTIVITIES	187,044	57,983	21,504	80,086	-	-	346,617	-2.36%
OTHER ACADEMIC SUPPORT								
Dean of Graduate School	162,724	50,444	7,223	21,785	-	-	242,176	-20.07%
Enrollment Services	395,837	122,709	32,830	51,067	-	-	602,443	0.00%
Athletic Advising	139,025	43,098	-	(36,403)	-	-	145,720	0.00%
Audio Visual	33,256	10,309	26,991	6,706	17,834	-	95,096	0.00%
Dean of Natural Sciences/Mathematics	310,160	96,150	5,054	46,251	-	-	457,615	0.12%
Dean of Liberal Arts	235,484	73,000	6,107	18,376	-	-	332,967	0.43%
Dean of Fine Arts/Communication	326,437	101,195	3,840	43,568	-	-	475,040	0.32%

UNIVERSITY OF CENTRAL ARKANSAS
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COMPARATIVE DETAIL FOR FISCAL YEARS 2012 & 2011

	2011-2012					TOTAL	2010-2011 Total	% Change Previous Year
	Salaries	Fringes	GA/Student & Extra Help	Supplies & Services	Capital Equipment	Transfers		
OTHER ACADEMIC SUPPORT - CONT.								
Dean of Health & Behavioral Sciences	232,722	72,144	7,200	15,849	-	-	327,915	0.29%
Dean of Business	320,744	99,431	6,885	61,433	-	-	488,493	-4.55%
Dean of Education	360,481	111,749	20,758	31,449	-	-	524,437	-0.18%
Advising Center	364,938	113,131	27,953	9,405	-	-	515,427	11.22%
OCE Administration	450,641	139,699	17,766	82,774	6,000	-	696,880	1.47%
Computer Charge/Support - Instructional Depts	-	-	-	1,925,029	-	-	1,925,029	6.93%
Associate Provost	243,396	75,453	-	1,259	-	-	320,108	-0.01%
Assoc. VP Academic Dev	99,989	30,997	-	90	-	-	131,076	0.00%
Admin. Summer School	-	-	-	10,595	-	-	10,595	0.00%
Sabbaticals	48,000	14,880	-	-	-	-	62,880	0.00%
Interview Travel	-	-	-	50,000	-	-	50,000	100.00%
University Testing	66,300	20,553	17,710	53,228	-	-	157,791	0.19%
General Education/Dir Exemplary Studies	45,047.00	13,965	-	1,234	-	-	60,246	0.00%
TOTAL OTHER ACADEMIC SUPPORT	3,835,181	1,188,907	180,317	2,393,695	23,834	-	7,621,934	1.86%
TOTAL ACADEMIC SUPPORT	5,192,878	1,609,792	317,821	3,638,367	23,834	-	10,782,692	1.11%
STUDENT SERVICES								
Registrar's Office	397,944	123,363	7,013	37,750	-	-	567,169	-0.19%
Admissions	675,468	209,396	28,941	348,809	-	-	1,262,613	8.51%
Catalogue & Bulletins	-	-	-	873	-	-	873	0.00%
Career Services	173,982	53,934	19,215	25,692	-	-	272,723	0.00%
Student Financial Aid	661,022	204,917	22,771	54,011	-	-	942,721	1.73%
Counseling Center	294,529	91,304	25,796	64,321	-	-	476,950	5.69%
Dean of Student Services	70,176	21,755	4,255	7,945	-	-	104,131	0.00%
Testing Center	-	-	-	1,634	-	-	1,634	0.00%
Freshmen Orientation	-	-	-	25,603	-	-	25,603	58.54%
Publication Services	173,653	53,832	-	102,472	-	-	329,967	-0.64%
Intramurals	13,483	4,180	46,335	7,358	-	-	71,356	0.00%
Campus Training	39,692	12,305	7,250	16,018	-	-	75,265	2.03%
Disability Support Services	127,548	39,540	59,409	75,970	-	-	302,467	30.11%
Leadership and Greek Services	147,138	45,613	14,600	36,870	-	-	244,221	0.00%
Minority Services	73,002	22,681	19,836	45,639	-	-	161,108	10.24%
Cooperative Education Program	65,579	20,453	18,000	27,721	-	-	132,153	0.85%
Health/Wellness Center	88,364	27,993	5,700	10,904	-	-	132,361	0.00%
Concierge Service	47,254	14,552	2,150	13,600	-	-	77,666	0.00%
Web Development	125,929	39,038	-	5,000	-	-	169,967	2.63%
Marketing/Recruiting	-	-	-	825,000	-	-	825,000	0.00%
Special Events/Programs	-	-	1,100	19,040	-	-	20,140	0.00%
Student Services Reserve	-	-	-	10,144	-	-	10,144	-9.94%
TOTAL STUDENT SERVICES	3,175,173	984,305	282,371	1,762,274	-	-	6,204,123	3.98%

OTHER ACADEMIC SUPPORT - CONT.
Dean of Health & Behavioral Sciences
Dean of Business
Dean of Education
Advising Center
OCE Administration
Computer Charge/Support - Instructional Depts
Associate Provost
Assoc. VP Academic Dev
Admin. Summer School
Sabbaticals
Interview Travel
University Testing
General Education/Dir Exemplary Studies
TOTAL OTHER ACADEMIC SUPPORT

TOTAL ACADEMIC SUPPORT

STUDENT SERVICES
Registrar's Office
Admissions
Catalogue & Bulletins
Career Services
Student Financial Aid
Counseling Center
Dean of Student Services
Testing Center
Freshmen Orientation
Publication Services
Intramurals
Campus Training
Disability Support Services
Leadership and Greek Services
Minority Services
Cooperative Education Program
Health/Wellness Center
Concierge Service
Web Development
Marketing/Recruiting
Special Events/Programs
Student Services Reserve
TOTAL STUDENT SERVICES

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE DETAIL FOR FISCAL YEARS 2012 & 2011

	2011-2012						2010-2011 Total	% Change Previous Year
	Salaries	Fringes	GA/Student & Extra Help	Supplies & Services	Capital Equipment	Transfers	TOTAL	
INSTITUTIONAL SUPPORT								
Board of Trustees	-	-	-	14,481	5,000	-	19,481	0.00%
President's Office	534,124	185,578	28,348	140,457	3,500	-	872,007	-0.03%
VP for Enrollment Management	166,620	48,521	1,813	105,208	-	-	312,062	37.92%
Provost	312,634	96,917	27,196	67,772	-	-	504,519	-0.10%
VP for Finance & Administration	327,924	101,656	-	141,501	-	-	571,081	12.80%
VP for Student Services	207,440	64,308	3,335	38,421	-	-	363,504	0.00%
VP for Institutional Advancement	738,131	228,821	14,978	101,300	-	-	1,083,230	-6.57%
VP for University & Government Relations	143,645	44,530	8,500	136,662	-	-	337,694	-1.29%
Institutional Research	129,283	40,078	1,576	3,101	-	-	174,038	-0.74%
Information Technology	1,529,670	474,198	24,192	1,764,498	57,500	-	3,850,058	3.39%
Less Charges/Acad Support & Instruction	-	-	-	(1,925,029)	-	-	(1,925,029)	5.93%
Budget Office	219,926	68,177	8,884	9,783	-	-	306,770	0.00%
Perkins Student Loans	27,505	8,526	2,924	46,676	-	-	85,631	0.00%
Purchasing	249,549	77,360	9,925	21,206	-	-	358,040	1.71%
Human Resources	567,514	175,929	26,060	26,067	-	-	795,570	786,867
Internal Auditor	175,847	54,513	2,734	6,798	-	-	239,392	222,922
Student Accounts	328,674	101,889	14,488	168,605	-	-	603,656	922,368
Financial Accounting	429,143	133,034	16,217	25,704	-	-	604,098	603,993
Alumni Office	119,892	37,166	6,000	93,753	-	-	256,811	172,324
Affirmative Action	-	-	-	2,921	-	-	2,921	2,921
Environmental Health & Safety Office	96,641	29,959	-	17,600	-	-	144,200	144,200
Campus Mail Service	9,722	3,014	10,818	3,586	-	-	27,140	27,140
Staff Senate	-	-	-	2,375	-	-	2,375	2,375
Faculty Senate	-	-	4,289	2,375	-	-	6,664	6,664
Faculty Athletic Representative	-	-	-	3,800	-	-	3,800	3,800
Institutional Membership	-	-	-	142,016	-	-	142,016	142,016
Commencement	-	-	-	50,260	-	-	50,260	50,260
Official Functions	-	-	-	8,033	-	-	8,033	8,033
Legal Counsel & Fees	234,753	72,773	-	13,749	-	-	321,275	318,525
License Fees and Advertising	-	-	-	11,000	-	-	11,000	3,392
Liability Insurance	-	-	-	225,000	-	-	225,000	450,000
Copy Center	44,837	13,899	-	(58,736)	-	-	-	-
Accreditation	-	-	-	83,195	-	-	83,195	83,195
M&R Warehouse	-	-	-	1,000	-	-	1,000	1,000
Supplies Storeroom	20,044	6,214	-	(26,258)	-	-	-	-

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE DETAIL FOR FISCAL YEARS 2012 & 2011

	2011-2012					2010-2011 Total	% Change Previous Year
	Salaries	Fringes	GA/Student & Extra Help	Supplies & Services	Capital Equipment	Transfers	TOTAL
INSTITUTIONAL SUPPORT - CONT.							
Contingency/Miscellaneous	-	-	-	350,000	-	-	350,000
Staff Professional Development	-	-	-	5,000	-	-	5,000
Short-term Bank Loans	-	-	-	50,000	-	-	50,000
Bad Debt Expense	-	-	-	428,000	-	-	428,000
Credit Card Fees	-	-	-	277,000	-	-	277,000
Contingency/State Budget Short Fall	-	-	-	1,339,185	-	-	1,339,185
Contingency Reserve	-	-	89,228	86,390	100,000	-	275,618
TOTAL INSTITUTIONAL SUPPORT	6,603,418	2,047,060	301,505	4,044,455	166,000	-	13,162,438
PHYSICAL PLANT							
OPERATION & MAINTENANCE							
Physical Plant Administration	352,634	109,317	11,987	39,453	-	-	513,391
University Architect	-	-	-	16,254	-	-	16,254
Building Maintenance	1,298,494	402,533	60,000	489,937	49,736	-	2,300,700
University Police	1,405,693	435,765	24,274	72,251	18,978	-	1,956,961
Custodial Care	1,399,261	433,771	20,171	119,076	14,887	-	1,987,165
Grounds Maintenance	567,675	175,979	132,951	41,007	36,756	-	954,368
Physical Plant Reserve	30,478	9,448	-	80,863	-	-	120,789
Property Insurance	-	-	-	452,450	-	-	452,450
Fire, Health & Safety	-	-	-	-	-	-	-
Greenhouse	-	-	-	-	-	-	-
Warehouse	101,016	31,315	4,000	95,082	-	-	231,413
Moving	143,483	44,480	-	-	-	-	187,963
Shuttle Bus	230,471	71,446	42,000	10,626	-	-	354,543
Bus Repairs/Maintenance	-	-	-	35,000	-	-	35,000
Deferred & Preventive Maint /Campus R & R	-	-	-	107,256	-	-	107,256
E&G Space Rental/Facilities	-	-	-	70,000	-	-	70,000
PBX	-	-	-	5,671	-	-	5,671
Motor Pool	41,475	12,857	3,605	49,228	33,000	-	189,610
Campus Construction Projects	81,971	25,411	-	150,000	-	-	150,000
Funded Depreciation	-	-	-	199,799	-	-	199,799
TOTAL OPERATION & MAINTENANCE	5,652,651	1,762,322	298,988	2,083,962	153,357	-	9,891,270
UTILITIES							
District Cooling	-	-	-	221,497	100,000	-	321,497
Purchased Utilities	-	-	-	2,675,662	-	-	2,675,662
TOTAL UTILITIES	-	-	-	2,897,159	100,000	-	2,997,159
TOTAL PHYSICAL PLANT	5,652,651	1,762,322	298,988	4,931,111	253,357	-	12,888,429

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE DETAIL FOR FISCAL YEARS 2012 & 2011

	2011-2012					TOTAL	2010-2011 Total	% Change Previous Year
	Salaries	Fringes	GA/Student & Extra Help	Supplies & Services	Capital Equipment	Transfers		
SCHOLARSHIPS & FEE WAIVERS								
Academic	-	-	-	13,230,216	-	-	13,230,216	-6.14%
Band	-	-	-	434,983	-	-	434,983	5.84%
Choir	-	-	-	148,521	-	-	148,521	0.00%
Symphony	-	-	-	66,506	-	-	66,506	0.00%
Keyboard	-	-	-	28,129	-	-	28,129	0.00%
Applied Music	-	-	-	6,780	-	-	6,780	0.00%
International Music	-	-	-	40,000	-	-	40,000	0.00%
Broadcasting	-	-	-	7,344	-	-	7,344	0.00%
Theatre	-	-	-	7,344	-	-	7,344	0.00%
Art	-	-	-	22,400	-	-	22,400	0.00%
Foranics	-	-	-	7,344	-	-	7,344	0.00%
Student Senate	-	-	-	63,600	-	-	63,600	0.00%
Misc Performing Scholarships	-	-	-	182,500	-	-	182,500	0.00%
Student With Exceptional Circumstance	-	-	-	100,000	-	-	100,000	0.00%
International Fee Waivers	-	-	-	268,000	-	-	268,000	-18.87%
Misc Scholarships & Fee Waivers	-	-	-	864,465	-	-	864,465	0.00%
Out-of-State Fee Waivers Undergrad/Grad	-	-	-	4,160,000	-	-	4,160,000	35.06%
TOTAL SCHOLARSHIP/FEE WAIVERS	-	-	-	19,617,131	-	-	19,617,131	1.70%
FRINGE BENEFITS								
Teacher Retirement Matching	1,700,000	-	-	-	-	-	1,700,000	21.43%
State Retirement Matching	1,276,423	-	-	-	-	-	1,276,423	-4.61%
TIAA Matching	4,400,000	-	-	-	-	-	4,400,000	0.00%
Social Security Matching	4,600,000	-	-	-	-	-	4,600,000	3.38%
Unemployment Insurance	250,000	-	-	-	-	-	250,000	0.00%
Workmen's Compensation	275,000	-	-	-	-	-	275,000	0.00%
Health Insurance	6,366,924	-	-	-	-	-	6,366,924	-0.07%
GAP	200,000	-	-	-	-	-	200,000	0.00%
Life Insurance	390,809	-	-	-	-	-	390,809	0.00%
Dental Insurance	435,000	-	-	-	-	-	435,000	0.00%
Long Term Disability	175,014	-	-	-	-	-	175,014	0.00%
Athletic Events Admission	280,000	-	-	-	-	-	280,000	0.00%
Performing Arts Events Admission	30,000	-	-	-	-	-	30,000	0.00%
Faculty & Staff Fee Waivers	900,000	-	-	-	-	-	900,000	0.00%
HPER Center Admin.	30,000	-	-	-	-	-	30,000	0.00%
Student Health Admin.	75,000	-	-	-	-	-	75,000	50.00%
Wellness Program	50,000	-	-	-	-	-	50,000	0.00%
Less Transfer to E & G & Auxiliary	(20,434,170)	-	-	-	-	-	(20,434,170)	2.06%
TOTAL FRINGE BENEFITS	-	-	-	-	-	-	-	0.00%

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE DETAIL FOR FISCAL YEARS 2012 & 2011

	2011-2012						2010-2011 Total	% Change Previous Year
	Salaries	Fringes	GA/Student & Extra Help	Supplies & Services	Capital Equipment	Transfers	TOTAL	
TOTAL UNRESTRICTED - EDUCATIONAL & GENERAL EXPENDITURES	60,702,086	18,817,647	3,113,700	39,205,220	469,420	-	122,308,075	2.22%
E&G TRANSFERS	-	-	-	-	-	-	-	-
MANDATORY TRANSFERS	-	-	-	-	-	-	-	-
Debt Retirement Funds	-	-	-	-	-	-	-	-
TOTAL MANDATORY TRANSFERS	-	-	-	-	-	-	-	-
NON-MANDATORY TRANSFERS	-	-	-	-	-	-	-	-
Athletic Transfer	-	-	-	-	-	-	-	-
Auxiliary Transfers	-	-	-	-	-	-	-	-
Unexpended Plant - Library Funds	-	-	-	-	-	-	-	-
Federal Work Study Transfers	-	-	-	-	-	-	-	-
Unexpended Plant Funds	-	-	-	-	-	-	-	-
TOTAL NON-MANDATORY TRANSFERS	-	-	-	-	-	-	-	-
TOTAL E&G TRANSFERS	-	-	-	-	-	-	-	-
TOTAL UNRESTRICTED - EDUCATIONAL & GENERAL EXPEN & TRANSFERS	60,702,086	18,817,647	3,113,700	39,205,220	469,420	3,603,616	126,911,591	1.11%

TOTAL UNRESTRICTED - EDUCATIONAL
& GENERAL EXPENDITURES

E&G TRANSFERS

MANDATORY TRANSFERS

Debt Retirement Funds

TOTAL MANDATORY TRANSFERS

NON-MANDATORY TRANSFERS

Athletic Transfer

Auxiliary Transfers

Unexpended Plant - Library Funds

Federal Work Study Transfers

Unexpended Plant Funds

TOTAL NON-MANDATORY TRANSFERS

TOTAL E&G TRANSFERS

TOTAL UNRESTRICTED - EDUCATIONAL
& GENERAL EXPEN & TRANSFERS

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE DETAIL FOR FISCAL YEARS 2012 & 2011

	Salaries	Fringes	GA/Student & Extra Help	2011-2012 Supplies & Services	Capital Equipment	Transfers	TOTAL	2010-2011 Total	% Change Previous Year
EXPENSE DETAIL									
AUXILIARY ENTERPRISES									
ATHLETICS									
Administration	376,797	116,807	71,000	428,196	-	-	992,800	834,341	18.92%
Sports Information	74,844	23,202	14,000	21,200	-	-	133,246	135,746	-1.84%
Men's Golf	25,511	7,908	8,000	122,900	-	-	164,319	164,319	0.00%
Football	357,184	110,727	80,000	1,381,420	15,000	20,000	1,964,331	1,819,951	7.93%
Men's Basketball	183,666	56,905	12,000	381,713	-	-	634,184	633,150	0.16%
Men's Cross Country	27,169	8,422	22,258	101,312	-	-	159,161	159,161	0.00%
Men's Track & Field	27,170	8,423	4,000	191,847	-	-	231,440	231,440	0.00%
Men's Baseball	124,445	38,578	2,000	281,451	-	-	446,474	447,974	-0.33%
Men's Soccer	80,778	25,041	3,000	242,414	-	-	351,233	351,233	0.00%
Men's Strength/Training	37,945	11,763	-	2,500	-	-	52,208	52,208	0.00%
Athletic Trainers	-	-	28,000	51,800	-	-	79,800	79,800	0.00%
Women's Strength/Training	15,000	4,650	-	3,700	-	-	23,350	23,350	0.00%
Women's Soccer	70,079	21,725	-	278,504	-	-	370,308	370,808	-0.13%
Women's Golf	65,511	20,309	-	141,215	-	-	227,035	227,034	0.00%
Women's Softball	108,183	33,537	15,607	266,179	-	-	423,606	421,006	0.59%
Women's Volleyball	69,845	21,652	17,000	279,457	-	-	387,954	390,088	-0.55%
Women's Basketball	187,000	67,970	15,000	408,406	-	-	668,376	654,376	2.14%
Women's Cross Country	27,169	8,422	12,475	107,450	-	-	155,616	150,516	3.32%
Women's Tennis	-	-	22,360	130,965	-	-	153,325	153,325	0.00%
Women's Track & Field	27,170	8,423	19,600	238,304	-	-	293,497	280,966	4.45%
Cheerleaders	4,833	1,498	7,666	19,980	-	-	33,977	27,978	21.44%
Dance Team	3,053	946	6,001	12,800	-	-	22,800	22,800	0.00%
Athletic Facilities	-	-	-	134,602	-	-	134,602	334,502	-59.78%
Stadium	31,639	9,808	18,000	141,000	20,000	-	220,447	220,448	0.00%
E&G Transfer	-	-	-	-	-	(1,154,142)	(1,154,142)	(1,142,715)	1.00%
Federal Work Study Transfers	-	-	-	-	-	(126,000)	(126,000)	(126,000)	1.00%
Auxiliary Transfer to Unexpended Plant	-	-	-	-	-	200,000	200,000	-	100.00%
Auxiliary Transfers	-	-	-	-	-	(1,200,000)	(1,200,000)	(1,200,000)	0.00%
Debt Retirement/Reserve	-	-	-	-	-	361,353	361,353	404,195	-5.65%
TOTAL ATHLETICS	1,994,891	596,716	377,967	5,369,215	35,000	(1,878,789)	6,425,000	6,122,500	4.94%
HOUSING									
Housing Office	394,971	122,441	149,940	985,199	2,500	148,221	1,803,272	2,320,927	-22.30%
General Housing Maintenance	807,514	250,329	-	500,000	-	-	1,557,843	1,882,098	-1.53%
Minton Hall	-	-	-	-	-	-	-	54,000	-100.00%
Short Hall	-	-	33,830	69,635	-	-	103,465	69,635	48.68%
Denney Hall	-	-	21,830	40,850	-	-	62,680	84,510	-26.83%
Arkansas Hall	-	-	66,380	117,050	-	-	183,430	171,430	7.00%
Conway Hall	-	-	61,020	112,000	-	-	173,020	161,020	7.45%
Slate Hall	-	-	56,647	107,556	-	-	164,203	152,203	7.88%
Carmichael Hall	-	-	66,380	116,040	-	-	182,420	170,420	7.04%
Hughes Hall	-	-	55,660	106,950	-	-	162,610	150,610	7.97%
Bernard Hall	-	-	61,020	108,588	-	-	169,608	157,608	7.61%
Baridon Hall	-	-	50,300	142,300	-	-	233,638	221,638	5.41%
New Hall	31,327	9,711	49,057	159,360	-	20,309	269,764	237,445	13.61%
Farris Hall	31,327	9,711	44,940	182,700	-	-	227,640	215,640	5.56%
Torryson Place Apts	-	-	56,940	162,500	-	-	361,339	195,440	79.77%
One Card System	-	-	-	65,286	25,000	106,899	254,103	250,202	5.56%
College Square	150,242	46,575	147,000	701,014	2,000	-	1,611,111	1,424,311	13.12%
Debt Retirement & Transfers	473,242	146,705	-	-	15,000	3,550,566	3,550,566	3,518,090	0.92%
Apartment Rent	-	-	51,580	409,152	-	575,122	1,035,854	1,068,854	-3.09%
Bear Village	-	-	94,880	1,194,800	-	-	1,289,680	1,224,980	5.34%
Stadium Park	-	-	72,360	158,763	-	173,065	404,208	207,123	95.15%
TOTAL HOUSING	1,868,623	585,472	1,139,764	5,439,733	44,500	4,702,362	13,800,444	13,637,444	1.20%

UNIVERSITY OF CENTRAL ARKANSAS
OPERATING BUDGET
COMPARATIVE DETAIL FOR FISCAL YEARS 2012 & 2011

	2011-2012						2010-2011 Total	% Change Previous Year
	Salaries	Fringes	GA/Student & Extra Help	Supplies & Services	Capital Equipment	Transfers	TOTAL	
FOOD SERVICE								
Contract Food Service	3,534	1,096	-	5,778,182	20,000	-	5,802,812	0.00%
Debt Retirement & Transfers	-	-	-	-	-	1,417,634	1,417,634	11.83%
TOTAL FOOD SERVICE	3,534	1,096	-	5,778,182	20,000	1,417,634	7,220,446	2.12%
STUDENT CENTER								
Student Center	346,287	107,349	85,750	520,660	25,000	-	1,085,046	43.90%
Debt Retirement & Transfers	-	-	-	-	-	423,714	423,714	-41.23%
TOTAL STUDENT CENTER	346,287	107,349	85,750	520,660	25,000	423,714	1,508,760	2.29%
RADIO STATION	71,420	22,140	-	(63,635)	-	1,575	31,500	0.00%
FARRIS FIELDS								
Operating Costs	-	-	25,000	48,788	-	-	73,788	15.68%
Debt Retirement & Transfers	-	-	-	-	-	76,212	76,212	-11.60%
TOTAL RECREATIONAL FACILITIES	-	-	25,000	48,788	-	76,212	150,000	0.00%
HPER RECREATION								
Operating Costs	273,473	84,777	227,696	228,416	10,013	-	824,375	3.00%
Debt Retirement & Transfers	-	-	-	-	-	1,212,625	1,212,625	177.70%
TOTAL HPER RECREATION	273,473	84,777	227,696	228,416	10,013	1,212,625	2,037,000	64.67%
BOOKSTORE	3,534	1,096	-	327,870	-	17,500	350,000	0.00%
STUDENT HEALTH SERVICES								
Operating Costs	641,087	198,737	58,000	237,598	10,000	-	1,145,422	2.19%
Debt Retirement & Transfers	-	-	-	-	-	533,078	533,078	0.08%
TOTAL STUDENT HEALTH SERVICES	641,087	198,737	58,000	237,598	10,000	533,078	1,678,500	1.51%
POST OFFICE	61,741	19,140	47,744	29,665	-	(97,040)	61,250	0.00%
PARKING FACILITIES	-	-	-	262,233	-	604,267	776,500	-2.58%
TOTAL AUXILIARY ENTERPRISES EXPENSE	5,214,590	1,616,523	1,961,921	18,168,725	144,513	6,913,128	34,019,400	4.47%
TOTAL UNRESTRICTED CURRENT FUND EXPENDITURES & TRANSFERS	65,916,678	20,434,170	5,075,621	57,373,945	613,933	10,516,744	159,931,091	1.80%



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