University of Central Arkansas[™]



Operating Budget 2014-2015

On the cover: Valor the Bear was carved from one of 41 oak trees planted in 1946 as a living memorial to those alumni killed during World War II. The tree, located in front of Wingo Hall, became severely distressed over several years and in 2013 was determined to be unsalvageable.

Through the efforts of President Tom Courtway and the UCA Public Arts Committee, Gary Keenan, a sculptor from Iowa, began shaping the tree into a life-sized black bear. Using only a selection of chainsaws, the sculpture was completed May 9, 2013 after only four days. Freshman student, Nakita Higgins was selected as the Name the Bear contest winner with Valor. The name chosen means to be brave and courageous especially in times of battle, he further noted "we should all show bravery whether in the battle of life or in a football game."



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May 30, 2014

201 Donaghey Avenue Conway, Arkansas 72035-5003 Telephone: (501) 450-3184 Fax: (501) 450-5168

Members of the Board of Trustees:

It is with pleasure that the administration presents the University of Central Arkansas Operating Budget for 2014-2015.

The following is a summary description of the operating budget for the next fiscal year (July 1, 2014 - June 30, 2015). This is FY 15.

This operating budget has been prepared based upon the following assumptions:

(a) Approval of the changes for tuition and fees for the next academic year as set forth in the schedule of tuition and fees presented pursuant to Board Policy 630;

(b) Enrollment (on a full-time equivalent basis) remains flat based on FY 12;

(c) Receive an additional \$467,527 in category "B" in state appropriations to be held in contingency; and

(d) Room and board rates as approved by the Board of Trustees in February 2014.

The budget totals \$173,793,799 and is an increase of \$5,964,739 from the current revised budget. This represents a 3.55% increase.

The departmental expense budgets are generally held to the same levels as the prior fiscal year (FY14) with a few strategic exceptions and minor reallocations.

One of the primary objectives in preparing the operating budget was to address those priorities identified by the strategic budgeting process while continuing the effort to retain stable reserves.

Based upon the priorities established by the Strategic Budget Advisory Committee (SBAC) and working with the University's Strategic Plan, the following items have been fully or partially funded:

- Cost-of-Living Adjustment of 2% for all positions with faculty rank (SBAC priority 1partial);
- Cost-of-Living Adjustment of 2% for all non-faculty personnel (SBAC priority1-parital);
- A "pool" of funds in the amount of \$250,000 for faculty equity/merit increases (SBAC priority 1 partial);
- Increases for faculty promotion and advancement of \$171,200 (SBAC priority 4);
- New administrative support position in the DNP program (SBAC priority 6);



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- One additional faculty position, Entrepreneurship assistant professor, and ten college based academic advisors (SBAC priority 6);
- Funding related to needs associated with the Disability Support Services are provided based on the student needs each year (SBAC priority 8); and
- One major gifts officer in Institutional Advancement (SBAC 9).

Major Components of Sources

- A. The Educational & General ("E&G") Undergraduate Tuition and Fee budget comprises 43.24% of the total budgeted revenue and is based on stable enrollment. The total increase in Tuition and Fees is <u>3.86% or \$9.78 per credit hour</u>.
- B. This \$9.78 increase is \$5.75 per credit hour for general tuition, an increase of \$3.50 per credit hour for the facility fee (approved in February 2014) and \$0.53 per credit hour for the SAB fee. The general tuition and the facility fee will generate approximately \$2.56 million in revenue to the operating budget while the SAB increase will generate approximately \$147,000 in additional funding for student activities.

The State Appropriation budget represents 33.28% of the total budgeted revenue and is comprised of Revenue Stabilization Act (RSA) of \$53,114,705 and Educational Excellence Trust Fund (EETF) receipts of \$4,716,710. RSA funding includes Category B money of \$467,527, all of which is budgeted in a contingency as this money may not materialize. As of May 12, 2014 it is still unknown if our State Appropriation will be reduced due to performance funding formula.

C. The major revenue sources in the auxiliary operation of the University are from Housing and Food Services. Those rates for room and board (meal plans) increased by 4.50% and 4.51% respectively as passed by the Board of Trustees in February of this year.

Major Components of Uses

A. Salaries and benefits together make up 57.53% of the operating budget for E&G and Auxiliary, which is consistent with industry standards. The administration approved a cost of living adjustment of 2% for employees for both faculty and staff. In addition to the cost of living, the budget includes \$250,000 for faculty equity and \$171,200 for increases related to faculty promotions and advancement. The budget also includes funding for 13 additional positions, Entrepreneurship assistant professor, administrative staff support for DNP program, ten (10) college based academic advisors and a major

Vice President for Financial Services

UNIVERSITY OF CENTRAL ARKANSAS



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gifts officer for Advancement and \$165,000 for part-time faculty payment of social security taxes funded with the fringe benefits contingency. These increases with fringe benefits total \$3,395,626.

- B. Scholarships and fee waivers constitute another 13.63% of the budget. This percentage is not the same number as required under Arkansas law (referred to as the 20% rule), but is set at a level to ensure the University remains competitive in scholarship offerings, while at the same time meeting the requirements of state law on institutional scholarship expenditures.
- C. Debt service comprises 7.24% of the University's operating budget and increases \$710,958 for FY14 to allow for the principle portion of the HPER expansion project.

Pursuant to Board Policy 200, this is presented for consideration by the Board of Trustees.

Respectfully,

Diane Newton

Vice President for Finance & Administration



University of Central Arkansas

2014-2015

Student Tuition & Fees

			2014-	2015
UNDERGRADUATE	FALL/SPRING		Per Hour	15 Hrs.
		-		
General Registration			197.25	2,958.75
Athletic			17.00	255.00
Student Ctr/Recreation	on		4.25	63.75
Facilities Fee			12.50	187.50
HPER			9.12	136.80
Fine/Performing Arts			2.00	30.00
Cooperative Education	on		0.50	7.50
Technology			7.50	112.50
Library			3.00	45.00
Writing/Retention			0.35	5.25
SAB			1.59	23.85
Activity Fee	Sem			15.50
Publicaton	Sem			6.00
Radio Station	Sem			5.00
Access and Security	Sem			27.00
Health Service	Sem			65.00
Total Per Hour and Pe	er Sem		255.06	3,944.40
Out-of-State (Note 1)			197.25	2,958.75
Out-of-State Total			452.31	6,903.15
			452.51	0,505.15

	2015		
UNDERGRADUATE SUMMER	Per Hour	15 Hrs.	
Per Hour Fees			
General Registration	197.25	2,958.75	
Athletic	17.00	255.00	
Student Ctr/Recreation	4.25	63.75	
Facilities Fee	12.50	187.50	
HPER	9.12	136.80	
Fine/Performing Arts	2.00	30.00	
Cooperative Education	0.50	7.50	
Technology	7.50	112.50	
Library	3.00	45.00	
Writing/Retention	0.35	5.25	
SAB (Student Activity Board)	1.59	23.85	
Total Per Hour	255.06	3,825.90	

		Full Term		
Per Semester/Term Fees	Мау	& 10-Week	Summer 1	Summer 2
Access & Security (Note 2)	15.00	15.00	15.00	15.00
Health Services (Note 3)	32.50	65.00	32.50	32.50
Student Activity	3.50	3.50	3.50	3.50
Total Per Semester/Term Fees	51.00	83.50	51.00	51.00

		2014-	2015
ONLINE UG FALL/SF	PRING	Per Hour	15 Hrs.
Online Registration		197.25	2,958.75
Online Fee		82.81	1,242.15
Access and Security	Sem		27.00
Health Service	Sem		65.00
Total Per Hour and Pe	er Sem	280.06	4,292.90

	20	15
ONLINE UG SUMMER	Per Hour	15 Hrs.
Per Hour Fees		
Online Registration	197.25	2,958.75
Online Fee	82.81	1,242.15
Total Per Hour	280.06	4,200.90

	Full Term	Full Term		
Per Semester/Term Fees	May	& 10-Week	Summer 1	Summer 2
Access & Security (Note 2)	15.00	15.00	15.00	15.00
Health Services (Note 3)	32.50	65.00	32.50	32.50
Total Per Semester/Term Fees	47.50	80.00	47.50	47.50

	2014-	2015
GRADUATE FALL/SPRING	Per Hour	12 Hrs.
General Registration	243.04	2,916.48
Athletic	17.00	204.00
Student Ctr/Recreation	4.25	51.00
Facilities Fee	12.50	150.00
HPER	9.12	109.44
Fine/Performing Arts	2.00	24.00
Technology	7.50	90.00
Library	3.00	36.00
Writing/Retention	0.35	4.20
SAB	1.59	19.08
Activity Fee Sem		15.50
Publicaton Sem		6.00
Radio Station Sem		5.00
Access and Security Sem		27.00
Health Service Sem		65.00
Total Per Hour and Per Sem	300.35	3,722.70
Out-of-State (Note 1)	243.04	2,916.48
Out-of-State Total	543.39	6,639.18

	20	15
GRADUATE SUMMER	Per Hour	12 Hrs.
Per Hour Fees		
General Registration	243.04	2,916.48
Athletic	17.00	204.00
Student Ctr/Recreation	4.25	51.00
Facilities Fee	12.50	150.00
HPER	9.12	109.44
Fine/Performing Arts	2.00	24.00
Technology	7.50	90.00
Library	3.00	36.00
Writing/Retention	0.35	4.20
SAB (Student Activity Board)	1.59	19.08
Total Per Hour	300.35	3,604.20

		Full Term		
Per Semester/Term Fees	May	& 10-Week	Summer 1	Summer 2
Access & Security (Note 2)	15.00	15.00	15.00	15.00
Health Services (Note 3)	32.50	65.00	32.50	32.50
Student Activity	3.50	3.50	3.50	3.50
Total Per Semester/Term Fees	51.00	83.50	51.00	51.00

		2014	-2015
ONLINE GRAD FALL	/SPRING	Per Hour	12 Hrs.
Online Registration		243.04	2,916.48
Online Fee		82.31	987.72
Access and Security	Sem		27.00
Health Service	Sem		65.00
Total Per Hour and Pe	er Sem	325.35	3,996.20

BOARD POLICY 630 Fee Schedule

	20	15
ONLINE GRAD SUMMER	Per Hour	12 Hrs.
Per Hour Fees		
Online Registration	243.04	2,916.48
Online Fee	82.31	987.72
Total Per Hour	325.35	3,904.20

		Full Term		
Per Semester/Term Fees	May	& 10-Week	Summer 1	Summer 2
Access & Security (Note 2)	15.00	15.00	15.00	15.00
Health Services (Note 3)	32.50	65.00	32.50	32.50
Total Per Semester/Term Fees	47.50	80.00	47.50	47.50

	2014-2015		
GRADUATE FULLY ONLINE PROGRAMS	E FULLY ONLINE PROGRAMS Per Hour		
Graduate Fully Online Program Registration	240.00	2,880.00	

Program list can be found online at the following link http://uca.edu/academicaffairs/files/2013/06/uca-de240.pdf

	2014		
GEP Summer 2014	Per Hour	6 Hrs.	
GEP Flat Rate		3,050.00	
	2014-	2015	
GEP Fall 2014/Spring 2015	Per Hour	12 Hrs.	
GEP Flat Rate		7,500.00	
	2015		
GEP Summer 2015	Per Hour	6 Hrs.	
GEP Flat Rate		3,175.00	

BOARD POLICY 630 Fee Schedule

Explanatory Notes:

Note 1 - Out-of-state fees are waived for:

- Students residing in University housing (housing owned or leased by the Unviersity)

- Full-time students receiving a full tuition scholarship provided by unrestricted funds of the University (State Statute 6-82-103)

- UCA graduates who are dues paying members of the UCA Alumni Association

- Children or grandchildren (age 26 or under) of UCA graduates who are dues paying members of the UCA Alumni Association

- Students who are members or dependents of members of the armed forces stationed in the State of Arkansas pursuant to military orders as stated in State Statute 6-60-205

- Undergraduate students whose permanent address is in one of the counties contiguous to the State of Arkansas identified in relation to ACA 6-60-303 and 19-5-1076 which established the Higher Education Tuition Adjustment Fund

- Graduate students whose permanent address is in one of the states contiguous to the State of Arkansas (Texas, Oklahoma, Missouri, Tennessee, Mississippi, and Louisiana)

- Graduate students who have a full-time graduate assistantship
- Courses offered through the Division of Outreach and Community Engagement
- Courses offered online
- Courses offered during the summer

Undocumented students pay out-of-state tuition unless they live in university housing.

There may be exceptions/modifications for international students pursuant to a contract with another entity.

Note 2 - The maximum Access & Security fee is \$15 for summer

Note 3 - The maximum Health Services fee is \$65 for summer

Course, lab, and department fees are not included and vary per individual class schedule.



2014-2015 Room and Board Rates

Residence Hall DOUBLE Occupancy Room Rates Per Semester Per Academic Year STEM (Arkansas), HPaW (Barldon), Bernard, Carmichael, Conway, Hughes (Res. College), The Stars (Short/Denney), EDGE (State) \$1,630.00 \$3,260.00 Bear Hall \$1,735.00 \$3,470.00 Residence Hall SINGLE Room Rates \$2,435.00 \$4,870.00 Residence Hall SINGLE Room Rates \$2,435.00 \$4,870.00 Apartment DUBLE Occupancy Room Rates \$1,839.00 \$3,678.00 Bear Village/Torreyson/Erbach/Western Heights \$1,839.00 \$3,678.00 Bear Village/Torreyson/Erbach/Western Heights \$2,686.00 \$5,372.00 Bear Village \$2,795.00 \$5,590.00 Bear Village \$2,926.00 \$5,852.00 Western Heights Deluxe Single \$2,926.00 \$5,852.00 Single Room UPCHARGE (based on availability) Single Room Upcharge Per Semester Rate Statu \$845.00 \$2,794.00 \$2,435.00 Statu \$805.00 \$2,435.00 \$2,435.00 Statu \$805.00 \$2,435.00 \$2,435.00 Statue \$8045.00 \$2,540.00	HOUSING ROOM OPTIONS AND RATES		
Conway, Hughes (Res. College), The Stars (Short/Denney), EDGE \$1,630.00 \$3,260.00 (State) \$1,735.00 \$3,470.00 Residence Hall SINGLE Room Rates \$2,435.00 \$4,870.00 Farris and New (Upperclassmen only) \$2,435.00 \$4,870.00 Apartment DOUBLE Occupancy Room Rates \$1,839.00 \$3,678.00 Bear Village/Torreyson/Erbach/Western Heights \$1,949.00 \$3,898.00 Apartment SINGLE Room Rates \$1,849.00 \$5,372.00 Bear Village Cluxe Single \$2,268.00 \$5,372.00 Bear Village Deluxe Single \$2,292.00 \$5,5852.00 Western Heights Deluxe Single \$2,292.00 \$5,852.00 Single Room UPCHARGE (based on availability) Single Room Upcharge Per Semester Rate Torreyson and Erbach apartments \$845.00 \$2,794.00 Bear Hall \$805.00 \$2,435.00 STEM (Arkansas), Hpaw (Baridon), Bernard, Carmichael, Per Semester Rate Torreyson and Erbach apartments \$845.00 \$2,435.00 STEM (Arkansas), Hpaw (Baridon), Bernard, Carmichael, Somary, Hughes (Res. College), The Stars (Short/Denney), EDGE \$805.00 \$2,435.00 State Submer Anau	Residence Hall DOUBLE Occupancy Room Rates	Per Semester	Per Academic Year
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Stadium Park/Oak Tree\$2,686.00\$5,372.00Bear Village\$2,775.00\$5,590.00Bear Village Deluxe Single\$2,926.00\$5,852.00Western Heights Deluxe Single\$2,926.00\$5,852.00Single Room UPCHARGE (based on availability)Single Room UpchargePer Semester RateTorreyson and Erbach apartments\$845.00\$2,794.00Bear Hall\$805.00\$2,540.00STEM (Arkansas), Hpaw (Baridon), Bernard, Carmichael, Conway, Hughes (Res. College), The Stars (Short/Denney), EDGE\$805.00\$2,435.00(State)\$205 SUMMER Housing RatesDouble RoomSingle RoomMOTE: Private rooms are not available to first-time, entering freshmen. Single rooms are limited and may only be offered in the spring semester for freshmen.Single Room2015 SUMMER Housing RatesDouble RoomSingle RoomMay Intercession - for current spring 2015 residents only\$12.50 per nightnot availableSummer I and Summer II (rate per each session)\$423.00\$2,438.00August Intercession - for returning to Fall 2015 only\$12.50 per nightnot available15 meals per week + \$100 Dining Dollars\$1,259.00\$2,718.00200 Block + \$500 Dining Dollars\$1,359.00\$2,718.002018 Block + \$160 Dining Dollars\$1,259.00\$2,718.002020 Block + \$160 Dining Dollars\$1,259.00\$2,718.00203 Soloning Dollars\$1,259.00\$2,518.00204 Block + \$160 Dining Dollars\$1,259.00\$2,518.00205 Dining Dollars (+ \$30 Bonus DD)\$625.00\$1,250	Bear Village/Torreyson/Erbach/Western Heights	\$1,949.00	\$3,898.00
Bear Village\$2,795.00\$5,590.00Bear Village Deluxe Single\$2,926.00\$5,852.00Western Heights Deluxe Single\$2,926.00\$5,852.00Single Room UPCHARGE (based on availability)Single Room UpchargePer Semester RateTorreyson and Erbach apartments\$845.00\$2,794.00Bear Hall\$805.00\$2,540.00STEM (Arkansas), Hpaw (Baridon), Bernard, Carmichael, Conway, Hughes (Res. College), The Stars (Short/Denney), EDGE (State)\$805.00\$2,435.00NOTE: Private rooms are not available to first-time, entering freshmen. Single rooms are limited and may only be offered in the spring semester for freshmen.Single Room2015 SUMMER Housing RatesDouble RoomSingle RoomMay Intercession - for current Spring 2015 residents only\$12.50 per nightnot availableSummer I and Summer II (rate per each session)\$423.00\$2,498.00Total Access in the cafeteria + \$50 Dining Dollars\$1,249.00\$2,498.00Total Access in the cafeteria + \$50 Dining Dollars\$1,359.00\$2,718.00200 Block + \$50 Dining Dollars\$1,359.00\$2,718.00200 Block + \$50 Dining Dollars\$1,259.00\$2,518.00201 Solining Dollars\$1,259.00\$2,518.00202 Block + \$50 Dining Dollars\$1,259.00\$2,518.00203 Biol + \$50 Dining Dollars\$1,259.00\$2,518.00204 Block + \$100 Dining Dollars\$1,259.00\$2,518.00205 Bioing Dollars (+ \$30 Bonus DD)\$625.00\$1,250.00\$775 Dining Dollars (+ \$30 Bonus DD)\$775.00\$1,25	Apartment SINGLE Room Rates		
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Western Heights Deluxe Single\$2,926.00\$5,852.00Single Room UPCHARGE (based on availability)Single Room UpchargePer Semester RateTorreyson and Erbach apartments\$845.00\$2,794.00Bear Hall\$805.00\$2,540.00STEM (Arkansas), Hpaw (Baridon), Bernard, Carmichael, Conway, Hughes (Res. College), The Stars (Short/Denney), EDGE (State)\$805.00\$2,435.00NOTE: Private rooms are not available to first-time, entering freshmen. Single rooms are limited and may only be offered in the spring semester for freshmen.Single Room2015 SUMMER Housing RatesDouble RoomSingle RoomSummer I and Summer II (rate per each session)\$423.00\$585.00August Intercession - for current Spring to Fail 2015 only\$12.50 per nightnot availableStatel PLAN OPTIONS AND RATES\$1,249.00\$2,418.00Total Access in the cafeteria + \$50 Dining Dollars\$1,259.00\$2,718.00140 Block + \$160 Dining Dollars\$1,359.00\$2,718.00140 Block + \$160 Dining Dollars\$1,259.00\$2,718.00Seniors Only- 75 Block + \$500 Dining Dollars\$1,259.00\$2,718.00\$625 Dining Dollars (\$3,00 Dining Dollars\$1,259.00\$2,718.00\$625 Dining Dollars (\$3,00 Dining Dollars\$1,259.00\$2,518.00\$775 Dining Dollars (\$3,00 Dining Dollars\$1,259.00\$2,518.00\$201 Signer Only- 75 Block + \$500 Dining Dollars\$1,259.00\$2,518.00\$201 Signer Only- 75 Block + \$500 Dining Dollars\$1,259.00\$2,518.00\$201 Signer Only- 75 Block + \$500 Dining Dollars\$	Bear Village	\$2,795.00	\$5,590.00
Single Room UPCHARGE (based on availability)Single Room UpchargePer Semester RateTorreyson and Erbach apartments\$845.00\$2,794.00Bear Hall\$805.00\$2,540.00STEM (Arkansas), Hpaw (Baridon), Bernard, Carmichael, Conway, Hughes (Res. College), The Stars (Short/Denney), EDGE (State)\$805.00\$2,435.00NOTE: Private rooms are not available to first-time, entering freshmen. Single rooms are limited and may only be offered in the spring semester for freshmen.Single Room2015 SUMMER Housing RatesDouble RoomSingle RoomMay Intercession - for current Spring 2015 residents only\$12.50 per nightnot availableSummer I and Summer II (rate per each session)\$423.00\$585.00August Intercession - for returning to Fall 2015 only\$12.50 per nightnot availableIs meals per week + \$100 Dining Dollars\$1,259.00\$2,718.00220 Block + \$50 Dining Dollars\$1,359.00\$2,718.00220 Block + \$160 Dining Dollars\$1,359.00\$2,718.00220 Block + \$50 Dining Dollars\$1,259.00\$2,518.00220 Block + \$50 Dining Dollars\$1,259.00\$2,718.002625 Dining Dollars\$1,259.00\$2,518.00Apartment ONLY Meal Plans\$625.00\$1,250.00\$75 Dining Dollars (+ \$30 Bonus DD)\$625.00\$1,250.00\$775.00\$1,550.00\$1,550.00\$925 Dining Dollars (+ \$50 Bonus DD)\$0\$1,850.00\$925.00\$1,850.00\$1,850.00	Bear Village Deluxe Single	\$2,926.00	\$5,852.00
Torreyson and Erbach apartments\$845.00\$2,794.00Bear Hall\$805.00\$2,540.00STEM (Arkansas), Hpaw (Baridon), Bernard, Carmichael, Conway, Hughes (Res. College), The Stars (Short/Denney), EDGE (State)\$805.00\$2,435.00 <i>NOTE: Private rooms are not available to first-time, entering freshmen. Single rooms are limited and may only be offered in the spring semester for freshmen.</i> 2015SUMMER Housing Rates Double RoomDouble RoomSingle RoomMAy InterCession - for current Spring 2015 residents only\$12.50 per nightnot availableSummer I and Summer II (rate per each session)\$423.00\$585.00August Intercession - for returning to Fall 2015 only\$12.50 per nightnot availableStared to first the cafeteria + \$50 Dining Dollars\$1,259.00\$2,498.0015meals per week + \$100 Dining Dollars\$1,259.00\$2,498.0020Block + \$50 Dining Dollars\$1,359.00\$2,718.0020.8 lock + \$50 Dining Dollars\$1,359.00\$2,718.0020.8 lock + \$160 Dining Dollars\$1,359.00\$2,718.0020.9 lock + \$160 Dining Dollars\$1,359.00\$2,518.0020.9 lock + \$100 Dining Dollars\$1,359.00\$2,518.0020.9 lock + \$100 Dining Dollars\$1,359.00\$2,718.0020.9 lock + \$100 Dining Dollars\$1,259.00\$2,518.0020.9 lock + \$100 Dining Dollars\$1,359.00\$2,518.0020.9 lock + \$100 Dining Dollars\$1,359.00\$2,518.0020.9 lock + \$100 Dining Dollars\$1,359.00\$2,518.00 <tr< td=""><td>Western Heights Deluxe Single</td><td>\$2,926.00</td><td>\$5,852.00</td></tr<>	Western Heights Deluxe Single	\$2,926.00	\$5,852.00
Bear Hall\$805.00\$2,540.00STEM (Arkansas), Hpaw (Baridon), Bernard, Carmichael, Conway, Hughes (Res. College), The Stars (Short/Denney), EDGE (State)\$805.00\$2,435.00NOTE: Private rooms are not available to first-time, entering freshmen. Single rooms are limited and may only be offered in the spring semester for freshmen.Single Room2015 SUMMER Housing RatesDouble RoomSingle RoomMay Intercession - for current Spring 2015 residents only\$12.50 per nightnot availableSummer I and Summer II (rate per each session)\$423.00\$585.00August Intercession - for returning to Fall 2015 only\$12.50 per nightnot availableMEAL PLAN OPTIONS AND RATES\$1,249.00\$2,498.00Total Access in the cafeteria + \$50 Dining Dollars\$1,259.00\$2,718.002020 Block + \$50 Dining Dollars\$1,359.00\$2,718.00140 Block + \$160 Dining Dollars\$1,359.00\$2,718.00200 Slock + \$50 Dining Dollars\$1,359.00\$2,718.00201 Slock + \$100 Dining Dollars\$1,359.00\$2,718.00202 Block + \$100 Dining Dollars\$1,259.00\$2,718.00203 Block + \$100 Dining Dollars\$1,359.00\$2,718.00204 Block + \$160 Dining Dollars\$1,259.00\$2,718.00205 Dining Dollars\$1,259.00\$2,718.00205 Dining Dollars\$1,259.00\$2,518.00205 Dining Dollars\$1,259.00\$2,718.00205 Dining Dollars\$1,259.00\$2,518.00205 Dining Dollars\$1,259.00\$2,518.00205 Dining Dollars\$1	Single Room UPCHARGE (based on availability)	Single Room Upcharge	Per Semester Rate
STEM (Arkansas), Hpaw (Baridon), Bernard, Carmichael, Conway, Hughes (Res. College), The Stars (Short/Denney), EDGE (State)\$805.00\$2,435.00NOTE: Private rooms are not available to first-time, entering freshmen. Single rooms are limited and may only be offered in the spring semester for freshmen.Single Room2015 SUMMER Housing RatesDouble RoomSingle RoomMay Intercession - for current Spring 2015 residents only\$12.50 per nightnot availableSummer I and Summer II (rate per each session)\$423.00\$585.00August Intercession - for returning to Fall 2015 only\$12.50 per nightnot availableMEAL PLAN OPTIONS AND RATES\$1,249.00\$2,498.00Total Access in the cafeteria + \$50 Dining Dollars\$1,259.00\$2,518.00220 Block + \$50 Dining Dollars\$1,359.00\$2,718.00140 Block + \$160 Dining Dollars\$1,359.00\$2,718.002625 Dining Dollars\$1,259.00\$2,518.002625 Dining Dollars\$1,259.00\$2,518.002625 Dining Dollars\$1,259.00\$2,518.002775 Dining Dollars\$1,359.00\$2,718.00\$625 Dining Dollars\$1,259.00\$2,518.00\$625 Dining Dollars\$1,259.00\$2,518.00\$625 Dining Dollars\$1,259.00\$2,518.00\$625 Dining Dollars (+ \$30 Bonus DD)\$625.00\$1,250.00\$775 Dining Dollars (+ \$40 Bonus DD)\$775.00\$1,550.00\$925 Dining Dollars (+ \$50 Bonus DD)\$925.00\$1,850.00			
Conway, Hughes (Res. College), The Stars (Short/Denney), EDGE\$805.00\$2,435.00(State)NOTE: Private rooms are not available to first-time, entering freshmen. Single rooms are limited and may only be offered in the spring semester for freshmen.2015 SUMMER Housing RatesDouble RoomSingle RoomMay Intercession - for current Spring 2015 residents only\$12.50 per nightnot availableSummer I and Summer II (rate per each session)\$423.00\$585.00August Intercession - for returning to Fall 2015 only\$12.50 per nightnot availableMEAL PLAN OPTIONS AND RATES15 meals per week + \$100 Dining Dollars\$1,249.00\$2,498.00Total Access in the cafeteria + \$50 Dining Dollars\$1,259.00\$2,518.00220 Block + \$50 Dining Dollars\$1,359.00\$2,718.00140 Block + \$160 Dining Dollars\$1,259.00\$2,518.00Seniors Only- 75 Block + \$500 Dining Dollars\$1,259.00\$2,518.00Apartment ONLY Meal Plans\$625.00\$1,250.00\$255 Dining Dollars (+ \$30 Bonus DD)\$625.00\$1,250.00\$255 Dining Dollars (+ \$50 Bonus DD)\$775.00\$1,550.00\$255 Dining Dollars (+ \$50 Bonus DD)\$2,518.00\$1,850.00\$255 Dining Dollars (+ \$50 Bonus DD)\$2,515.00\$1,550.00\$255 Dining Dollars (+ \$50 Bonus DD)\$2,500\$1,850.00\$255 Dining Dollars (+ \$50 Bonus DD)\$2,775.00\$1,850.00	Bear Hall	\$805.00	\$2,540.00
(State)NOTE: Private rooms are not available to first-time, entering freshmen. Single rooms are limited and may only be offered in the spring semester for freshmen.2015 SUMMER Housing RatesDouble RoomSingle RoomMay Intercession - for current Spring 2015 residents only\$12.50 per nightnot availableSummer I and Summer II (rate per each session)\$423.00\$585.00August Intercession - for returning to Fall 2015 only\$12.50 per nightnot availableMEAL PLAN OPTIONS AND RATES15 meals per week + \$100 Dining Dollars\$1,259.00\$2,498.00Total Access in the cafeteria + \$50 Dining Dollars\$1,359.00\$2,718.00220 Block + \$50 Dining Dollars\$1,359.00\$2,718.00140 Block + \$160 Dining Dollars\$1,259.00\$2,518.00Seniors Only- 75 Block + \$500 Dining Dollars\$1,259.00\$2,518.00Seniors Only- 75 Block + \$30 Bonus DD)\$625.00\$1,250.00\$775 Dining Dollars (+ \$30 Bonus DD)\$625.00\$1,250.00\$925 Dining Dollars (+ \$50 Bonus DD)\$925.00\$1,850.00	STEM (Arkansas), Hpaw (Baridon), Bernard, Carmichael,		
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semester for freshmen.Double RoomSingle RoomMay Intercession - for current Spring 2015 residents only\$12.50 per nightnot availableSummer I and Summer II (rate per each session)\$423.00\$585.00August Intercession - for returning to Fall 2015 only\$12.50 per nightnot availableMEAL PLAN OPTIONS AND RATES15 meals per week + \$100 Dining Dollars\$1,249.00\$2,498.00Total Access in the cafeteria + \$50 Dining Dollars\$1,259.00\$2,518.00220 Block + \$50 Dining Dollars\$1,359.00\$2,718.00140 Block + \$160 Dining Dollars\$1,359.00\$2,718.00Seniors Only- 75 Block + \$500 Dining Dollars\$1,259.00\$2,518.00Apartment ONLY Meal Plans\$625 Dining Dollars (+ \$30 Bonus DD)\$625.00\$1,250.00\$925 Dining Dollars (+ \$50 Bonus DD)\$925.00\$1,850.00\$925 Dining Dollars (+ \$50 Bonus DD)\$925.00\$1,850.00	(State)		
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\$775 Dining Dollars (+ \$40 Bonus DD)\$775.00\$1,550.00\$925 Dining Dollars (+ \$50 Bonus DD)\$925.00\$1,850.00	Apartment ONLY Meal Plans		
\$925 Dining Dollars (+ \$50 Bonus DD) \$925.00 \$1,850.00			
			\$1,850.00

Note: Apartment residents may choose from any of the Residence Hall Meal Plan options too.



University of Central Arkansas

2014-2015

Operating Budget



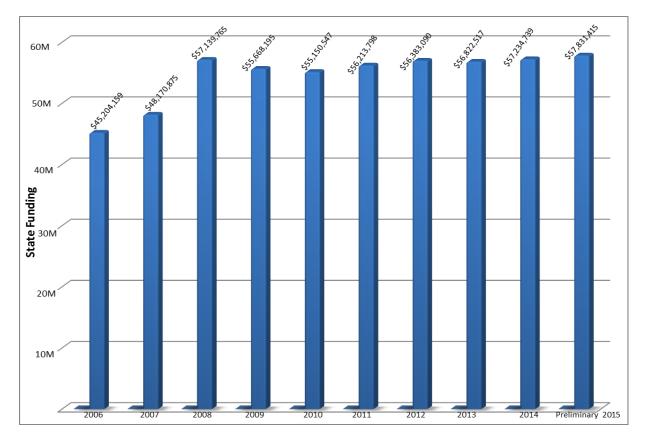
Operating Budget

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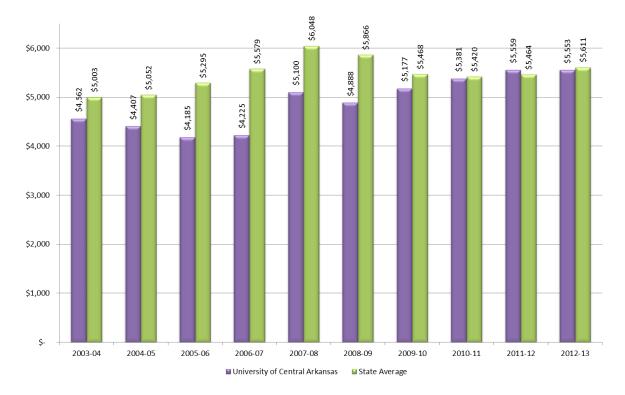


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University of Central Arkansas State Funding



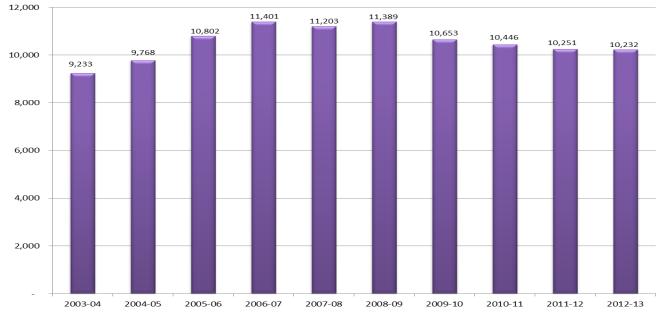
University of Central Arkansas State Funding Per Annualized FTE 2003-04 to 2012-13



8000 \$7,595 \$7,332 \$7,183 \$6,908 7000 \$6,698 \$6,505 \$6,205 \$6,010 6000 \$5,775 5000 4000 3000 2000 1000 0 FY06 FY07 FY08 FY09 FY10 FY11 FY12 FY13 FY14



UCA Annualized Full-Time Equivalent Enrollment (FTE) 2003-04 TO 2012-2014



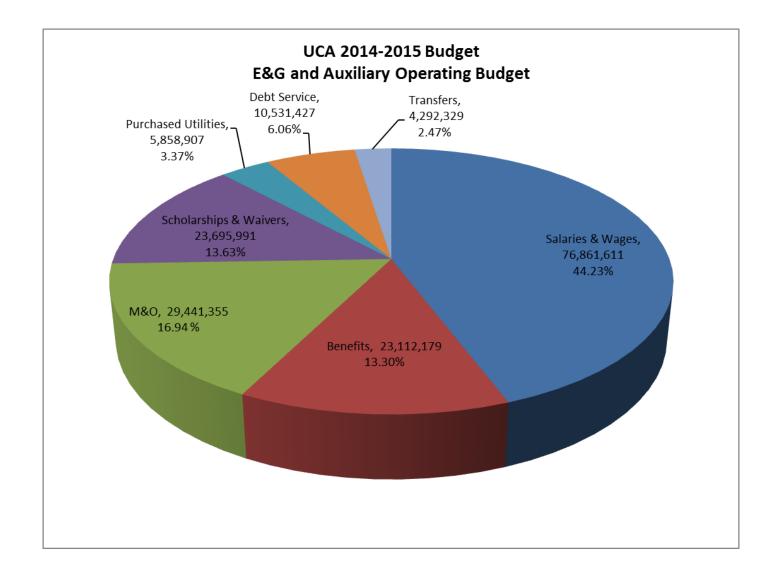
Source: Office of Institutional Research

University of Central Arkansas Budget FY15 Compared to FY14

					%	% of
		FY14 Revised Base	FY15 Budget	Change	Change	Budget
1	Tuition & Fees	72,350,278	75,142,275	2,791,997	3.86%	43.24%
2	Appropriations	57,234,273	57,831,415	597,142	1.04%	33.28%
3	Sales & Services	325,000	325,000	-	0.00%	0.19%
4	Organized Activities	250,000	250,000	-	0.00%	0.14%
5	Grants & Contracts	145,000	145,000	-	0.00%	0.08%
6	Other Sources	1,099,685	1,099,685	-	0.00%	0.63%
7	Total E&G Revenue	131,404,236	134,793,375	3,389,139	2.58%	77.56%
8	Auxiliary Income	36,424,824	39,000,424	2,575,600	7.07%	22.44%
9	Total Income	167,829,060	173,793,799	5,964,739	3.55%	100.00%
10	Salaries & Wages	74,609,652	76,861,611	2,251,959	3.02%	44.23%
11	Benefits	22,133,512	23,112,179	978,667	4.42%	13.30%
12	M&O	28,740,912	29,441,355	700,443	2.44%	16.94%
13	Scholarships & Waivers	23,247,432	23,695,991	448,559	1.93%	13.63%
14	Purchased Utilities	5,408,907	5,858,907	450,000	8.32%	3.37%
15	Debt Service	9,820,469	10,531,427	710,958	7.24%	6.06%
16	Transfers	3,868,176	4,292,329	424,153	10.97%	2.47%
17	Total Expenditures	167,829,060	173,793,799	5,964,739	3.55%	100.00%

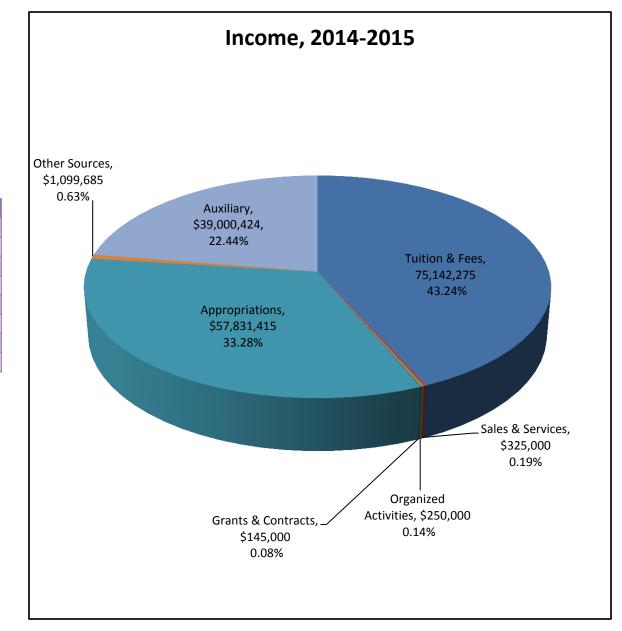
Notes to the Budget

- 1 The budget Includes 3.86% increase for UG and 3.71% increase for GR; \$2.6 million in tuition & facility fee, and \$146,810 for Student Activities Board ("SAB")
- 2 State Appropriations increase a total of \$597,142; \$467,527 of "B" funds which is placed in a contingency reserve and \$129,615 in educational excellence fund
- 8 Adjusted for increase in rates for room and board; includes adjustment of revenue to reflect actual income
- 10- Faculty & Staff = 2%COLA + \$250,000 Equity/Merit; \$201,740 Step Raises; \$165,000 Part-time faculty: payment of
- 11 Social Security Tax; \$524,000 Ten Academic Advisors; \$52,400 Gift Officer, \$124,500 Entrepreneurship Assistant Professor; \$45,850 Nursing DNP Admin. Staff Support
- 12 Adjusted M&O to actual and increase contingency for "B" funds of 467,527
- 13 Athletic scholarships were budget according to actual; increased scholarship contingency
- 15 Debt Service increases \$713,629 for Greek Village Phase 1
- 16 Transfers increase due to the required ADHE R&R transfers for HPER, Greek Village Phase 1, Bear Hall, Bear Village, Sky Boxes and Weight Room. Also, includes the funds for the interest payment for Lewis Science Center.



2014-2015 Budget for Operating Expenses-Natural Classification					
	FY14 Revised Base	FY 15 Budget	Change	% Change	% of Budget
Salaries & Wages	74,609,652	76,861,611	2,251,959	3.02%	44.23%
Benefits	22,133,512	23,112,179	978,667	4.42%	13.30%
M&O	28,740,912	29,441,355	700,443	2.44%	16.94%
Scholarships & Waivers	23,247,432	23,695,991	448,559	1.93%	13.63%
Purchased Utilities	5,408,907	5,858,907	450,000	8.32%	3.37%
Debt Service	9,820,469	10,531,427	710,958	7.24%	6.06%
Transfers	3,868,176	4,292,329	424,153	10.97%	2.47%
Total Expenditures	167,829,060	173,793,799	5,964,739	3.55%	100.00%





E & G and Auxiliary Income

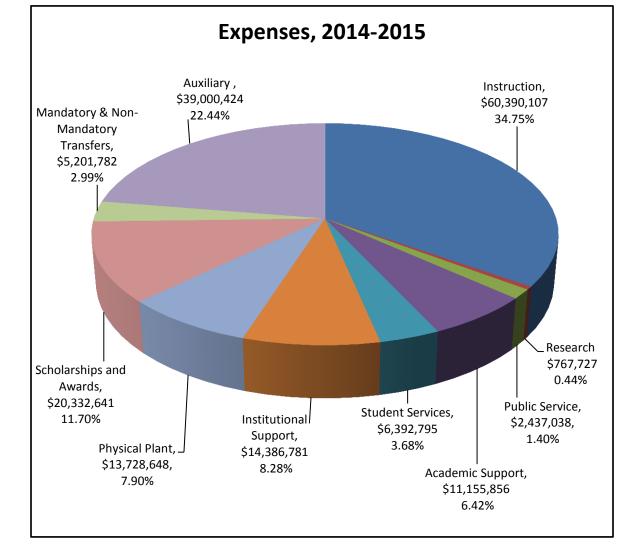
2014-2015 Sources of Income		
Tuition & Fees	75,142,275	43.24%
Sales & Services	325,000	0.19%
Organized Activities	250,000	0.14%
Grants & Contracts	145,000	0.08%
Appropriations	57,831,415	33.28%
Other Sources	1,099,685	0.63%
Auxiliary	39,000,424	22.44%
TOTAL	173,793,799	100%

	2014-2015	2013-2014	INCREASE (I AMOUNT	DECREASE) PERCENT
INCOME SUMMARY				
EDUCATIONAL AND GENERAL				
Student Fees	75,142,275	72,350,278	2,791,997	3.86%
Sales & Services	325,000	325,000	-	0.00%
Organized Activities Related to Instruction	250,000	250,000	-	0.00%
Grants & Contracts	145,000	145,000	-	0.00%
State Revenues	57,831,415	57,234,273	597,142	1.04%
Other E & G Income	1,099,685	1,099,685	-	0.00%
TOTAL E & G INCOME	134,793,375	131,404,236	3,389,139	2.58%
AUXILIARY ENTERPRISES Athletics	7,284,939	7,243,689	41,250	0.57%
Housing	15,965,947	14,278,097	1,687,850	11.82%
Food Service	8,847,610	8,016,110	831,500	10.37%
Student Center	1,327,650	1,327,650	-	0.00%
Farris Fields	150,000	150,000	-	0.00%
HPER Recreation	2,473,028	2,473,028	-	0.00%
Bookstore	365,000	350,000	15,000	4.29%
Student Health Services	1,768,500	1,768,500	-	0.00%
Post Office	61,250	61,250	-	0.00%
Access and Security	756,500	756,500	-	0.00%
TOTAL AUXILIARY INCOME	39,000,424	36,424,824	2,575,600	7.07%
GRAND TOTAL INCOME	173,793,799	167,829,060	5,964,739	3.55%



E & G and Auxiliary Expenses

2014-2015 Operating Expenses		
Instruction	\$60,390,107	34.75%
Research	767,727	0.44%
Public Service	2,437,038	1.40%
Academic Support	11,155,856	6.42%
Student Services	6,392,795	3.68%
Institutional Support	14,386,781	8.28%
Physical Plant	13,728,648	7.90%
Scholarships & Awards	20,332,641	11.70%
Mandatory & Non-Mandatory	5,201,782	2.99%
Transfers		
Auxiliary	39,000,424	22.44%
TOTAL	\$173,793,799	100%



			INCREASE (D	ECREASE)
	2014-2015	2013-2014	AMOUNT	PERCENT
EXPENSE SUMMARY				
EDUCATIONAL AND GENERAL				
Instruction	60,390,107	58,658,106	1,732,001	2.95%
Research	767,727	745,105	22,622	3.04%
Public Service	2,437,038	2,435,777	1,261	0.05%
Academic Support				
Library	2,887,271	2,870,590	16,681	0.58%
Museums and Galleries	104,308	102,925	1,383	1.34%
Organized Activities	363,526	362,160	1,366	0.38%
Other Academic Support	7,800,751	7,863,998	(63,247)	-0.80%
Student Services	6,392,795	6,696,183	(303,388)	-4.53%
Institutional Support	14,386,781	13,726,668	660,113	4.81%
Physical Plant				
Operation & Maintenance	10,232,337	10,173,274	59,063	0.58%
Utilities	3,496,311	3,064,279	432,032	14.10%
Scholarships and Awards	20,332,641	19,834,483	498,158	2.51%
Mandatory Transfers	3,151,434	3,154,137	(2,703)	-0.09%
Non-Mandatory Transfers	2,050,348	1,716,551	333,797	19.45%
TOTAL E & G EXPENSES	134,793,375	131,404,236	3,389,139	2.58%
AUXILIARY ENTERPRISES				
Athletics	7,284,939	7,243,689	41,250	0.57%
Housing	15,965,947	14,278,097	1,687,850	11.82%
Food Service	8,847,610	8,016,110	831,500	10.37%
Student Center	1,327,650	1,327,650	-	0.00%
Farris Fields	150,000	150,000	-	0.00%
HPER Recreation	2,473,028	2,473,028	-	0.00%
Bookstore	365,000	350,000	15,000	4.29%
Student Health Services	1,768,500	1,768,500	-	0.00%
Post Office	61,250	61,250	-	0.00%
Access & Security	756,500	756,500	-	0.00%
TOTAL AUXILIARY EXPENSES	39,000,424	36,424,824	2,575,600	7.07%
GRAND TOTAL EXPENSES	173,793,799	167,829,060	5,964,739	3.55%

	2014-2015	2013-2014	INCREASE (D AMOUNT	<u>ECREASE)</u> PERCENT
INCOME DETAIL		2010 2011		
EDUCATIONAL AND GENERAL				
STUDENT FEES				
Registration Fees	55,137,599	53,315,102	1,822,497	3.42%
Online Tuition	3,573,933	3,573,933	-	0.00%
Concurrent Credit Fees	500,000	500,000	-	0.00%
Out of State Fees	4,916,726	4,916,726	-	0.00%
Facilities Fees	3,669,500	2,700,000	969,500	35.91%
Performing Arts Fees	485,546	485,546	-	0.00%
Cooperative Education Fees	132,153	132,153	-	0.00%
Tuition Payment Plan	30,000	30,000	-	0.00%
Technology Fee	2,660,784	2,660,784	-	0.00%
Library Fee	853,074	853,074	-	0.00%
Writing & Retention Fee	94,500	94,500	-	0.00%
Applied Music Fees	25,925	25,925	-	0.00%
Division of Outreach & Community Engagement				
OCE Non-Credit	700,000	700,000	-	0.00%
OCE Extended Studies	118,302	118,302	-	0.00%
Late Registration Fees	50,200	50,200	-	0.00%
Coll of Health and Behav Sci Fee	330,668	330,668	-	0.00%
Coll of Nat Science and Math Fee	420,614	420,614	-	0.00%
Coll of Business Fee	390,000	390,000	-	0.00%
Coll of Health and Behav Sci Lab Fee	288,600	288,600	-	0.00%
Coll of Nat Science and Math Lab Fee	190,000	190,000	-	0.00%
Honors College Participant Fees	80,000	80,000	-	0.00%
Graduation Fees	66,375	66,375	-	0.00%
International Student Activity/Adm Fee	387,776	387,776	-	0.00%
Teacher Education Candiate Fees	40,000	40,000	-	0.00%
Student Activity Fees	933,010	786,200	146,810	18.67%
Less Transfer/Student Government Assoc	(933,010)	(786,200)	(146,810)	18.67%
TOTAL STUDENT FEES - NET	75,142,275	72,350,278	2,791,997	3.86%
SALES AND SERVICES				
Transcripts	46,000	46,000	-	0.00%
VA Reporting Fee	1,500	1,500	-	0.00%
Reynolds Performance Hall Ticket Sales	254,481	254,481	-	0.00%
Theatre Receipts	6,667	6,667	-	0.00%
Music Receipts	6,667	6,667	-	0.00%
M&R Proceeds	9,685	9,685	-	0.00%
TOTAL SALES AND SERVICES	325,000	325,000	-	0.00%

			INCREASE (E	DECREASE)
	2014-2015	2014-2013	AMOUNT	PERCENT
EDUCATIONAL AND GENERAL INCOME - CONT.				
ORGANIZED ACTIVITIES RELATED TO INSTRUCTION	J			
Special Education Clinic	1,383	1,383	-	0.00%
Reading Center	1,170	1,170	-	0.00%
Communication Science & Disorders Clinic	13,637	13,637	-	0.00%
Community School of Music	91,603	91,603	-	0.00%
Community of Language School	25,000	25,000	-	0.00%
Child Study Center	117,207	117,207	-	0.00%
TOTAL ORGANIZED ACTIVITIES	250,000	250,000	-	0.00%
GRANTS & CONTRACTS	145,000	145,000	-	0.00%
STATE REVENUES	57,831,415	57,234,273	597,142	1.04%
OTHER E & G INCOME E & G Building Rentals Collection Fees Traffic Fines Technology Revenue Miscellaneous TOTAL OTHER E & G INCOME	61,144 400,000 261,097 85,461 291,983 1,099,685	61,144 400,000 261,097 85,461 291,983 1,099,685	- - - - -	0.00% 0.00% 0.00% 0.00% 0.00%
TOTAL EDUCATIONAL & GENERAL INCOME	134,793,375	131,404,236	3,389,139	2.58%

INCOME DETAIL	2014-2015	2013-2014	INCREASE (I AMOUNT	/
AUXILIARY ENTERPRISES				
ATHLETICS				
Athletic Fees	5,016,000	5,016,000	-	0.00%
UCA Foundation Transfers	78,939	78,939	_	0.00%
Ticket Sales/Transfers	460,000	460,000	-	0.00%
NCAA Conference Revenue Share	856,250	850,000	6,250	0.74%
Game Guarantees	640,000	605,000	35,000	5.79%
Special Events/Royalties	90,000	90,000	-	0.00%
Sky Box Rentals	143,750	143,750	-	0.00%
TOTAL ATHLETICS	7,284,939	7,243,689	41,250	0.57%
HOUSING				
Sales and Services	419,000	429,000	(10,000)	-2.33%
Rent	13,346,850	11,649,000	1,697,850	14.58%
BearCard	20,000	20,000	-	0.00%
Retirement Center	2,180,097	2,180,097	-	0.00%
TOTAL HOUSING	15,965,947	14,278,097	1,687,850	11.82%
FOOD SERVICE	8,847,610	8,016,110	831,500	10.37%
STUDENT CENTER				
Student Center/Rec Fees	1,243,500	1,243,500	-	0.00%
Space Rental	-	79,000	(79,000)	-100.00%
Commissions	84,150	5,150	79,000	1533.98%
TOTAL STUDENT CENTER	1,327,650	1,327,650	-	0.00%

AUXILIARY ENTERPRISES INCOME - CONT.	2014-2015	2013-2014	INCREASE (I AMOUNT	DECREASE) PERCENT
FARRIS FIELDS	150,000	150,000	-	0.00%
HPER RECREATION	2,473,028	2,473,028	-	0.00%
BOOKSTORE	365,000	350,000	15,000	4.29%
STUDENT HEALTH SERVICES	1,768,500	1,768,500	-	0.00%
POST OFFICE	61,250	61,250	-	0.00%
PARKING FACILITIES	756,500	756,500	-	0.00%
TOTAL AUXILIARY ENTERPRISES INCOME	39,000,424	36,424,824	2,575,600	7.07%
GRAND TOTAL INCOME	173,793,799	167,829,060	5,964,739	3.55%

Salaries Fringes & Extra Help & Services Equipment Transfers TOTAL Previous Ya EXPENSE DETAIL					2014-2015					
EXPENSE DETAIL Image: Construct of the second						-				% Change
EDUCATIONAL & GENERAL Image: constraint of the second		Salaries	Fringes	& Extra Help	& Services	Equipment	Transfers	TOTAL	Total	Previous Year
INSTRUCTION Instruction Instruction Instruction Instruction Math and Science Start-Up - - 97,000 - - 97,000	EXPENSE DETAIL									
NATURAL SCIENCES & MATHEMATICS - - 97,000 - - 97,000 - - 97,000 0.00 Math and Science Start-Up - - 28,442 0.00 0.00 Biology 1.927,635 597,567 32,771 160,913 - - 28,442 28,442 0.00 Chemistry 1.124,133 384,478 105,22 - - 1.668,998 1.647,521 1.13 Physics & Astronomy 700,269 2,98,496 41,770 02,525 - - 1.067,060 1.055,866 22,711 Computer Science 962,698 298,436 41,770 20,2000 - 8,644,426 8,079,445 21,226 LIBERAL ARTS - - - - - 1.362,690 22,328 90,932 14,213 19,110 - 1.626,280 22,226 21,226 21,226,714 1,228,266 22,217 History 1,252,312 388,175 1,800 20,666 -	EDUCATIONAL & GENERAL									
$ \begin{array}{c c c c c c c c c c c c c c c c c c c $	INSTRUCTION									
Math and Science Lab Fee - - 28,442 - - 28,442 - 28,442 28,442 28,442 28,442 28,442 28,442 28,442 28,442 28,442 28,442 28,442 28,442 28,442 28,452 22,255,223 22,255,223 22,255,223 22,255,223 22,255 22,21,128 - 1,662,896 1,464,497 88,477 11,01,799 1,166,763 11,11 11,252,886 228,848 228,848 12,271 20,000 - 1,264,726 11,166,767 11,166,767 11,166,767 11,166,767 11,166,767 11,166,767 11,166,767 11,166,767 11,166,767 11,166,767 11,166,767 11,166,767 11,228,267 11,228,267 11,228,267 11,228,267 11,228,267 11,228,261 22,217 11,201,709 1,166,767 11,218,277 11,201,709 1,166,767 11,218,277 11,228,277 11,228,277 11,228,277 11,228,277 11,228,277 11,228,277 11,228,277 11,228,277 11,228,277 11,228,277 11,228,277	NATURAL SCIENCES & MATHEMATICS									
Biology 1.927,635 597,667 32,77 160,913 2,718,892 2,265,223 22, Chemistry 1.124,123 348,478 19,142 110,522 - - 1,668,998 1,648,497 99,3 Physics & Astronomy 740,286 229,488 14,780 62,265 - - 1,047,600 1,022,868 24, Computer Science 962,698 286,448 8,364 492,781 20,000 - 8,464,426 8,074,445 27. TOTAL NATURAL SCIENCES & MATH 6,007,069 1,682,191 82,385 492,781 20,000 - 8,464,426 8,074,445 27. LIBERAL ARTS - - - 213,268	Math and Science Start-Up	-	-	-	97,000	-	-	97,000	97,000	0.00%
Chemistry Mathematics 1,124,123 48,478 19,12 110,522 - - 1,662,265 1,455,497 9.9. Mathematics 1,252,327 388,221 7,322 21,128 - - 1,066,998 1,455,497 1.2 1.2 Computer Science 962,698 284,348 8.364 12,271 20,000 - 8,464,426 8,079,445 22.7.1 TOTAL NATURAL SCIENCES & MATH 6,007,069 1,862,191 82,385 492,781 20,000 - 8,464,426 8,079,445 22.7.1 LIBERAL ARTS - - - - 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 214,213 19,110 - 1,262,274 1,222,661 22.7.1 1,311,70 - 1,262,933 98,2650 33.7 98,358 962,505 33.7 98,358 962,505 33.7 93,358 962,506 33.7 941,413 1	Math and Science Lab Fee	-	-	-	28,442	-	-	28,442	28,442	0.00%
Mathematics 1,252,327 385,221 7,322 21,128 - - 1,665,998 1,647,521 1,447,521 Physics & Astronomy 962,698 2296,438 8,364 12,271 20,000 - 1,301,769 1,166,876 11,1 TOTAL NATURAL SCIENCES & MATH 6,007,069 1,862,191 82,385 492,781 20,000 - 1,301,769 1,166,876 11,1 LIBERAL ARTS - - - - 1,247,000 - 1,242,68 213,268 204,000 2.3 213,268 <	Biology	1,927,635	597,567	32,777	160,913	-	-	2,718,892	2,655,223	2.40%
Physics & Astronomy 740,286 229,438 14,780 62,505 - 1,047,660 1,025,886 24,23 Computer Science 962,698 296,436 8,364 12,271 20,000 - 1,301,769 1,166,876 11,1 TOTAL NATURAL SCIENCES & MATH 6,007,069 1,662,191 82,385 492,781 20,000 - 8,464,226 8,079,445 213,268 0.0 Part-time Teaching 1,62,800 50,468 - - - 1,262,744 1,228,661 22,6 22,6 1,626,000 22,7 1,381 10,663 - - 1,675,768 1,669,700 2,2 1,864,900 3,675 1,262,744 1,228,2661 22,3 1,866,9720 1,2,1 2,304 1,778 1,863 - - 9,33,558 9,62,505 3,33 1,451 5,466 1,222,744 1,228,2661 2,2,334 1,452 - 9,33,558 9,62,505 3,33 1,456 - 1,465,758 4,2,33 1,42,334 1,42,42,433	Chemistry	1,124,123	348,478	19,142	110,522	-	-	1,602,265	1,458,497	9.86%
Computer Science 962,698 298,436 8.364 12,271 20,000 - 1,301,769 1,166,876 11.1 TOTAL NATURAL SCIENCES & MATH 6,007,069 1,862,191 82,385 492,781 20,000 - 8,464,226 8,079,445 27.1 LIBERAL ARTS - - - - 213,268 213,268 213,268 0.00 22.3 162,800 22.3 162,800 22.3 1.662,820 1.662,820 1.62,800 22.3 1.848 290,902 141,213 19,110 - 1.262,744 1.228,661 22.3 1.696,720 -1.1 1.666,820 1.666,820 1.66,870 2.1 1.9 Philosophy & Religion 749,087 223,217 1.391 10,663 - 993,386 992,305 33.1 1.5 33,562 913,985 914,981 888,495 2.2 1.2 1.23 700,260 1.2 700,886 2.1,304 1,778 1,823 - 914,981 884,95 2.2 1.2 701,238	Mathematics	1,252,327	388,221	7,322	21,128	-	-	1,668,998	1,647,521	1.30%
TOTAL NATURAL SCIENCES & MATH 6.007,069 1,862,191 82,385 492,781 20,000 - 8,464,426 8,079,446 27.1 LIBERAL ARTS 1,252,179 388,175 1,600 20,666 - - - 213,268 213,268 0.04 World Languages,Literatures & Cultures 938,489 290,932 14,213 19,110 - - 1,662,820 1.626,000 2.2 Philosophy & Religion 749,087 232,217 1,391 10,663 - - 993,368 962,505 3.3 Sociology 688,076 213,304 1,778 11,823 - - 914,981 888,495 2.3 Geography 525,218 162,870 966 2.5,033 16,865 - - 711,233 702,280 1.4 FINE ARTS & COMMUNICATION - 2,2600 1.4 - - 8,284,760 1.4 -0.2 - 1,452,416 -0.2 -0.2 - 1,452,041 1,405,990 1.4	Physics & Astronomy		229,489	14,780	62,505	-	-	1,047,060	1,025,886	2.06%
LIBERAL ARTS 162,800 50,468 - - - - 213,268 213,268 213,268 213,268 0.0 English 1,252,179 338,175 1,600 20,666 - - 1,662,820 1,262,744 1,282,179 338,175 1,800 20,666 - - 1,662,820 1,262,744 1,282,674 1,228,761 22.3 History 1,252,932 338,409 3,678 30,767 - - 1,675,766 1,666,720 -1.3 Philosophy & Religion 740,987 232,217 1,391 10,663 - - 933,358 962,505 33.3 Sociology 688,076 213,304 1,778 11,823 - - 914,981 888,495 22.3 TOTAL LIBERAL ARTS 6,269,770 1.943,629 34,239 120,114 - - 8,367,552 8,234,602 1.14 FINE ARTS & COMMUNICATION 1,207,172 374,223 3,054 65,642 - - <td< td=""><td></td><td>962,698</td><td>298,436</td><td>8,364</td><td>12,271</td><td>20,000</td><td>-</td><td>1,301,769</td><td>1,166,876</td><td>11.56%</td></td<>		962,698	298,436	8,364	12,271	20,000	-	1,301,769	1,166,876	11.56%
Part-time Teaching 162,800 50,468 - - - - 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 1,622,800 1,622,800 223,217 1,311 10,666 - - 1,625,274 1,222,861 223,217 1,311 10,666 - - 1,675,786 1,696,720 -1,331 7011	TOTAL NATURAL SCIENCES & MATH	6,007,069	1,862,191	82,385	492,781	20,000	-	8,464,426	8,079,445	27.18%
Part-time Teaching 162,800 50,468 - - - - 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 213,268 1,622,800 1,622,800 223,217 1,311 10,666 - - 1,625,274 1,222,861 223,217 1,311 10,666 - - 1,675,786 1,696,720 -1,331 7011										
English 1,252,179 388,175 1.800 20,666 - - 1,662,820 1,256,900 2.2 World Languages,Literatures & Cultures 933,489 290,932 14,213 19,110 - - 1,262,744 1,228,661 2.7 Phitosophy & Religion 749,087 222,217 1,391 10,663 - - 993,358 962,505 33. Sociology 688,076 213,304 1,778 11,823 - - 914,981 888,495 2.3 Geography 525,218 162,817 6,333 16,865 - - 711,233 702,260 1.1 TOTAL LIBERAL ARTS 6,269,70 1,943,629 34,233 120,114 - - 8,367,52 8,234,602 1.6 Mass Communication & Theatre 1,207,172 374,223 3,054 65,642 - - 1,650,911 1,652,416 -0.1 Drama 2,600 806 25,033 19,854 - - 1,482,104 1,405,990 1.4 Music 1,916,852 593,914 27	LIBERAL ARTS									
World Languages, Literatures & Cultures 938, 489 290, 932 14, 213 19, 110 - - 1,262,744 1,228,661 2.7 History 1,252, 932 388, 409 3,678 30,767 - - 1,675,786 1,666,700 -1.1 Philosophy & Religion 749,087 232,217 1,391 10,663 - 933,562 915,793 11.5 Sociology 688,076 213,304 1,778 11,823 - 914,981 888,495 2.2 Geography 525,218 162,817 6,333 16,665 - - 914,981 882,495 2.3 TOTAL LIBERAL ARTS 6,269,770 1,943,629 34,239 120,114 - - 8,367,52 8,234,602 1.4 FINE ARTS & COMMUNICATION - 2.600 806 25,033 19,854 - - 1,650,911 1,652,416 -0.1 Music 1,916,838 324,985 13,742 45,039 - - 1,432,104 <	Part-time Teaching	162,800	50,468	-	-	-	-	213,268	213,268	0.00%
History $1,252,932$ $388,409$ $3,678$ $30,767$ $1,675,786$ $1,696,720$ -1.1 Philiosophy & Religion $749,087$ $232,217$ $1,391$ $10,663$ $993,356$ $962,505$ 3.1 Political Science $700,899$ $217,307$ $5,046$ $10,220$ $993,356$ $915,793$ 1.1 Sociology $688,076$ $213,304$ $1,778$ $11,823$ 914,981 $888,495$ 2.1 Geography $525,218$ $162,817$ $6,333$ $16,865$ $8,367,52$ $8,234,602$ 1.1 TOTAL LIBERAL ARTS $6,269,770$ $1,943,629$ $34,239$ $120,114$ $8,367,52$ $8,234,602$ 1.4 FINE ARTS & COMMUNICATION $ 8,367,52$ $30,54$ $65,642$ $1,650,091$ $1,652,416$ -0.0 Drama $2,600$ 806 $25,033$ $19,854$ $48,293$ $48,293$ 0.0 Art $1,948,338$ $324,985$ $13,742$ $45,039$ $1,432,104$ $1,405,990$ 1.4 Music $1,915,852$ $593,914$ $27,014$ $16,222$ $2,553,002$ $2,49,158$ 4.40 Writing $1,420,688$ $440,413$ $24,404$ $28,130$ $1,933,613$ $1.52,913$ $1.52,913$ $1.52,913$ $1.52,913$ $1.52,913$ $1.52,913$ $1.52,913$ $1.52,913$ $1.52,913$ <td>English</td> <td>1,252,179</td> <td>388,175</td> <td>1,800</td> <td>20,666</td> <td>-</td> <td>-</td> <td>1,662,820</td> <td>1,626,900</td> <td>2.21%</td>	English	1,252,179	388,175	1,800	20,666	-	-	1,662,820	1,626,900	2.21%
Philosophy & Religion 749,087 232,217 1,391 10,663 - - 993,358 962,505 3.3 Political Science 700,989 217,307 5,046 10,220 - - 933,562 915,793 1.4 Sociology 688,076 213,304 1,778 11,823 - - 914,981 888,495 2.5 Geography 525,218 162,817 6,333 16,865 - - 711,233 702,260 1.4 TOTAL LIBERAL ARTS 6,269,770 1,943,629 34,239 120,114 - - 8,367,752 8,234,602 1.6 FINE ARTS & COMMUNICATION - - 1,207,172 374,223 3,054 65,642 - - 48,293 48,293 0.0 Art 1,048,338 324,985 13,742 45,039 - - 1,432,104 1,405,990 1.1 Music 1,915,852 593,914 27,014 16,222 - - 2,553,002 2,439,158 4.1 Writing Center - - -<	World Languages, Literatures & Cultures	938,489	290,932	14,213	19,110	-	-	1,262,744	1,228,661	2.77%
Political Science 700,989 217,307 5,046 10,220 - - 933,562 915,793 1.1.3 Sociology 688,076 213,304 1,778 11,823 - - 914,981 888,495 2.1.3 Geography 525,218 162,817 6,333 16,865 - - 914,981 888,495 2.1.3 TOTAL LIBERAL ARTS 6,269,770 1,943,629 34,239 120,114 - - 8,367,752 8,234,602 1.1.4 FINE ARTS & COMMUNICATION - - 1,207,172 374,223 3,054 65,642 - - 1,650,091 1,652,416 -0 Drama 2,600 806 25,033 19,854 - - 48,293 40,405,990 1.1.4 Music 1,914,838 324,985 13,742 45,039 - - 1,435,100 2,439,158 44.4 Writing 1,420,688 440,413 24,404 28,130 - - 1,913,635 1,892,138 1.1.4 Band/Symphony/Choral/Special Music/Pep Band -<	History	1,252,932	388,409	3,678	30,767	-	-	1,675,786	1,696,720	-1.23%
Sociology Geography 688,076 213,304 1,778 11,823 - - 914,981 888,495 2.43 Geography 525,218 162,817 6,333 16,865 - - 711,233 702,260 1.33 TOTAL LIBERAL ARTS 6,269,770 1,943,629 34,239 120,114 - - 8,367,752 8,234,602 1.4 FINE ARTS & COMMUNICATION - 1,207,172 374,223 3,054 65,642 - - 1,650,091 1,652,416 -0.1 Drama 1,048,338 324,955 13,742 45,039 - - 1,432,104 1,405,990 1.4 Music 1,915,852 593,914 27,014 16,222 - - 1,913,635 1,892,138 1.4 Writing Center - - - - 44,230 - - 47,250 0.0 Dept. of Communication 631,293 195,701 - 11,356 - - 883,350 82	Philosophy & Religion	749,087	232,217	1,391	10,663	-	-	993,358	962,505	3.21%
Geography TOTAL LIBERAL ARTS 525,218 162,817 6,333 16,865 - - 711,233 702,260 1.1 TOTAL LIBERAL ARTS 6,269,770 1,943,629 34,239 120,114 - - 8,367,52 8,234,602 1.0 FINE ARTS & COMMUNICATION - 1,207,172 374,223 3,054 65,642 - - 1,650,091 1,652,416 -0.1 Drama 2,600 806 25,033 19,854 - - 48,293 48,293 0.04 Music 1,048,338 324,985 13,742 45,039 - - 48,293 48,293 0.04 Writing 1,420,688 440,413 24,404 28,130 - - 1,913,635 1,892,138 1.3 Writing Center - - - 47,250 - - 47,250 47,250 47,250 1.4 Band/Symphony/Choral/Special Music/Pep Band - - 39,000 21,394 - -	Political Science	700,989	217,307	5,046	10,220	-	-	933,562	915,793	1.94%
TOTAL LIBERAL ARTS 6,269,770 1,943,629 34,239 120,114 - - 8,367,752 8,234,602 1.0 FINE ARTS & COMMUNICATION Mass Communication & Theatre 1,207,172 374,223 3,054 65,642 - - 1,650,091 1,652,416 -0.0 Drama 2,600 806 25,033 19,854 - - 48,293 48,293 0.0 Art 1,048,338 324,985 13,742 45,039 - - 1,432,104 1,405,990 1.4 Music 1,915,852 593,914 27,014 16,222 - - 2,553,002 2,439,158 4.1 Writing Center - - - 47,250 - - 47,250 47,250 0.0 Dept. of Communication 631,293 195,701 - 11,356 - - 838,350 825,901 1.1 Band/Symphony/Choral/Special Music/Pep Band - - 300,339 - - 300,339 0.0 TOTAL FINE ARTS & COMMUNICATION 6,225,943 1,930,042 132,247<	Sociology	688,076	213,304	1,778	11,823	-	-	914,981	888,495	2.98%
FINE ARTS & COMMUNICATION 1,207,172 374,223 3,054 65,642 - - 1,650,091 1,652,416 -0.1 Drama 2,600 806 25,033 19,854 - - 48,293 48,293 0.0 Music 1,048,338 324,985 13,742 45,039 - - 1,432,104 1,405,990 1.4 Music 1,915,852 593,914 27,014 16,222 - - 2,553,002 2,439,158 4.0 Writing 1,420,688 440,413 24,404 28,130 - - 1,913,635 1,892,138 1.1 Writing Center - - - 47,250 - - 47,250 47,250 0.0 Dept. of Communication 631,293 195,701 - 11,356 - - 88,350 825,901 1.4 Band/Symphony/Choral/Special Music/Pep Band - - 39,000 21,394 - - 300,339 300,339 0.0 TOTAL FINE ARTS & COMMUNICATION 6,225,943 1,930,042 132,247 <t< td=""><td>Geography</td><td>525,218</td><td>162,817</td><td>6,333</td><td>16,865</td><td>-</td><td>-</td><td>711,233</td><td>702,260</td><td>1.28%</td></t<>	Geography	525,218	162,817	6,333	16,865	-	-	711,233	702,260	1.28%
Mass Communication & Theatre 1,207,172 374,223 3,054 65,642 - - 1,650,091 1,652,416 -0.1 Drama 2,600 806 25,033 19,854 - - 48,293 48,293 0.0 Art 1,048,338 324,985 13,742 45,039 - - 1,432,104 1,405,990 1.4 Music 1,915,852 593,914 27,014 16,222 - - 2,553,002 2,439,158 4.6 Writing Center - - 47,250 - - 1,913,635 1,892,138 1.1 Writing Center - - - 47,250 - - 47,250 0.0 Dept. of Communication 631,293 195,701 - 11,356 - - 838,350 825,901 1.1 Band/Symphony/Choral/Special Music/Pep Band - - 300,339 - - 838,350 825,901 1.6 Performing Arts Fees - - 300,339 - - 8,843,458 8,671,879 1.5	TOTAL LIBERAL ARTS	6,269,770	1,943,629	34,239	120,114	-	-	8,367,752	8,234,602	1.62%
Drama 2,600 806 25,033 19,854 - - 48,293 48,293 0.0 Art 1,048,338 324,985 13,742 45,039 - - 1,432,104 1,405,990 1.3 Music 1,915,852 593,914 27,014 16,222 - - 2,553,002 2,439,158 4.4 Writing 1,420,688 440,413 24,404 28,130 - - 1,913,635 1,892,138 1.7 Writing Center - - - 47,250 - - 47,250 0.0 Dept. of Communication 631,293 195,701 - 11,356 - 838,350 825,901 1.6 Band/Symphony/Choral/Special Music/Pep Band - - 390,000 21,394 - - 838,350 825,901 0.0 Performing Arts Fees - - 300,339 - - 8,843,458 8,671,879 1.5 HEALTH & BEHAVIORAL SCIENCES - - - - - - 1,038,804 1,038,804 0	FINE ARTS & COMMUNICATION									
Art 1,048,338 324,985 13,742 45,039 - - 1,432,104 1,405,990 1.4 Music 1,915,852 593,914 27,014 16,222 - - 2,553,002 2,439,158 44.04 Writing 1,420,688 440,413 24,404 28,130 - - 1,913,635 1,892,138 1.1 Writing Center - - - - 47,250 - - 47,250 47,250 0.0 Dept. of Communication 631,293 195,701 - 11,356 - - 47,250 47,250 0.0 Band/Symphony/Choral/Special Music/Pep Band - - 39,000 21,394 - - 60,394 60,394 0.0 Performing Arts Fees - - 300,339 - - 8,843,458 8,671,879 1.5 HEALTH & BEHAVIORAL SCIENCES - - - - - 1,038,804 1,038,804 0.0 Dept of Communication Science & Disorders 1,044,588 323,822 5,045 62,495	Mass Communication & Theatre	1,207,172	374,223	3,054	65,642	-	-	1,650,091	1,652,416	-0.14%
Music 1,915,852 593,914 27,014 16,222 - - 2,553,002 2,439,158 4.4 Writing 1,420,688 440,413 24,404 28,130 - - 1,913,635 1,892,138 1.1 Writing Center - - - - 47,250 - - 47,250 47,250 0.0 Dept. of Communication 631,293 195,701 - 11,356 - - 838,350 825,901 1.8 Band/Symphony/Choral/Special Music/Pep Band - - 39,000 21,394 - - 60,394 60,394 0.0 Performing Arts Fees - - 300,339 - - 8,843,458 8,671,879 1.5 HEALTH & BEHAVIORAL SCIENCES - - - - - - - 1,038,804 1,038,804 0.0 Dept of Communication Science & Disorders 1,044,588 323,822 5,045 62,495 - - 1,435,950 1,440,136 -0.5	Drama	2,600	806	25,033	19,854	-	-	48,293	48,293	0.00%
Music 1,915,852 593,914 27,014 16,222 - - 2,553,002 2,439,158 4.4 Writing 1,420,688 440,413 24,404 28,130 - - 1,913,635 1,892,138 1.1 Writing Center - - - - 47,250 - - 47,250 47,250 0.0 Dept. of Communication 631,293 195,701 - 11,356 - - 838,350 825,901 1.8 Band/Symphony/Choral/Special Music/Pep Band - - 39,000 21,394 - - 60,394 60,394 0.0 Performing Arts Fees - - 300,339 - - 8,843,458 8,671,879 1.5 HEALTH & BEHAVIORAL SCIENCES - - - - - - - 1,038,804 1,038,804 0.0 Dept of Communication Science & Disorders 1,044,588 323,822 5,045 62,495 - - 1,435,950 1,440,136 -0.5	Art	1,048,338	324,985	13,742	45,039	-	-	1,432,104	1,405,990	1.86%
Writing 1,420,688 440,413 24,404 28,130 - - 1,913,635 1,892,138 1.1 Writing Center - - - - 47,250 - - 47,250 47,250 0.0 Dept. of Communication 631,293 195,701 - 11,356 - - 838,350 825,901 1.4 Band/Symphony/Choral/Special Music/Pep Band - - 39,000 21,394 - - 60,394 60,394 0.0 Performing Arts Fees - - 300,339 - - 8,843,458 8,671,879 1.5 TOTAL FINE ARTS & COMMUNICATION 6,225,943 1,930,042 132,247 555,226 - - 8,843,458 8,671,879 1.5 HEALTH & BEHAVIORAL SCIENCES - - - - - 1,038,804 1,038,804 0.0 Dept of Communication Science & Disorders 1,044,588 323,822 5,045 62,495 - - 1,435,950 1,440,136 -0.5	Music	1.915.852	593,914		16.222	-	-	2.553.002	2.439.158	4.67%
Writing Center - - - 47,250 - 47,250 47,250 0.0 Dept. of Communication 631,293 195,701 - 11,356 - - 838,350 825,901 1.1 Band/Symphony/Choral/Special Music/Pep Band - - 39,000 21,394 - - 60,394 60,394 0.0 Performing Arts Fees - - 300,339 - - 8,843,458 8,671,879 0.0 TOTAL FINE ARTS & COMMUNICATION 6,225,943 1,930,042 132,247 555,226 - - 8,843,458 8,671,879 1.5 HEALTH & BEHAVIORAL SCIENCES - - - - - 1,038,804 1,038,804 0.0 Dept of Communication Science & Disorders 1,044,588 323,822 5,045 62,495 - - 1,435,950 1,440,136 -0.5		· · ·	,	· · ·		-	-	, ,		1.14%
Dept. of Communication 631,293 195,701 - 11,356 - - 838,350 825,901 1.4 Band/Symphony/Choral/Special Music/Pep Band - - 39,000 21,394 - - 60,394 60,394 0.0 Performing Arts Fees - - - 300,339 - - 300,339 300,339 0.0 TOTAL FINE ARTS & COMMUNICATION 6,225,943 1,930,042 132,247 555,226 - - 8,843,458 8,671,879 1.5 HEALTH & BEHAVIORAL SCIENCES - <t< td=""><td></td><td>-</td><td>-</td><td>-</td><td></td><td>-</td><td>-</td><td></td><td></td><td>0.00%</td></t<>		-	-	-		-	-			0.00%
Band/Symphony/Choral/Special Music/Pep Band - - 39,000 21,394 - - 60,394 60,394 0.0 Performing Arts Fees - - 300,339 - - 800,339 300,339 0.0 TOTAL FINE ARTS & COMMUNICATION 6,225,943 1,930,042 132,247 555,226 - - 8,843,458 8,671,879 1.5 HEALTH & BEHAVIORAL SCIENCES - - - - - 1,038,804 1,038,804 0.0 Part-time Teaching 792,980 245,824 - - - - 1,038,804 1,04,136 -0.5 Dept of Communication Science & Disorders 1,044,588 323,822 5,045 62,495 - - 1,435,950 1,440,136 -0.5		631.293	195.701	-		-	-	· · ·	,	1.51%
Performing Arts Fees - - 300,339 - - 300,339 0.0 TOTAL FINE ARTS & COMMUNICATION 6,225,943 1,930,042 132,247 555,226 - - 8,843,458 8,671,879 1.9 HEALTH & BEHAVIORAL SCIENCES Part-time Teaching 792,980 245,824 - - - 1,038,804 1,038,804 0.0 Dept of Communication Science & Disorders 1,044,588 323,822 5,045 62,495 - - 1,435,950 1,440,136 -0.5		-	-	39.000		-	-			0.00%
TOTAL FINE ARTS & COMMUNICATION 6,225,943 1,930,042 132,247 555,226 - - 8,843,458 8,671,879 1.9 HEALTH & BEHAVIORAL SCIENCES Part-time Teaching 792,980 245,824 - - - 1,038,804 1,038,804 0.0 Dept of Communication Science & Disorders 1,044,588 323,822 5,045 62,495 - - 1,435,950 1,440,136 -0.5		-	-	-		-	-	,		0.00%
Part-time Teaching 792,980 245,824 - - - 1,038,804 1,038,804 0.0 Dept of Communication Science & Disorders 1,044,588 323,822 5,045 62,495 - - 1,435,950 1,440,136 -0.3	0	6,225,943	1,930,042	132,247		-	-	· · · ·		1.98%
Part-time Teaching 792,980 245,824 - - - 1,038,804 1,038,804 0.0 Dept of Communication Science & Disorders 1,044,588 323,822 5,045 62,495 - - 1,435,950 1,440,136 -0.3	HEALTH & BEHAVIORAL SCIENCES									
Dept of Communication Science & Disorders 1,044,588 323,822 5,045 62,495 - - 1,435,950 1,440,136 -0.1		792 980	245 894	_	-	_	_	1 038 804	1 038 804	0.00%
		· · · · · ·		5.045	- 69 105	-		, ,		-0.29%
$\frac{1,000,000}{1,000,000} = \frac{1,000,000}{1,000,000} = \frac{1,000,000}{1,0$		· · ·		· · ·	,	-				-0.29%
		· · ·	,	· · ·	,	-	-	, ,		1.44%

	2014-2015								
			GA/Student	Supplies	Capital			2013-2014	% Change
	Salaries	Fringes	& Extra Help	& Services	Equipment	Transfers	TOTAL	Total	Previous Year
HEALTH & BEHAVIORAL SCIENCES - CONT.									
Psychology/Counseling	1,402,296	434,712	7,191	59,312	-	-	1,903,511	1,861,286	2.27%
Health Sciences	717,025	222,278	4,963	63,655	-	-	1,007,921	989,964	1.81%
Nursing	1,623,034	503,141	7,901	106,887	-	-	2,240,963	2,138,056	4.81%
Nursing Graduate & Assessment	-	-	-	34,000	-	-	34,000	34,000	0.00%
Occupational Therapy	782,004	242,421	8,188	55,419	-	-	1,088,032	1,074,121	1.30%
Physical Therapy	1,279,063	396,510	9,857	134,615	-	-	1,820,045	1,787,926	1.80%
Military Science	21,827	6,766	1,529	8,760	-	-	38,882	38,882	0.00%
Physical Therapy Special	-	-	-	2,683	3,229	-	5,912	5,912	0.00%
TOTAL HEALTH & BEHAVIORAL SCIENCES	9,420,740	2,920,430	59,274	653,946	3,229	-	13,057,619	12,813,178	1.91%
DIGINEGO ADMINIONDANION									
BUSINESS ADMINISTRATION	1 504 000	(01.000	2 702	10,000			0.005.004	1 005 010	0 500/
Marketing and Management Master Business Administration	1,584,938	491,332	2,792	16,902 3,500	-	-	2,095,964	1,927,819 86,423	8.72% 1.92%
	64,566	20,015	-	- ,	-	-	88,081		
Economics	1,431,014	443,614	2,861	15,977	-	-	1,893,466	1,851,157	2.29%
Management & Information Systems	962,997	298,529	2,791	12,550	-	-	1,276,867	1,334,525	-4.32%
Accounting	1,094,477	339,288	3,417	14,083	-	-	1,451,265	1,452,737	-0.10%
TOTAL BUSINESS ADMINISTRATION	5,137,992	1,592,778	11,861	63,012	-	-	6,805,643	6,652,661	2.30%
EDUCATION									
Early Childhood & Special Education	1.073.880	332,903	6,475	55,485	-	-	1.468.743	1.335.267	10.00%
Teaching & Learning	1,154,488	357,891	8,000	73,641	-	-	1,594,020	1,608,674	-0.91%
Candidate Services & Field Experience	134,170	41,593	5,719	82,595	-	-	264,077	252,508	4.58%
Technology Learning Center	76,521	23,722	13,567	4,897	-	-	118,707	149,679	-20.69%
Leadership Studies	770,259	238,780	1,500	36,735	-	-	1,047,274	1,023,574	2.32%
NCATE	22,800	7,068	-	9.954	-	-	39,822	39,822	0.00%
TOTAL EDUCATION	3,232,118	1,001,957	35,261	263,307	-	-	4,532,643	4,409,524	2.79%
	-,	_,		,			_,,	_,,	
INTERNATIONAL ENGAGEMENT	352,552	109,291	9,065	91,964	-	-	562,872	542,362	3.78%
INTENSIVE ENGLISH	475,823	147,505	1,080	16,907	-	-	641,315	632,268	1.43%
LEADERSHIP PhD	148,500	46,035	-	9,925	-	-	204,460	50,797	302.50%
HONORS COLLEGE	598,246	185,456	8,549	110,180	-	-	902,431	882,513	2.26%
GRADUATE ASSISTANTS	-	-	1,273,082	-	-	-	1,273,082	1,273,082	0.00%
ACADEMIC INSTRUCTIONAL RESERVES	584,296	181,132	11,793	371,307	-	-	1,148,528	994,257	15.52%
UNIVERSITY STUDIES	-	-	-	1,800	-	-	1,800	1,800	0.00%
LEARNING COMMUNITIES	307,167	95,222	-	46,729	-	-	449,118	364,178	23.32%
FACULTY DEVELOPMENT	168,827	52,336	-	41,360	-	-	262,523	271,037	-3.14%

				2014-2015					
			GA/Student	Supplies	Capital			2013-2014	% Change
	Salaries	Fringes	& Extra Help	& Services	Equipment	Transfers	TOTAL	Total	Previous Year
SUMMER TEACHING SALARY	1,930,526	598,463	-	-	-	-	2,528,989	2,528,989	0.00%
SUMMER SCHOOL PROFITS	-	-	-	134,576	-	-	134,576	134,576	0.00%
INSTRUCTIONAL RESERVE	-	-	-	295,417	-	-	295,417	295,417	0.00%
UNIVERSITY COLLEGE	669,237	207,463	16,468	12,389	-	-	905,557	823,079	10.02%
ACADEMIC SUCCESS CENTER	169,775	52,630	55,000	22,220	-	-	299,625	296,593	1.02%
OTHER CREDIT COURSES	55,300	17,143	-	183,867	-	-	256,310	256,310	0.00%
CONCURRENT ENROLLMENT	9,700	3,007	-	10,250	-	-	22,957	23,235	-1.20%
OCE NON-CREDIT	160,683	49,812	47,387	171,124	-	-	429,006	426,324	0.63%
TOTAL INSTRUCTION	41,924,264	12,996,522	1,777,691	3,668,401	23,229	-	60,390,107	58,658,106	2.95%
RESEARCH									
Research Administration	97,767	30,308	-	5,782	-	-	133,857	130,953	2.22%
Academic Research	-	-	-	138,335	-	-	138,335	123,335	12.16%
Sponsored Programs Admin	230,228	71,371	-	32,018	-	-	333,617	331,353	0.68%
Research Compliance	44,000	13,640	-	3,555	-	-	61,195	58,741	4.18%
Sponsored Programs Research & Grant Development	-	-	-	100,723	-	-	100,723	100,723	0.00%
TOTAL RESEARCH	371,995	115,319	-	280,413	-	-	767,727	745,105	3.04%
PUBLIC SERVICE									
OCE Camps & Conferences	56,739	17,589	15,599	679.307	-	-	769,234	774,921	-0.73%
Arkansas Model UN	-	-	2,563	5,403	-	-	7,966	7,966	0.00%
Baum Art Gallery	-	-	11,400	7,428	-	-	18,828	18,828	0.00%
Reynolds Performance Hall	244,990	75,947	19,800	397,935	-	-	738,672	701,660	5.27%
Reynolds Hall Maintenance	-	-	18,000	630	-	-	18,630	18,630	0.00%
Ida Waldran Auditorium	-	-	8,100	2,500	-	-	10,600	8,100	30.86%
Summer Theatre	-	-	-	53,405	-	-	53,405	53,715	-0.58%
Opera Workshop	-	-	-	900	-	-	900	900	0.00%
Boys State	-	-	-	12,000	-	-	12,000	12,000	0.00%
Services Programs	-	-	-	1,180	-	-	1,180	1,180	0.00%
Mashburn Institute	25,000	7,750	-	24,525	-	-	57,275	57,275	0.00%
Oxford America	-	-	11,000	50,000	-	-	61,000	61,000	0.00%
Public Service-President	-	-	-	-	-	-	-	40,000	-100.00%

				2014-2015					
			GA/Student	Supplies	Capital			2013-2014	% Change
	Salaries	Fringes	& Extra Help	& Services	Equipment	Transfers	TOTAL	Total	Previous Year
PUBLIC SERVICE - CONT.							10/10/	110 501	0.000/
UCA STEM	94,759	29,375	-	-	-	-	124,134	119,721	3.69%
Public Service Reserve	-	-	-	255,000	-	-	255,000	255,000	0.00%
UCA Board Funds	-	-	-	40,000	-	-	40,000	40,000	0.00%
OCE Center for Community & Econ Develop	129,748	40,222	14,000	64,100	-	-	248,070	244,737	1.36%
CBA Technology Services	-	150.000	11,768	8,376	-	-	20,144	20,144	0.00%
TOTAL PUBLIC SERVICE	551,236	170,883	112,230	1,602,689	-	-	2,437,038	2,435,777	0.05%
ACADEMIC SUPPORT									
TODREVGON LIDDADY									
TORREYSON LIBRARY	1 100 055	051 000	110.000	1 1 00 005			2 500 200	0 540 005	0.010/
Operating Expenses /Library Holdings	1,132,375	351,036	116,000	1,160,895	-	-	2,760,306	2,743,625	0.61% 0.00%
Library Usage Fee TOTAL LIBRARY	96,920	30,045	-	-	-	-	126,965 2,887,271	126,965 2,870,590	
TOTAL LIBRARY	1,229,295	381,081	116,000	1,160,895	-	-	2,887,271	2,870,590	0.58%
MUSEUMS AND GALLERIES									
Office of Archives	76.807	23,810	-	3,691	-	-	104,308	102,925	1.34%
TOTAL MUSEUMS & GALLERIES	76,807	23,810	-	3,691	-	-	104,308	102,925	1.34%
	,	,		,			,	,	
ORGANIZED ACTIVITIES									
Mass Communication Project	-	-	11,410	10,654	-	-	22,064	22,064	0.00%
Special Ed Clinic	-	-	-	1,383	-	-	1,383	1,383	0.00%
Communication Science Disorders Clinic	-	-	-	13,637	-	-	13,637	13,637	0.00%
Community School of Music	65,989	20,457	2,741	2,416	-	-	91,603	92,519	-0.99%
Community Language School	-	-	-	25,000	-	-	25,000	25,000	0.00%
UCA Debate	-	-	-	9,937	-	-	9,937	9,937	0.00%
Channel 6	-	-	1,350	14,128	-	-	15,478	15,478	0.00%
Channel 6-Sports	32,227	9,990	-	-	-	-	42,217	41,389	2.00%
Child Study Center	72,797	22,567	31,003	15,840	-	-	142,207	140,753	1.03%
TOTAL ORGANIZED ACTIVITIES	171,013	53,014	46,504	92,995	-	-	363,526	362,160	0.38%
OTHER ACADEMIC SUPPORT	1 40 0 51	10.00					212.054		1.000/
Dean of Graduate School	140,951	43,695	7,223	21,785	-	-	213,654	210,751	1.38%
Office of Student Success	139,050	43,106	32,830	34,467	-	-	249,453	262,575	-5.00%
Athletic Academic Advising	98,247	30,456	9,000	12,963	-	-	150,666	158,009	-4.65%
Audio Visual	34,254	10,619	26,991	6,706	17,834	-	96,404	96,404	0.00%
Dean of Natural Sciences/Mathematics	366,011	113,463	5,054	46,251	-	-	530,779	481,401	10.26%
Dean of Liberal Arts	288,708	89,499	4,607	18,376	-	-	401,190	344,036	16.61%
Dean of Fine Arts/Communication	315,778	97,891	330	43,568	-	-	457,567	390,711	17.11%

				2014-2015					
			GA/Student	Supplies	Capital			2013-2014	% Change
	Salaries	Fringes	& Extra Help	& Services	Equipment	Transfers	TOTAL	Total	Previous Year
OTHER ACADEMIC SUPPORT - CONT.									
Dean of Health & Behavioral Sciences	288,136	89,322	8,200	11,349	-	-	397,007	328,321	20.92%
Dean of Business	385,643	119,549	7,075	68,192	-	-	580,459	525,308	10.50%
Dean of Education	372,474	115,467	20,758	38,949	-	-	547,648	702,833	-22.08%
Academic Advising Center	393,142	121,874	27,953	12,905	-	-	555,874	602,265	-7.70%
OCE Administration	377,151	116,917	42,317	88,774	-	-	625,159	751,438	-16.80%
Computer Charge/Support - Instructional Depts	-	-	-	1,992,039	-	-	1,992,039	2,063,471	-3.46%
Associate Provost	372,771	115,559	-	1,259	-	-	489,589	471,667	3.80%
Assessment & Enrollment Support	116,000	35,960	-	10,090	-	-	162,050	141,090	14.86%
Admin. Summer School	-	-	-	15,000	-	-	15,000	10,595	41.58%
Sabbaticals	48,000	14,880	-	-	-	-	62,880	62,880	0.00%
Interview Travel	-	-	-	50,000	-	-	50,000	50,000	0.00%
University Testing	78,263	24,262	17,710	53,228	-	-	173,463	160,373	8.16%
General Education/Dir Exemplary Studies	37,127	11,509	-	1,234	-	-	49,870	49,870	0.00%
TOTAL OTHER ACADEMIC SUPPORT	3,851,706	1,194,028	210,048	2,527,135	17,834	-	7,800,751	7,863,998	-0.80%
TOTAL ACADEMIC SUPPORT	5,328,821	1,651,933	372,552	3,784,716	17,834	-	11,155,856	11,199,673	-0.39%
STUDENT SERVICES									
Registrar's Office	450,649	139,701	7,013	57,750	-	-	655,113	648,086	1.08%
Admissions & Enrollment Services	914,881	283,613	28,941	356,809	-	-	1,584,244	1,565,554	1.19%
Catalogue & Bulletins	-	-	-	873	-	-	873	873	0.00%
Career Services	184,955	57,336	23,875	20,932	-	-	287,098	279,525	2.71%
Student Financial Aid	735,806	228,100	22,771	92,411	-	-	1,079,088	1,069,403	0.91%
Counseling Center	302,360	93,732	35,100	64,396	-	-	495,588	484,129	2.37%
Dean of Student Services	73,786	22,874	4,255	7,945	-	-	108,860	106,988	1.75%
Testing Center	-		-,	1,634	-	-	1,634	1,634	0.00%
Orientation	-	-	-	25,603	-	-	25,603	25,603	0.00%
Publication Services	_	-	-		-	-		286,447	-100.00%
Intramurals	12.061	3,739	47,460	6,233	-	-	69,493	69,333	0.23%
Campus Training	53,230	16,501	7,250	16,018	-	-	92,999	90,733	2.50%
Disability Support Services	148,468	46,025	55,709	75,140	-	-	325,342	321,313	1.25%
Student Life	188,087	58,307	17,448	51,420	-	-	315,262	263,467	19.66%
Diversity and Community	136,517	42,320	19,836	45,639	-	_	244,312	209,303	16.73%
Cooperative Education Program	64,587	20,022	24,000	30,687	-	_	139.296	134,478	3.58%
Student Wellness & Development	82,704	25,638		16,604	-	_	124,946	123,411	1.24%
Concierge Service	25,000	7,750	2,150	13,600	_	_	48,500	48,500	0.00%
Web Development	20,000	-	2,100	-		_	40,000	174,655	-100.00%
Marketing/Recruiting	-	-		- 567,630		-	567,630	567,630	-100.00%
Special Events/Programs	_	-	1,100	19,040			20,140	20,140	0.00%
Division Strategy	70,641	21,899	2,848	3,000	-	-	98.388	96.592	1.86%
UCA Amigo Soccer Cup Challenge	10,041	21,099	2,040	3,000 14,000	-	-	14,000	14,000	0.00%
SGA-Student Government Exec Staff	-	-	14 000	14,000	-	-	· · · · ·	14,000	0.00%
	-	-	14,080	-	-	-	14,080	,	
Student Services Reserve	-	1 005 555	-	80,306	-	-	80,306	80,306	0.00%
TOTAL STUDENT SERVICES	3,443,732	1,067,557	313,836	1,567,670	-	-	6,392,795	6,696,183	-4.53%

	2014-2015								
			GA/Student	Supplies	Capital			2013-2014	% Change
	Salaries	Fringes	& Extra Help	& Services	Equipment	Transfers	TOTAL	Total	Previous Year
INSTITUTIONAL SUPPORT				14 401	5 000		10 (01	10.401	0.000/
Board of Trustees	-	-	-	14,481	5,000	-	19,481	19,481	0.00%
President's Office	595,095	184,479	6,000	242,155	3,500	-	1,031,229	804,849	28.13%
VP for Enrollment Management	-	-	-	-	-	-	-	107,021	-100.00%
Provost & VP for Academic Affairs	356,414	110,488	27,196	67,772	-	-	561,870	543,885	3.31%
VP for Finance & Administration	272,221	84,389	-	127,567	-	-	484,177	522,568	-7.35%
VP for Student Serv & Instit Diversity	243,618	75,522	3,335	65,873	-	-	388,348	399,345	-2.75%
VP for Institutional Advancement	161,136	49,952	-	6,000	-	-	217,088	212,949	1.94%
Executive Assistant to President	-	-	-	-	-	-	-	540,896	-100.00%
Associate VP of Institutional Diversity	87,579	27,149	-	25,000	-	-	139,728	136,350	2.48%
University Relations & Creative Services	544,259	168,720	-	139,102	-	-	852,081	-	100.00%
Background Screening	-	-	-	25,000	-	-	25,000	25,000	0.00%
Institutional Research	172,953	53,615	1,576	7,110	-	-	235,254	224,776	4.66%
Information Technology	1,712,081	530,745	24,192	1,659,560	57,500	-	3,984,078	3,960,017	0.61%
Less Charges/Acad Support & Instruction	-	-	-	(1,992,039)	-	-	(1,992,039)	(2,063,470)	-3.46%
Office-Institutional Advancement	612,484	189,870	53,426	122,858	-	-	978,638	892,354	9.67%
Budget Office	177,609	55,059	4,442	8,503	-	-	245,613	226,984	8.21%
Grants and Contracts Accounting	75,762	23,486	4,442	1,280	-	-	104,970	98,074	7.03%
Scholarship Compliance Office	51,000	15,810	-	2,800	-	-	69,610	68,300	1.92%
Perkins Student Loans	30,729	9,526	2,924	49,818	-	-	92,997	92,997	0.00%
Purchasing	320,982	99,504	21,925	21,520	-	-	463,931	461,180	0.60%
Human Resources & Risk Management	629,560	195,164	29,560	61,810	-	-	916,094	884,725	3.55%
Employee Service Awards	-	-	-	3,000	-	-	3,000	3,000	0.00%
Internal Auditor	239,360	74,202	5,000	18,704	-	-	337,266	331,030	1.88%
Student Accounts	345,405	107,076	14,488	105,438	-	-	572,407	564,525	1.40%
Financial Accounting	457,183	141,727	16,717	25,204	-	-	640,831	624,709	2.58%
Alumni Office	175,729	54,476	6,000	93,753	-	-	329,958	325,695	1.31%
Affirmative Action	-	-	-	2,921	-	-	2,921	2,921	0.00%
Environmental Health & Safety Office	61,018	18,916	6,000	17,600	-	-	103,534	102,457	1.05%
Campus Mail Service	9,248	2,867	10,818	3,586	-	-	26,519	26,519	0.00%
Staff Senate	-	-	-	6,664	-	-	6,664	6,664	0.00%
Faculty Senate	-	-	4,289	2,375	-	-	6,664	6,664	0.00%
Faculty Athletic Representative	-	-	_,	3,800	-	-	3,800	3,800	0.00%
Institutional Membership	-	-	-	142,016	-	-	142,016	142,016	0.00%
Commencement	-	-	-	50,260	-	-	50,260	50,260	0.00%
Official Functions	-	_	_	8,033	-	-	8,033	8,033	0.00%
Legal Counsel & Fees	199,700	61,907	_	13,749		_	275,356	269,199	2.29%
License Fees and Advertising	100,700	-	_	11,000	_	-	11,000	11,000	0.00%
Liability Insurance		_	-	225,000	_	-	225,000	225,000	0.00%
Copy Center	46,155	- 14,308	-	(60,463)	-	-	220,000	1,727	0.00%
Accreditation	40,100	14,000	-	(60,463) 95,195	-	-	95,195	95,195	0.00%
M&R Warehouse	-	-	-	2,000	-	-	2,000	2,000	0.00%
man warehouse	-	-	-	2,000	-	-	2,000	2,000	0.00%

			GA/Student	2014-2015 Supplies	Capital			2013-2014	% Change
	Salaries	Fringes	& Extra Help	& Services	Equipment	Transfers	TOTAL	Total	Previous Year
INSTITUTIONAL SUPPORT - CONT.									
President's House	-	-	-	5,000	-	-	5,000	5,000	0.00%
Strategic Planning Council	-	-	-	1,000	-	-	1,000	1,000	0.00%
Contingency/Miscellaneous	-	-	-	357,599	-	-	357,599	497,211	-28.08%
Staff Professional Development	-	-	-	5,000	-	-	5,000	5,000	0.00%
Bad Debt Expense	-	-	-	120,000	-	-	120,000	570,000	-78.95%
Credit Card Fees	-	-	-	310,000	-	-	310,000	310,000	0.00%
Contingency Reserve	245,333	999,717	61,406	521,154	100,000	-	1,927,610	1,377,762	39.91%
TOTAL INSTITUTIONAL SUPPORT	7,822,613	3,348,674	303,736	2,745,758	166,000	-	14,386,781	13,726,668	4.81%
PHYSICAL PLANT									
OPERATION & MAINTENANCE									
	276 000	110 004	11.007	20.452			F 4 F 990	F99 F90	9 900/
Physical Plant Administration	376,982	116,864	11,987	39,453	-	-	545,286	533,530	2.20%
University Architect	-	-	-	16,254	-	-	16,254	16,254	0.00%
Building Maintenance	1,397,077	433,094	70,000	484,937	49,736	-	2,434,844	2,426,525	0.34%
University Police	1,489,513	461,749	21,271	72,251	18,978	-	2,063,762	2,018,815	2.23%
Custodial Care	1,377,047	426,885	20,171	119,075	14,887	-	1,958,065	1,954,476	0.18%
Grounds Maintenance	573,603	177,817	132,951	47,525	30,238	-	962,134	971,632	-0.98%
Physical Plant Reserve	-	-	-	133,177	-	-	133,177	161,703	-17.64%
Property Insurance	-	-	-	452,450	-	-	452,450	452,450	0.00%
Warehouse	103,091	31,958	4,000	85,082	-	-	224,131	224,131	0.00%
Moving	125,536	38,916	-	-	-	-	164,452	165,238	-0.48%
Shuttle Bus	239,355	74,200	42,000	80,626	-	-	436,181	431,919	0.99%
Bus Repairs/Maintenance	-	-	-	35,000	-	-	35,000	35,000	0.00%
Deferred & Preventive Maint /Campus R & R	-	-	-	107,256	-	-	107,256	107,256	0.00%
E&G Space Rental/Facilities	-	-	-	70,000	-	-	70,000	70,000	0.00%
PBX	39,053	12,106	3,605	5,671	-	-	60,435	60,435	0.00%
Motor Pool	85,407	26,476	-	49,228	33,000	-	194,111	194,111	0.00%
Campus Construction Projects	-	-	-	150,000	-	-	150,000	150,000	0.00%
President's House Maintenance	-	-	-	15,000	10,000	-	25,000	-	100.00%
Funded Depreciation	-	-	-	199,799	-	-	199,799	199,799	0.00%
TOTAL OPERATION & MAINTENANCE	5,806,664	1,800,065	305,985	2,162,784	156,839	-	10,232,337	10,173,274	0.58%
UTILITIES									
District Cooling	-	-	-	221,497	100,000	-	321,497	321,497	0.00%
Purchased Utilities	-	-	-	3,174,814	-	-	3,174,814	2,742,782	15.75%
TOTAL UTILITIES	-	-	-	3,396,311	100,000	-	3,496,311	3,064,279	14.10%
TOTAL PHYSICAL PLANT	5,806,664	1,800,065	305,985	5,559,095	256,839	-	13,728,648	13,237,553	3.71%

				2014-2015					
			GA/Student	Supplies	Capital			2013-2014	% Change
	Salaries	Fringes	& Extra Help	& Services	Equipment	Transfers	TOTAL	Total	Previous Year
			-						
SCHOLARSHIPS & FEE WAIVERS									
Academic	-	-	-	13,211,896.00	-	-	13,211,896	13,211,896	0.00%
Band	-	-	-	431,483	-	-	431,483	431,483	0.00%
Choir	-	-	-	145,021	-	-	145,021	145,021	0.00%
Symphony	-	-	-	66,506	-	-	66,506	66,506	0.00%
Keyboard	-	-	-	25,629	-	-	25,629	25,629	0.00%
Applied Music	-	-	-	5,780	-	-	5,780	5,780	0.00%
International Music	-	-	-	37,500	-	-	37,500	37,500	0.00%
Broadcasting	-	-	-	7,500	-	-	7,500	7,500	0.00%
Theatre	-	-	-	14,993	-	-	14,993	14,993	0.00%
Art	_	-	_	22,400	-	_	22,400	22,400	0.00%
Debate Scholarships	_	_	_	18,500	_	_	18,500	18,500	0.00%
Student Senate	_	_	_	53,600	_	_	53,600	53,600	0.00%
Misc Performing Scholarships				154,500			154,500	154,500	0.00%
Student With Exceptional Circumstance		_		100,000	_		100,000	100,000	0.00%
International Fee Waivers	-	-	-	183.000	-	-	183,000	183,000	0.00%
Scholarship & FeeWaivers Contingency	-	-	-	783,829	-	-	783,829	285,671	174.38%
Misc Scholarships & Fee Waivers	-	-	-	820,504	-	-	820,504	285,671 820,504	0.00%
	-		-	· · ·	-	-	,	· · · · · · · · · · · · · · · · · · ·	
Upward Bound Bridge Scholarships	-	-	-	15,000	-	-	15,000	15,000	0.00%
Intl Exchange Student Waiver	-	-	-	75,000	-	-	75,000	75,000	0.00%
Out-of-State Fee Waivers Undergrad/Grad	-	-	-	4,160,000	-	-	4,160,000	4,160,000	0.00%
TOTAL SCHOLARSHIP/FEE WAIVERS	-	-	-	20,332,641	-	-	20,332,641	19,834,483	2.51%
FRINGE BENEFITS									
Teacher Retirement Matching	-	1,876,341				_	1,876,341	1,876,341	0.00%
	_	1,428,252	-	-	-	-	1,428,252	1,278,252	11.73%
State Retirement Matching TIAA Matching	-	4,800,000	-	-	-	-	4,800,000	4,650,000	3.23%
8	-		-	-	-	-	, ,	4,600,000	5.25% 10.11%
Social Security Matching	-	5,065,000	-	-	-	-	5,065,000		
Unemployment Insurance	-	250,000	-	-	-	-	250,000	250,000	0.00%
Workmen's Compensation	-	225,000	-	-	-	-	225,000	225,000	0.00%
Health Insurance	-	6,313,585	-	-	-	-	6,313,585	6,171,948	2.29%
GAP	-	173,470	-	-	-	-	173,470	173,470	0.00%
Life Insurance	-	140,809	-	-	-	-	140,809	140,809	0.00%
Dental Insurance	-	490,383	-	-	-	-	490,383	465,383	5.37%
Long Term Disability	-	132,309	-	-	-	-	132,309	132,309	0.00%
Athletic Events Admission	-	280,000	-	-	-	-	280,000	280,000	0.00%
Performing Arts Events Admission	-	30,000	-	-	-	-	30,000	30,000	0.00%
Faculty & Staff Fee Waivers	-	950,000	-	-	-	-	950,000	920,000	3.26%
HPER Center Admin.	-	30,000	-	-	-	-	30,000	30,000	0.00%
Student Health Admin.	-	100,000	-	-	-	-	100,000	100,000	0.00%
Compensated Absences	-	600,000	-	-	-	-	600,000	600,000	0.00%
OPEB Benefits	-	160,000	-	-	-	-	160,000	160,000	0.00%
Wellness Program	- 1	75,000	-	-	-	-	75,000	50,000	50.00%
Less Transfer to E & G & Auxiliary	-	(23,120,149)	-	-	-	-	(23,120,149)	(22,133,512)	4.46%
TOTAL FRINGE BENEFITS	-	-	-	-	-	-	-	-	0.00%

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				2014-2015					
			GA/Student	Supplies	Capital			2013-2014	% Change
	Salaries	Fringes	& Extra Help	& Services	Equipment	Transfers	TOTAL	Total	Previous Year
TOTAL UNRESTRICTED - EDUCATIONAL									
& GENERAL EXPENDITURES	65,249,325	21,150,953	3,186,030	39,541,383	463,902	-	129,591,593	126,533,548	2.42%
E&G TRANSFERS									
MANDATORY TRANSFERS									
Debt Retirement Funds	-	-	-	-	-	3,151,434	3,151,434	3,154,137	-0.09%
TOTAL MANDATORY TRANSFERS	-	-	-	-	-	3,151,434	3,151,434	3,154,137	-0.09%
NON-MANDATORY TRANSFERS									
Athletic Transfer	-	-	-	-	-	1,000,000	1,000,000	1,000,000	0.00%
Auxiliary Transfers	-	-	-	-	-	(320,000)	(320,000)	(320,000)	0.00%
Admin Charge/Student Fees	-	-	-	-	-	(303,976)	(303,976)	(303,977)	0.00%
Unexpended Plant - Library Funds	-	-	-	-	-	726,109	726,109	725,251	0.12%
Federal Work Study Transfers	-	-	-	-	-	(382,800)	(382,800)	(448,282)	-14.61%
Student Health	-	-	-	-	-	100,000	100,000	-	100.00%
Post Office	-	-	-	-	-	68,971	68,971	-	100.00%
Radio Station	-	-	-	-	-	36,235	36,235	-	100.00%
Unexpended Plant Funds	-	-	-	-	-	1,125,809	1,125,809	1,063,559	5.85%
TOTAL NON-MANDATORY TRANSFERS	-	-	-	-	-	2,050,348	2,050,348	1,716,551	19.45%
TOTAL E&G TRANSFERS	-	-	-	-	-	5,201,782	5,201,782	4,870,688	6.80%
TOTAL UNRESTRICTED - EDUCATIONAL									
& GENERAL EXPEN & TRANSFERS	65,249,325	21,150,953	3,186,030	39,541,383	463,902	5,201,782	134,793,375	131,404,236	2.58%

				2014-2015					
	G 1	F	GA/Student	Supplies	Capital	The second	TOTAL	2013-2014	% Change
EXPENSE DETAIL	Salaries	Fringes	& Extra Help	& Services	Equipment	Transfers	TOTAL	Total	Previous Yea
AUXILIARY ENTERPRISES									
ATHLETICS									
Administration	364,774	113,083	75,000	694,891	-	-	1,247,748	1,287,402	-3.0
Director of Athletics Travel	-	-	-	2,500	-	-	2,500	2,500	
Sports Information	93,659	29,034	18,000	16,500	-	-	157,193	152,052	3.3
Men's Golf	26,787	8,304	8,000	130,900	-	-	173,991	173,311	0.8
Football	630,203	195,363	40,000	1,445,870	15,000	-	2,326,436	2,307,900	0.8
Men's Basketball	270,000	83,700	12,000	452,200	-	-	817,900	756,924	8.0
Men's Cross Country	28,533	8,845	4,000	113,812	-	-	155,190	162,720	-4.0
Men's Track & Field	28,533	8,845	4,000	206,929	-	-	248,307	235,881	5.
Men's Baseball	157,680	48,881	2,000	347,085	-	-	555,646	518,513	7.
Men's Soccer	86,865	26,928	13,000	265,800	-	-	392,593	372,760	5.
Men's Strength/Training	45,000	13,950	-	5,000	-	-	63,950	61,450	4.0
Athletic Trainers	-	-	20,000	66,800	-	-	86,800	94,800	-8.
Women's Strength/Training	30,000	9,300	-	6,200	-	-	45,500	38,350	18.
Women's Soccer	79,853	24,754	-	302,429	-	-	407,036	383,466	6.
Women's Golf	71,811	22,261	-	163,215	-	-	257,287	243,047	5.
Women's Softball	138,375	42,896	7,321	291,829	-	-	480,421	458,198	4.
Women's Volleyball	77,379	23,987	14,000	307,307	-	-	422,673	401,748	5.
Women's Basketball	201,127	62,349	7,000	442,968	-	-	713,444	682,657	4.
Women's Cross Country	28,533	8,845	12,475	133,950	-	-	183,803	163,075	12.
Women's Tennis	17,759	5,505	2,710	155,165	_	_	181,139	163,115	11.
Women's Track & Field	28,532	8,845	19,599	263,029	_	_	320,005	313,680	2.
Cheerleaders	12,417	3,849	-	20,300	_	_	36,566	36,400	0.
Dance Team	4,810	1,491	6,001	12,800	_	_	25,102	24,980	0.
Athletic Facilities	1,010	-	-	192,500	_	_	192,500	165,500	16.
Stadium	55,944	17,343	22,000	156,000	5,000	_	256,287	250,886	2.
E&G Transfer	55,011		22,000	100,000	5,000	(1,000,000)	(1,000,000)	(1,000,000)	0.
Federal Work Study Transfers		_	-		_	(126,000)	(126,000)	(126,000)	0.
Auxiliary Transfers-Commissions		-	_		_	(12,000)	(12,000)	(12,000)	0.
Auxiliary Transfer-Admin Charge	-	-	-	-	-	(1,278,736)	(12,000)	(1,150,767)	11.
Auxiliary Transfers-Intra Transfers	-		-	-	-	(862,187)	(1,278,130) (862,187)	(1,150,707) (758,804)	11.
Auxiliary Transfers-Unexpended Plant	-	-	-	-	-	108,909	(862,187) 108,909	(758,804) 135,009	-19.
Auxiliary Transfers-R&R	-	-	-	-	-	20,008	20,008	20,009	-19.
Auxiliary Transfers-K&K Auxiliary Trsf-Athletics Rent to Housing	-	-	-	-	-		20,008 54,322	20,008 54,322	
Auxiliary Trsf-Athletics Kent to Housing Debt Retirement/Reserve	-	-	-	-	-	54,322			0.
TOTAL ATHLETICS	2,478,574	- 768,358	- 287,106	6,195,979	20,000	630,606 (2,465,078)	630,606 7,284,939	<u>630,606</u> 7,243,689	0.

				2014-20	15				
			GA/Student	Supplies	Capital			2013-2014	% Change
	Salaries	Fringes	& Extra Help	& Services	Equipment	Transfers	TOTAL	Total	Previous Year
HOUSING									
Housing Office	659,676	204,500	190,000	859,661	2,500	-	1,916,337	1,721,657	11.31%
Conference-Camps & Rental Properties	-	-	12,000	7,000	-	-	19,000	12,000	58.33%
General Housing Maintenance	971,056	301,027	-	784,497	25,000	-	2,081,580	2,078,928	0.13%
Residence Life	-	-	-	37,000	-	-	37,000	-	100.00%
Housing Retention Initiatives	-	-	-	43,000	-	-	43,000	-	100.00%
Short Hall	-	-	21,830	74,635	-	-	96,465	91,465	5.47%
Denney Hall	-	-	33,830	45,850	-	-	79,680	74,680	6.70%
Arkansas Hall	-	-	66,380	124,550	-	-	190,930	183,430	4.09%
Conway Hall	-	-	61,020	122,000	-	-	183,020	173,020	5.78%
State Hall	-	-	56,647	115,056	-	-	171,703	164,203	4.57%
Carmichael Hall	-	-	66,380	121,040	-	-	187,420	182,420	2.74%
Hughes Hall	-	-	55,660	114,450	-	-	170,110	162,610	4.61%
Bernard Hall	-	-	61,020	113,588	-	-	174,608	169,608	2.95%
Baridon Hall	-	-	50,300	152,300	-	-	202,600	234,870	-13.74%
New Hall	-	-	49,057	169,350	-	-	218,407	208,407	4.80%
Farris Hall	-	-	44,940	197,700	-	-	242,640	227,640	6.59%
Bear Hall	-	-	77,000	197,000	-	-	274,000	232,520	17.84%
321 Western Apts	-	-	-	22,000	-	-	22,000	-	100.00%
Torryson Place Apts	-	-	44,940	162,500	-	-	207,440	207,440	0.00%
BearCard Center	68,949	21,374	6,000	114,500	2,000	-	212,823	155,736	36.66%
College Square	501,106	155,343	135,500	683,954	15,000	-	1,490,903	1,490,503	0.03%
Debt Retirement & Transfers	-	-	-	-	-	6,314,581	6,314,581	5,064,360	24.69%
Apartments/Residence Hall Rent Admin Charge	-	-	-	-	-	798,297	798,297	748,197	6.70%
Federal Work Study Transfer	-	-	-	-	-	(73,000)	(73,000)	-	-100.00%
Bear Village	-	-	94,880	390,400	-	-	485,280	475,280	2.10%
Greek Village	-	-	-	-	-	-	-	-	0.00%
Stadium Park	-	-	60,360	158,763	-	-	219,123	219,123	0.00%
TOTAL HOUSING	2,200,787	682,244	1,187,744	4,810,794	44,500	7,039,878	15,965,947	14,278,097	11.82%
FOOD SERVICE									
Contract Food Service	4,230	1,311	-	6,352,099	20,000	-	6,377,640	5,767,029	10.59%
Debt Retirement & Transfers	-	-	-	-	-	2,469,970	2,469,970	2,249,081	9.82%
TOTAL FOOD SERVICE	4,230	1,311	-	6,352,099	20,000	2,469,970	8,847,610	8,016,110	10.37%

				2014-2015					
	~		GA/Student	Supplies	Capital	— •	momet	2013-2014	% Change
	Salaries	Fringes	& Extra Help	& Services	Equipment	Transfers	TOTAL	Total	Previous Year
STUDENT CENTER									
Student Center	461,882	143,183	110,750	413,933	25,000	-	1,154,748	1,112,344	3.81%
Debt Retirement & Transfers	-					172,902	172,902	215,306	-19.69%
TOTAL STUDENT CENTER	461,882	143,183	110,750	413,933	25,000	172,902	1,327,650	1,327,650	0.00%
RADIO STATION	99.967	11 004		(14.090)		(96 995)			0.00%
RADIO STATION	38,367	11,894	-	(14,026)	-	(36,235)	-	-	0.00%
FARRIS FIELDS									
Operating Costs	-	-	35,000	50,000	-	-	85,000	73,969	14.91%
Debt Retirement & Transfers	-	-	-	-	-	65,000	65,000	76,031	-14.51%
TOTAL RECREATIONAL FACILITIES	-	-	35,000	50,000	-	65,000	150,000	150,000	0.00%
HPER RECREATION									
Operating Costs	344,664	106,846	334,696	341,136	10,013	-	1,137,355	829,245	37.16%
Debt Retirement & Transfers	-	-	-	-	-	1,335,673	1,335,673	1,643,783	-18.74%
TOTAL HPER RECREATION	344,664	106,846	334,696	341,136	10,013	1,335,673	2,473,028	2,473,028	0.00%
BOOKSTORE	4,230	1,311	-	86,209	-	273,250	365,000	350,000	4.29%
STUDENT HEALTH SERVICES									
Operating Costs	762,239	236,294	63,000	240,472	10,000	-	1,312,005	1,259,970	4.13%
Debt Retirement & Transfers	-		-			456,495	456,495	508,530	-10.23%
TOTAL STUDENT HEALTH SERVICES	762,239	236,294	63,000	240,472	10,000	456,495	1,768,500	1,768,500	0.00%
POST OFFICE	57,273	17,755	47,744	43,239		(104,761)	61,250	61,250	0.00%
POSI OFFICE	01,213	17,700	47,744	43,239	-	(104,761)	61,250	61,200	0.00%
ACCESS AND SECURITY	-	-	-	341,620	-	414,880	756,500	756,500	0.00%
TOTAL AUXILIARY ENTERPRISES EXPENSE	6,352,246	1,969,196	2,066,040	18,861,455	129,513	9,621,974	39,000,424	36,424,824	7.07%
TOTAL UNRESTRICTED CURRENT FUND EXPENDITURES & TRANSFERS	71,601,571	23,120,149	5,252,070	58,402,838	593,415	14,823,756	173,793,799	167,829,060	3.55%
EAFENDIIUKES & IKANSFERS	71,601,971	23,120,149	9,292,070	38,402,838	əyə,415	14,823,796	173,793,799	167,829,060	3.95%

Note: Fringes are 31% of salaries plus a \$758,662 fringe reserve for health insurance, \$165,000 for part time faculty social security tax.



University of Central Arkansas

2014-2015

Salaries

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
PRESIDENT	PRESIDENT'S OFFICE					
	THOMAS COURTWAY	PRESIDENT		620100	240,000	
	SUSAN LILLY	ASSOCIATE FOR ADMINISTRATION		620100	56,060	
	CONNIE MAY	ASSOCIATE FOR ADMINISTRATION		620100	40,721	
	TIMOTHY JOHNSTON	DIRECTOR SPECIAL UNIVERSITY PROJECTS/COMMUNITY AFFAIRS		620100	105,000	
	VACANT	EXECUTIVE ASSISTANT TO THE PRESIDENT		620100	118,872	
					560,653	
	THOMAS COURTWAY	CAREER SERVICE		620120	700	
	SUSAN LILLY	CAREER SERVICE		620120	600	
					1,300	
	ERICA RUBLE	PUBLIC INFORMATION SPECIALIST		630100	33,473	
			Total		595,426	
	LEGAL COUNSEL & FEES					
	WARREN READNOUR	GENERAL COUNSEL		620100	127,500	
	KANDI HUGHES	COMPLIANCE OFFICER		620100	71,400	
					198,900	
	WARREN READNOUR	CAREER SERVICE		620120	800	
			Total		199,700	
	UNIVERSITY POLICE					
	BASE SALARY DOES NOT INCLUDE SHIFT					
	LARRY JAMES	ASSOCIATE VICE-PRESIDENT/CHIEF OF POLICE		620100	99,743	
	JOHN MERGUIE	DEPUTY CHIEF		620100	68,036	
	ARCH JONES, JR.	PROGRAM MANAGER		620100	50,927	
					218,706	
	LARRY JAMES	CAREER SERVICE		620120	800	
	JOHN MERGUIE	CAREER SERVICE		620120	800	
					1,600	
					,	
	CHRISTOPHER TURNER	HE PUBLIC SAFETY COMMANDER II		630100	46,258	
	JUSTIN TAPLEY	HE PUBLIC SAFETY COMMANDER II		630100	49,268	
	BRADLEY MOORE	HE PUBLIC SAFETY COMMANDER I		630100	44,715	
	JAMIE BOOTHE	HE PUBLIC SAFETY COMMANDER I		630100	45,610	
	SARAH GARRETT	PUBLIC SAFETY SUPERVISOR		630100	37,309	
	CHRISTOPHER HUMPHREY	PUBLIC SAFETY SUPERVISOR		630100	40,180	
	MICHAEL SHAW	PUBLIC SAFETY SUPERVISOR		630100	40,180	
	REGINALD PREVOE	ADMINISTRATIVE SPECIALIST III		630100	25,521	
	VACANT	PUBLIC SAFETY OFFICER		630100	33,582	
	GREGORY MCKAY	PUBLIC SAFETY OFFICER		630100	33,918	
	LUCAS MCKAY	PUBLIC SAFETY OFFICER		630100	33,918	
	TOREY MCMANIS	PUBLIC SAFETY OFFICER		630100	31,020	
	CHRISTOPHER VASQUEZ	PUBLIC SAFETY OFFICER		630100	33,918	
	THOMAS BALDWIN	PUBLIC SAFETY OFFICER		630100	34,597	
	MICHAEL JENSEN	PUBLIC SAFETY OFFICER		630100	32,930	
	NATHAN RIDDLE	PUBLIC SAFETY OFFICER		630100	34,597	
	DANIEL USSERY	PUBLIC SAFETY OFFICER		630100	31,020	
	TARA WILDER	PUBLIC SAFETY OFFICER		630100	34,597	
	VACANT	PUBLIC SAFETY OFFICER		630100	36,165	
				030100	30,105	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
PRESIDENT	KEVIN MILLER	PUBLIC SAFTEY OFFICER	630100	30,713	
	RHONDA YOUNG	PUBLIC SAFETY OFFICER	630100	34,597	
	JOHN HILL	PUBLIC SAFTEY OFFICER	630100	32,930	
	VACANT	PUBLIC SAFETY OFFICER	630100	33,582	
	MISTY NICHOLAS	TELECOMMUNICATIONS SUPERVISOR	630100	31,747	
	HAROLD GRUMBLES	HE PUBLIC SAFETY COMMANDER III	630100	48,019	
	CHRISTOPHER BENTLEY	PUBLIC SAFETY COMMANDER III	630100	48,813	
	JEREMY CRABB	HE PUBLIC SAFETY COMMANDER III	630100	46,753	
	ALEXANDER CRAFFORD	PUBLIC SAFETY SECURITY OFFICER	630100	23,148	
	LUKE ROUHSELANG	PUBLIC SAFETY SECURITY OFFICER	630100	23,148	
	AUSTIN HARRELL	PUBLIC SAFETY SECURITY OFFICER	630100	22,919	
	TIMOTHY HALL	PUBLIC SAFETY SECURITY OFFICER	630100	25,311	
	JOHNATHAN LEWELLYN	PUBLIC SAFETY SECURITY OFFICER	630100	24,573	
	DREW HAWTHORN	PUBLIC SAFETY SECURITY OFFICER	630100	23,148	
	KRISTIN JEFFRIES	PUBLIC SAFETY SECURITY OFFICER	630100	23,148	
				1,171,852	
	CHRISTOPHER TURNER	CAREER SERVICE	630120	600	
	JUSTIN TAPLEY	CAREER SERVICE	630120	800	
	NATHAN RIDDLE	CAREER SERVICE	630120	600	
	RHONDA YOUNG	CAREER SERVICE	630120	800	
	HAROLD GRUMBLES	CAREER SERVICE	630120	600	
	CHRISTOPHER BENTLEY	CAREER SERVICE	630120	700	
	JEREMY CRABB	CAREER SERVICE	630120	700	
	MICHAEL SHAW	CAREER SERVICE	630120	600	
			-	5,400	
		OVERTIME	630127	52,302	
		SHIFT DIFFERENTIAL	630125	27,940	
		CERTIFICATE PAY	630126	21,763	
			Total	1,499,563	
	UNIVERSITY RELATIONS & CREATIVE SERVICES				
	CHRISTINA MADSEN	ASSOC VP FOR COMMUNICATION, PR & MARKETING	620100	125,000	
	FREDRICKA SHARKEY	DIRECTOR OF MEDIA RELATIONS	620100	56,884	
	KAITLIN DAVIS	MEDIA PRODUCER/VIDEOGRAPHER	620100	40,659	
	JOSH GOFF	DIRECTOR OF BRANDING & STRATEGIC COMM.	620100	15,549	42,024
	STEVEN EAST	ASSISTANT DIRECTOR FOR MEDIA RELATIONS	620100	5,988	52,904
	CHARLES SKINNER	SPORTS INFO SPECIALIST	620100	9,996	29,560
	RICHARD HANCOCK	DIRECTOR OF CREATIVE SERVICES	620100	76,364	25,500
	MICHAEL KEMP	PHOTOGRAPHER/VIDEOGRAPHER/EDITOR	620100	47,739	
	MARK HEFFINGTON	DIRECTOR OF WEB DEVELOPMENT	620100	56,754	
	KIMBERLY KLOTZ	PROJECT MANAGER/GRAPHIC ARTIST	620100	39,551	
			020100_	474,484	
	MARK HEFFINGTON	CAREER SERVICE	620120	600	
	STEVEN EAST	CAREER SERVICE	620120	96	
	RICHARD HANCOCK	CAREER SERVICE	620120	800	
	MICHAEL KEMP	CAREER SERVICE	620120	600	
			_	2,096	

PRESIDENT	VACANT	WRITER/WEB	_	ACCT CODE 630100	DEPT SALARY 32,249	TOTAL SALARY
	ROBYN CLARK	PRODUCTION ARTIST		630100	35,145 67,394	
			Total		543,974	
	HUMAN RESOURCES & RISK MANAGEMENT					
	GRAHAM GILLIS	ASSOCIATE VP FOR HUMAN RESOURCES & RISK MANAGEMENT		620100	127,348	
	VALERIE NICHOLSON	OPERATIONS MANAGER/ASSOCIATE DIRECTOR		620100	66,662	
	RHONDA ROBERTS	EMPLOYEE BENEFITS MANAGER		620100	55,436	
	HEATHER LEMON	HR DATA SPECIALIST		620100	45,109	
	KIM HUTCHCRAFT	RISK MANAGEMENT MANAGER/EMPLOYMENT SERVICES		620100	45,421	
					339,976	
	GRAHAM GILLIS	CAREER SERVICE		620120	900	
	VALERIE NICHOLSON	CAREER SERVICE		620120	900 800	
	RHONDA ROBERTS	CAREER SERVICE		620120	800	
	KIM HUTCHCRAFT	CAREER SERVICE		620120	600	
		CARLENSERVICE		020120	3,100	
					5,100	
	LAURA HARRISON	PAYROLL SERVICES SPECIALIST		630100	35,543	
	DELLA BURROW	PAYROLL SERVICES SPECIALIST		630100	33,781	
	JODI OETH	HUMAN RESOURCES SPECIALIST		630100	26,796	
	AARON FLOWERS	ADMINISTRATIVE SPECIALIST II		630100	23,161	
	JANNETTE NANCE	ADMINISTRATIVE SPECIALIST II		630100	22,707	
	CYNDI HOOVER	HUMAN RESOURCES ANALYST		630100	33,548	
	VACANT	HUMAN RESOURCES ANALYST		630100	44,769	
	TYRA PHILLIPS	APPLICANT TRACKING COORDINATOR		630100	32,571	
	RUBY BURROUGHS	HUMAN RESOURCES ANALYST		630100	37,235	
					290,111	
	LAURA HARRISON	CAREER SERVICE		630120	600	
	DELLA BURROW	CAREER SERVICE		630120	600	
	RUBY BURROUGHS	CAREER SERVICE		630120	800	
					2,000	
			Total		635,187	
	INTERNAL AUDITOR PAMELA MASSEY	DIRECTOR		620100	97,920	
	LESLIE CODDINGTON	SUPERVISING SENIOR AUDITOR		620100	56,100	
	SHARON RUSSELL	OFFICE MANAGER		620100	42,840	
	SHERELLE LEE	INTERNAL AUDITOR		620100	42,840	
				020100	237,660	
	PAMELA MASSEY	CAREER SERVICE		620120	900	
	SHARON RUSSELL	CAREER SERVICE		620120	800	
					1,700	
			Total		239,360	
	OUTREACH AND COMMUNITY ENGAGEMENT -ADMINISTRATION			620100	77 025	
	KRISTY CARTER BILLIE HILL	EXECUTIVE DIRECTOR		620100	77,835	
	VACANT	ASSIST DEAN-FINANCE SYSTEMS AND FACILITIES MARKETING COORDINATOR		620100 620100	65,743 45,813	
				020100	43,013	

				ACCT CODE	DEPT SALARY	TOTAL SALARY
PRESIDENT	JEANNINE HAMILTON	COORDINATOR		620100	41,895	_
	ABBIE DOUGLAS	PROJECT PROGRAM SPECIALIST		620100	45,118	
					276,404	
	BILLIE HILL	CAREER SERVICE		620120	700	
	ABBIE DOUGLAS	CAREER SERVICE		620120	800	
					1,500	
	TRACIE SPIVEY	ADMINISTRATIVE SPECIALIST III		630100	25,268	
	KIMBERLY MCKEE	ADMINISTRATIVE SPECIALIST III		630100	26,811	
	SALLY BEAM-RODDEN	FISCAL SUPPORT SPECIALIST		630100	25,521	
					77,600	
		CONTINGENCY RESERVE		620150	23,691	
			Total		379,195	
	OUTREACH AND COMMUNITY ENGAGEMENT-CAMPS AND CONFERENCES					
	MELANIE WATSON	PROGRAM COORDINATOR-EVENT CENTER		630100	30,713	
	COURTNEY HATFIELD	ADMINISTRATIVE SPECIALIST III		630100	26,286	
					56,999	
			Total		56,999	
	OUTREACH AND COMMUNITY ENGAGEMENT - NON-CREDIT					
	SHANEIL EALY	ASSITANT DEAN PROGRAMS AND SERVICES		620100	65,743	
	LAWANA HAWKINS	PROJECT COORDINATOR		620100	38,672	
					104,415	
	SHANEIL EALY	CAREER SERVICE		620120	600	
	KANDACE KEENEY	ADMINISTRATIVE SPECIALIST III		630100	25,521	
		CONTINGENCY RESERVE		620115	30,400	
			Total		160,936	
	CENTER FOR COMMUNITY AND ECONOMIC DEVELOPMENT					
	AMY WHITEHEAD	DIRECTOR		620100	59,329	
	JOSHUA MARKHAM	ASSISTANT DIRECTOR/PROJECT COORDINATOR		620100	40,734	
	BRETT ROBERTS	PROJECT COORDINATOR		620100	29,685 129,748	
			Total		129,748	
			DIVISION TOTAL		4,440,088	
			DIVISION IOTAL		4,440,000	

			ACCT CODE		TOTAL SALARY
EXECUTIVE VP	DEAN/BUSINESS				
& PROVOST	MIKE HARGIS	DEAN/ASSOICATE PROFESSOR	6201	00 163,000	
	VACANT	ASSOCIATE DEAN/ASSOCIATE PROFESSOR	6201		115,000
	VACANT-NEW	COLLEGE BASED ADVISOR	6201		
				260,500	
	JIM BEMIS III	HE INST PROGRAM COORDINATOR	6301	,	
	VACANT	ADMINISTRATIVE SPECIALIST III	6301		
	SHIRLEY GARRETT	ADMINISTRATIVE SPECIALIST III	6301		
				124,144	
	JIM BEMIS III	CAREER SERVICE	6301	20 900	
	SHIRLEY GARRETT	CAREER SERVICE	6301		
				1,800	
			Total	386,444	
	ACCOUNTING				
	THOMAS OXNER	DEPARTMENT CHAIR/ PROFESSOR	6201	00 69,230	
	THOMAS OXNER	DEPARTMENT CHAIR/ PROFESSOR	6102	00 69,231	
	PAUL JENSEN	PROFESSOR	6103	00 104,806	
	P MICHAEL MOORE	PROFESSOR	6103	00 106,366	
	KEITH ATKINSON	PROFESSOR	6103	00 132,976	
	PAMELA SPIKES	PROFESSOR	6103	00 106,773	
	PATRICIA MOUNCE	PROFESSOR	6103	00 111,365	
	STEPHANIE WATSON	ASSOCIATE PROFESSOR	6103	00 104,638	
	CONNIE MCKNIGHT	ASSISTANT PROFESSOR	6103	00 106,121	
	ANTHONY MCMULLEN	ASSISTANT PROFESSOR	6103		
	DANNY VANCE	LECTURER I	6103		
				893,384	
	LAUREN STOUT	ADMINISTRATIVE SPECIALIST II	6301	00 23,161	
	LAUREN STOUT	CAREER SERVICE	6301	20 700	
		PART-TIME TEACHING	6106	00 39,000	
			Total	1,094,706	
	ECONOMICS				
	TAMMY ROGERS	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	6201		
	THOMAS SNYDER	RESIDENT MASTER OF EPIC RC/ASSISTANT PROFESSOR	6201	00 40,519 106,309	
				100,305	
	TAMMY ROGERS	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	6102	00 65,790	
	THOMAS SNYDER	RESIDENT MASTER OF EPIC RC/ASSISTANT PROFESSOR	6102		
				106,309	
	NOEL CAMPBELL	PROFESSOR	6103	00 86,793	
	JOSEPH MCGARRITY	PROFESSOR	6103		
	MIKE CASEY	PROFESSOR	6103		
	JOHN BRATTON	PROFESSOR	6103		

			ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	JOSEPH HORTON	PROFESSOR	610300	107,926	
& PROVOST	LING HE	PROFESSOR	610300	117,983	
	PAT CANTRELL	ASSOCIATE PROFESSOR	610300	113,359	
	VICTOR PULEO	ASSOCIATE PROFESSOR	610300	106,752	
	DAVID MITCHELL	ASSOCIATE PROFESSOR	610300	87,232	
	ALEX FAYMAN	ASSOCIATE PROFESSOR	610300	103,840	
	LAUREN MAXWELL	LECTURER I	610300	49,202	
	VACANT	ASSOCIATE PROFESSOR	610300	70,623	
				1,186,188	
	DEANNA QUINTANILLA	ADMINISTRATIVE SPECIALIST II	630100	22,145	
		PART-TIME TEACHING	610600	10,400	
		Tot	al	1,431,351	
	MARKETING/MANAGEMENT				
	JOSEPH CANGELOSI	DEPARTMENT CHAIR/PROFESSOR	620100	65,625	
	JOSEPH CANGELOSI	DEPARTMENT CHAIR/PROFESSOR	610200	65,624	
	MICHAEL RUBACH	PROFESSOR/MBA DIRECTOR	610200	64,565	129,131
	VACANT	ASSOCIATE PROFESSOR/INTERIM ASSOCIATE DEAN	610200	57,500	115,000
			_	187,689	
	DON BRADLEY III	PROFESSOR	610300	105,679	
	REBECCA GATLIN-WATTS	PROFESSOR	610300	84,705	
	ALEXANDER CHEN	PROFESSOR	610300	93,636	
	LACI LYONS	ASSISTANT PROFESSOR	610300	90,000	
	DAVID KIM	ASSOCIATE PROFESSOR	610300	89,747	
	DAN FISHER	ASSOCIATE PROFESSOR	610300	95,085	
	DAVID MCCALMAN	ASSISTANT PROFESSOR	610300	93,636	
	STEVEN NADLER	ASSISTANT PROFESSOR	610300	91,733	
	DOUG VOSS	ASSOCIATE PROFESSOR	610300	95,524	
	YUEN HUNG CHAN	ASSISTANT PROFESSOR	610300	85,981	
	SUSAN MYERS	ASSOCIATE PROFESSOR	610300	102,935	
	MARSHA CARSON	LECTURER I	610300	49,355	
	MILAN BARTOS	LECTURER I	610300	55,059	
	DOUG ISANHART	LECTURER I	610300	47,206	
	VACANT-NEW	ASSISTANT PROFESSOR OF ENTREPRENEURSHIP	610300	95,000 1,275,281	
	DIANA BURROUGHS	ADMINISTRATIVE SPECIALIST II	630100	24,586	
	DIANA BURROUGHS	CAREER SERVICE	630120	800	
		PART-TIME TEACHING	610600	31,200	
		Tot	al	1,585,181	
	MANAGEMENT INFO SYSTEM				
	KEN GRIFFIN	DEPARTMENT CHAIR/PROFESSOR	620100	64,138	
	CARLA BARBER	LECTURER I	620100	45,937	
			_	110,075	
	KEN GRIFFIN	DEPARTMENT CHAIR/PROFESSOR	610200	64,138	

				ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP & PROVOST	CARLA BARBER	LECTURER I	_	610200	15,311 79,449	
	RONALD MCGAUGHEY STEVEN ZELTMANN WILLIAM FRIEDMAN JAMES DOWNEY MARK MCMURTREY KAYE MCKINZIE SUMMER BARTCZAK LEA ANNE SMITH	PROFESSOR PROFESSOR ASSOCIATE PROFESSOR ASSOCIATE PROFESSOR ASSOCIATE PROFESSOR ASSISTANT PROFESSOR ASSOCIATE PROFESSOR LECTURER I		610300 610300 610300 610300 610300 610300 610300 610300	116,624 108,111 43,584 99,386 97,700 87,169 92,048 43,535	
		CONTINGENCY RESERVE		610300	43,584 731,741	
	GAY BOWLING	ADMINISTRATIVE SPECIALIST II		630100	23,161	
	GAY BOWLING	CAREER SERVICE		630120	600	
		PART-TIME TEACHING		610600	18,200	
			Total		963,226	
	MASTER BUSINESS ADMINISTRATION MICHAEL RUBACH	MBA DIRECTOR/PROFESSOR		620100	64,566	129,131
			Total		64,566	
	DEAN/EDUCATION DIANA POUNDER DONNA WAKE CAROLYN WILLIAMS VACANT -NEW	ACADEMIC DEAN/PROFESSOR ASSOCIATE DEAN/ASSOCIATE PROFESSOR PROFESSOR COLLEGE BASED ADVISOR		620100 620100 620100 620100	148,245 42,652 86,754 40,000 317,651	85,305
	ANITA HERRING BARBARA ROBINSON	ADMINISTRATIVE SPECIALIST III ADMINISTRATIVE SPECIALIST III		630100 630100	27,045 26,811 53,856	
	ANITA HERRING BARBARA ROBINSON	CAREER SERVICE CAREER SERVICE		630120 630120	800 700 1,500	
			Total		373,007	
	NCATE	CONTINGENCY RESERVE		620115	22,800	
			Total		22,800	
	LEADERSHIP PHD RHONDA MCCLELLAN	DIRECTOR OF LEADERSHIP PHD/ASSOCIATE PROFESSOR		620100	59,823	
	RHONDA MCCLELLAN	DIRECTOR OF LEADERSHIP PHD/ASSOCIATE PROFESSOR		610200	59,823	
		PART-TIME TEACHING		610600	20,800	

				ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP & PROVOST		TEACHING OVERLOAD	_	610700	10,400	
			Total		150,846	
	EARLY CHILDHOOD AND SPECIAL EDUCATION					
	KATHLEEN ATKINS	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR		620100	50,499	
	KATHLEEN ATKINS	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR		610200	50,498	
	MARK COOPER	PROFESSOR		610300	70,274	
	JANET FILER	ASSOCIATE PROFESSOR		610300	61,814	
	SHOUDONG FENG	ASSOCIATE PROFESSOR		610300	59,802	
	PATRICIA KOHLER	ASSOCIATE PROFESSOR		610300	60,179	
	RENE CROW	ASSOCIATE PROFESSOR		610300	59,857	
	CANDICE BARNES	ASSISTANT PROFESSOR		610300	55,857	
	VACANT	ASSISTANT PROFESSOR		610300	54,060	
		ASSISTANT PROFESSOR		610300	55,141	
	ANGELA GREENLAND			610300	39,872	
	DEBORAH BARNES LISA HERRINGTON	SENIOR CLINICAL INSTRUCTOR		610300	73,136	
	DANIEL BARRINGTON	CLINICAL INSTRUCTOR II CLINICAL INSTRUCTOR II		610300 610300	42,846 48,976	
	SUE FARRIS	CLINICAL INSTRUCTOR I		610300		
	JAMIE DALLAS	CLINICAL INSTRUCTOR/CSC DIRECTOR		610300	37,142 42,552	
	LEEANN HOWARD	INSTRUCTOR		610300	46,818	
	DONNA CAIN	CLINICAL INSTRUCTOR I		610300	40,818	
				010500	853,278	
	SUSAN SUITS	ADMINISTRATIVE SPECIALIST II		630100	23,161	
	SANDRA NORRIS	ADMINISTRATIVE SPECIALIST II		630100	23,161	
					46,322	
		PART-TIME TEACHING		610600	73,741	
			Total		1,074,338	
	MASHBURN INSTITUTE					
		PART-TIME TEACHING		620100	20,000	
		CONTINGENCY RESERVE		620115	5,000	
			Total		25,000	
	CHILD STUDY CENTER			620100	26.250	
	JENNIFER PATTERSON RUTH ROWELL	CLINICAL INSTRUCTOR I CLINICAL INSTRUCTOR I		620100	36,359	
	ROTH ROWELL	CLINICAL INSTRUCTOR I		620100	36,438 72,797	
			Total		72,797	
	<u>TEACHING AND LEARNING</u> TAMMY BENSON	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR		620100	48,005	
	TAMMY BENSON	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR		610200	48,004	
	DONNA WAKE	ASSOCIATE DEAN/ASSOCIATE PROFESSOR		610200	48,004	85,305
	Some with			010200	90,657	03,303
					30,037	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	PATRICIA PHELPS	PROFESSOR	610300		
& PROVOST	NANCY GALLAVAN	PROFESSOR	610300	,	
	JEFFERY WHITTINGHAM	ASSOCIATE PROFESSOR	610300		
	ALICIA COTABISH	ASSISTANT PROFESSOR	610300		
	VACANT	ASSISTANT PROFESSOR	610300		
	MICHAEL MILLS	ASSISTANT PROFESSOR	610300	55,141	
	RACHELLE MILLER	ASSISTANT PROFESSOR	610300	54,060	
	STEVEN WARD	CLINICAL INSTRUCTOR II	610300	,	
	BRENDA LINN	CLINICAL INSTRUCTOR II	610300		
	CRYSTAL VOEGELE	CLINICAL INSTRUCTOR I	610300		
	MARA CAWEIN	CLINICAL INSTRUCTOR II	610300	50,618	
	AMY THOMPSON	CLINICAL INSTRUCTOR I	610300	36,720	
	MARILYN FRIGA	CLINICAL INSTRUCTOR II	610300	47,784	
	CHRISTY HOGAN	CLINICAL INSTRUCTOR I	610300	38,964	
	DEBORAH DAILEY	ASSISTANT PROFESSOR	610300	53,000	
	NYKELA JACKSON	ASSISTANT PROFESSOR	610300	53,000	
				851,927	
	NANCY RINGGOLD	ADMINISTRATIVE SPECIALIST II	630100	23,161	
	LAURA KENDRICK	ADMINISTRATIVE SPECIALIST II	630100	,	
	LAOKA KENDRICK	ADMINISTRATIVE SPECIALIST II	030100	49,378	
				49,576	
	NANCY RINGGOLD	CAREER SERVICE	630120	700	
	LAURA KENDRICK	CAREER SERVICE	630120	900	
				1,600	
		PART-TIME TEACHING	610600	79,900	
		TEACHING OVERLOAD	610700	33,510	
			Total	1,154,977	
	CANDIDATE SERVICES & FIELD EXPERIENCE GARY BUNN	DIRECTOR	620100	75,000	
	VACANT	CONTINGENCY RESERVE	610300	8,759	
	SUNDAE FOWLER	ADMINISTRATIVE SPECIALIST II	630100	24,586	
	LINDA HORTON	ADMINISTRATIVE SPECIALIST III	630100		
				50,107	
	SUNDAE FOWLER	CAREER SERVICE	630120	800	
			Total	124 666	
			Total	134,666	
	TECHNOLOGY LEARNING CENTER				
	ASHTON CRABTREE	PROJECT/PROGRAM SPECIALIST	620100	35,700	
	ADAM STONE	PROJECT/PROGRAM SPECIALIST	620100		
				76,521	
			Total	76,521	
	LEADERSHIP STUDIES				
	TERRY JAMES	DEPARTMENT CHAIR/PROFESSOR	620100	48,403	

			AC0 		DEPT SALARY	TOTAL SALARY
EXECUTIVE VP & PROVOST	TERRY JAMES SHELLY ALBRITTON	DEPARTMENT CHAIR/PROFESSOR ASSOCIATE PROFESSOR)200)200	48,403 74,777 123,180	
	KEVIN STOLTZ JUDD COPELAND	ASSOCIATE PROFESSOR ASSOCIATE PROFESSOR)300)300	67,500 60,369	
	STEPHANIE HUFFMAN ANGELA WEBSTER-SMITH	PROFESSOR ASSOCIATE PROFESSOR	610 610)300)300	67,359 60,619	
	KAREN HAAS SUSAN BARCLAY LAWRENCE MROZEK	ASSISTANT PROFESSOR ASSISTANT PROFESSOR ASSISTANT PROFESSOR	610)300)300)300	57,120 59,823 57,222	
	HELEN HU WENDY RICKMAN	ASSISTANT PROFESSOR ASSISTANT PROFESSOR)300)300	57,742 55,857 543,611	
	DONNA JOHNSON	ADMINISTRATIVE SPECIALIST II	630)100	25,922	
	DONNA JOHNSON	CAREER SERVICE	630	0120	800	
		PART-TIME TEACHING	610	0600	28,600	
			Total		770,516	
	DEAN/ FINE ARTS & COMMUNICATION TERRY WRIGHT	ACADEMIC DEAN/PROFESSOR	620)100	145,000	
	GAYLE SEYMOUR BRADLEY MOORE VACANT-NEW	ASSOCIATE DEAN/PROFESSOR ADMISSIONS/ADVISEMENT COLLEGE BASED ADVISOR	620	0100 0100 0100	45,105 36,265 40,000	90,210
	EDWARD FUGATT JOSHUA MILLER	ADMINISTRATIVE SPECIALIST III ADMINISTRATIVE SPECIALIST II		0100	266,370 26,286 22,707	
	EDWARD FUGATT	CAREER SERVICE	630)120	48,993 900	
			Total		316,263	
	CHANNEL 6 SPORTS JOHN WALLS	SPORTS PRODUCER	620)100	32,227	
			Total		32,227	
	ART JEFFRY YOUNG BARCLAY MCCONNELL	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR DIRECTOR BAUM GALLERY/LECTURER I		0100 0100	47,062 36,674 83,736	48,899
	JEFFRY YOUNG GAYLE SEYMOUR	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR ASSOCIATE DEAN/PROFESSOR		0200 0200	47,062 45,105 92,167	90,210
	BRYAN MASSEY KENNETH BURCHETT	PROFESSOR PROFESSOR)300)300	67,543 83,112	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
XECUTIVE VP	DONNA PINCKLEY	ASSOCIATE PROFESSOR	610300	54,323	
& PROVOST	DEBORAH KUSTER	ASSOCIATE PROFESSOR	610300	56,374	
	ELIZABETH SMITH	ASSOCIATE PROFESSOR	610300	56,814	
	RAY OGAR	ASSOCIATE PROFESSOR	610300	52,775	
	REINALDO MORALES, JR.	ASSOCIATE PROFESSOR	610300	55,541	
	HOLLY LAWS	ASSOCIATE PROFESSOR	610300	53,915	
	JENNIFER ROSPERT	ASSISTANT PROFESSOR	610300	50,235	
	SANDRA LUCKETT	ASSISTANT PROFESSOR	610300	49,939	
	LI ZENG	ASSISTANT PROFESSOR	610300	47,940	
	BARCLAY MCCONNELL	DIRECTOR BAUM GALLERY/LECTURER I	610300	12,225	48,8
	VACANT	ASSISTANT PROFESSOR	610300	68,359	
				709,095	
	SUZANNE BENNETT	HE INST PROGRAM COORDINATOR	630100	34,597	
	ROBBY BURTON	HE INST PROGRAM COORDINATOR	630100	34,597	
	LEESA CLARK	ADMINISTRATIVE SPECIALIST II	630100	23,161	
			-	92,355	
	SUZANNE BENNETT	CAREER SERVICE	630120	600	
	ROBBY BURTON	CAREER SERVICE	630120	600	
			-	1,200	
		PART-TIME TEACHING	610600	70,700	
			Total	1,049,253	
	DRAMA				
	VACANT	CONTINGENCY RESERVE	620115	2,600	
			Total	2,600	
	MASS COMMUNICATION AND THEATRE				
	JOHN GALE	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	620100	62,156	
	ELIZABETH PARKER	ASSISTANT DEAN OF STUDENTS	620100	35,839	
	SCOTT EGGLESTON	PROJECT/PROGRAM SPECIALIST	620100	31,518	
	REBEKAH SCALLET	ARTISTIC DIRECTOR/LECTURER I	620100	24,950	
	TOM MARHENKE	TECHNICAL DIRECTOR/LECTURER I	620100	23,292	
				177,755	
	ELIZABETH PARKER	CAREER SERVICE	620120	700	
	JOHN GALE	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	610200	62,156	
	SCOTT MEADOR	ASSOCIATE PROFESSOR	610200	62,047	
	MICHAEL GUNTER	ASSISTANT PROFESSOR	610200	60,722	
	REBEKAH SCALLET	LECTURER I/ARTISTIC DIRECTOR	610200	24,950	
	TOM MARHENKE	LECTURER I/TECHNICAL DIRECTOR	610200	23,293 233,168	
				255,100	
		ASSOCIATE PROFESSOR	610300	51,781	
		ASSOCIATE PROFESSOR	610300	53,914	
	BRUCE HUTCHINSON	ASSOCIATE PROFESSOR	610300	59,499	
	SHAUNA MEADOR	ASSOCIATE PROFESSOR	610300	53,295	
	GREGORY BLAKEY	ASSISTANT PROFESSOR	610300	58,552	
	PAULETTE WALTER	ASSISTANT PROFESSOR	610300	53,235	
	VACANT	ASSISTANT PROFESSOR	610300	43,962	
	CHRISTOPHER FRITZGES	ASSISTANT PROFESSOR	610300	49,809	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	DONNA STEPHENS	ASSISTANT PROFESSOR	610300	52,884	
& PROVOST	CHRIS CHURCHILL	LECTURER I	610300	39,780	
	DAVID KEITH	LECTURER I	610300	37,506	
	VACANT	ASSISTANT PROFESSOR	610300	52,000	
	VACANT	ASSISTANT PROFESSOR	610300	52,000	
				658,217	
	DEBBIE HOLLAND	ADMINISTRATIVE SPECIALIST II	630100	23,161	
	DEBBIE HOLLAND	CAREER SERVICE	630120	700	
		EMERGENCY HIRE TEACHING	610340	35,700	
		PART-TIME TEACHING	610600	49,400	
		TEACHING OVERLOAD	610700	28,600	
			Total	1,207,401	
	<u>MUSIC</u> VACANT	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	620100	47,998	
	LESLIE ROSE	ASSOCIATE CHAIR	620100	47,998 40,000	
	RICKY BROOKS	PROFESSOR/DIR-BANDS	620100	80,356	
	JANN BRYANT	INSTRUCTOR/DIRECTOR	620100	27,036	45,059
	5		020100	195,390	43,035
	VACANT	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	610200	47,997	
	LESLIE ROSE	ASSOCIATE CHAIR	610200	40,000	
	JOHN ERWIN	ASSOCIATE PROFESSOR/DIR-CHORAL	610200	82,068	
	MARTHA ANTOLIK	SENIOR LECTURER	610200	47,924	
				217,989	
	ROBERT HOLDEN	PROFESSOR	610300	61,318	
	LINDA HSU	PROFESSOR	610300	60,403	
	NEIL RUTMAN	PROFESSOR	610300	75,304	
	CAROLYN BROWN	PROFESSOR	610300	61,615	
	CARL ANTHONY	PROFESSOR	610300	73,999	
	JACQUELYN LAMAR	PROFESSOR	610300	66,603	
	KELLY JOHNSON	ASSOCIATE PROFESSOR	610300	53,511	
	BLAKE TYSON	ASSOCIATE PROFESSOR	610300	57,496	
	WOLFGANG OESTE	ASSOCIATE PROFESSOR	610300	60,564	
	PAUL DICKINSON	ASSOCIATE PROFESSOR	610300	58,656	
	STEPHEN FELDMAN	ASSOCIATE PROFESSOR	610300	53,461	
		ASSOCIATE PROFESSOR	610300	51,608	
	JANE DAHLENBURG	ASSOCIATE PROFESSOR	610300	53,910	
	ISRAEL GETZOV		610300	49,800	
	LARRY JONES VACANT	ASSISTANT PROFESSOR ASSISTANT PROFESSOR	610300 610300	53,839 43,000	
	LOUIS YOUNG	ASSISTANT PROFESSOR	610300	43,000 49,964	
	STEFANIE DICKINSON	ASSISTANT PROFESSOR	610300	49,984 45,390	
	CHRISTINE DONAHUE	ASSISTANT PROFESSOR	610300	45,989	
	GILBERT BAKER	ASSISTANT HOLESON	610300	51,000	
	BRENT SHIRES	ASSISTANT PROFESSOR	610300	44,784	
	CHRISTIAN CARICHNER	ASSISTANT PROFESSOR	610300	46,647	
	BRANTLEY DOUGLAS	ASSISTANT PROFESSOR	610300	57,800	
	KAZUO MURAKAMI	LECTURER I	610300	43,333	
			220000	,	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	CHRISTINE FRANKLIN	LECTURER I	610300	33,320	
& PROVOST	TERRIE SHIRES	LECTURER I	610300	33,320	
				1,386,634	
	TERESA BUMGARNER	ADMINISTRATIVE SPECIALIST II	630100		23,161
	VACANT	ADMINISTRATIVE SPECIALIST II	630100		
	STEPHANIE WARREN	FISCAL SUPPORT TECHNICIAN	630100		
				55,059	
		EMERGENCY HIRE TEACHING	610340	39,000	
		PART-TIME TEACHING	610600	22,103	
			Total	1,916,175	
	WRITING				
	VACANT	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	620100	46,346	
	VACANT	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	610200		
	VACANT	ASSOCIATE PROFESSOR/DIRECTOR	610200		74,255
				83,473	
	STEPHANIE VANDERSLICE	PROFESSOR	610300	63,301	
	CAREY SMITHERMAN	ASSOCIATE PROFESSOR	610300	56,893	
	SCOTT PAYNE	ASSOCIATE PROFESSOR	610300	66,749	
	MARK SPITZER	ASSOCIATE PROFESSOR	610300	54,970	
	LYNN BURLEY	ASSOCIATE PROFESSOR	610300	58,988	
	GARRY POWELL	ASSOCIATE PROFESSOR	610300	53,711	
	JOHN VANDERSLICE	ASSOCIATE PROFESSOR	610300	53,692	
	VACANT	ASSOCIATE PROFESSOR	610300	61,357	
	RAMON ESCAMILLA	ASSISTANT PROFESSOR	610300	49,980	
	JENNIFER TALBOT	ASSISTANT PROFESSOR	610300	50,459	
	KYLE MATTSON	ASSISTANT PROFESSOR	610300	50,980	
	SOPHIE DIX	SENIOR LECTURER	610300	44,928	
	JAMES MAY	LECTURER I	610300	36,414	
	EDWINA SMITH	LECTURER I	610300	33,447	
	VACANT	LECTURER I	610300	45,000	
	LANETTE GRATE	LECTURER II	610300	40,734	
	ELLEN STENGEL	SENIOR LECTURER	610300	46,410	
	JAMES GIFFORD	LECTURER II	610300	40,585	
	LISA MONGNO	SENIOR LECTURER	610300	43,645	
	STEVEN LANCE	LECTURER II	610300		
	CORAKEITA ALLEN	LECTURER II	610300		
	LAURA BOWLES	LECTURER I	610300		
				1,072,561	
	BRENDA HERRING	ADMINISTRATIVE SPECIALIST II	630100	22,045	
	BRENDA HERRING	CAREER SERVICE	630120	900	
		EMERGENCY HIRE TEACHING	610340	190,381	
		PART-TIME TEACHING	610600	5,200	
			Total	1,420,906	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	DEPARTMENT OF COMMUNICATION				
& PROVOST	VACANT	DEPARTMENT CHAIR/PROFESSOR	620100	39,353	
	VACANT	DEPARTMENT CHAIR/PROFESSOR	610200	39,353	
	NELLE BEDNER	ASSOCIATE PROFESSOR	610300	54,834	
	JEREMY MCINTYRE	ASSOCIATE PROFESSOR	610300	51,442	
	AMY HAWKINS	ASSISTANT PROFESSOR	610300	53,582	
	JEFFREY PEAGUIRRE	ASSISTANT PROFESSOR	610300	49,939	
	MONIKA ALSTON	ASSISTANT PROFESSOR	610300	47,872	
	RIVA BROWN	ASSISTANT PROFESSOR	610300	52,530	
	TERI COLAIANNI	LECTURER II	610300	42,229	
	TAMI PHILLIPS	LECTURER I	610300	32,148	
	STACI FRITZGES	LECTURER I	610300	31,212	
	LAURENCE DILDAY	LECTURER I	610300	35,374	
	KATHERINE BRAY	LECTURER I	610300	33,447	
			010500	484,609	
				404,005	
	KATHY FELKINS	ADMINISTRATIVE SPECIALIST II	630100	26,339	
	KATHY FELKINS	CAREER SERVICE	630120	900	
		EMERGENCY HIRE TEACHING	610340	30,600	
		PART-TIME TEACHING	610600	5,200	
		TEACHING OVERLOAD	610700	5,200	
			Total	631,554	
	COMMUNITY SCHOOL OF MUSIC				
	JANN BRYANT	DIRECTOR/INSTRUCTOR	610200	18,023	45,059
		Directory instruction	010200	10,025	45,055
	TERESA BUMGARNER	ADMINISTRATIVE SPECIALIST II	630100	11,580	23,161
		CONTINGENCY RESERVE	620115	36,500	
			Total	66,103	
	REYNOLDS PERFORMANCE HALL				
	AMANDA HORTON	DIRECTOR OF APPEARANCES	620100	73,440	
	ASHLEY LOVE	DIRECTOR OF FINANCE & PATRON SERVICES	620100	42,024	
	FRANCIS ROGERS, JR	TECHNICAL DIRECTOR	620100	36,781	
	TRANCIS ROBERS, SR		020100	152,245	
				152,245	
	FRANCIS ROGERS, JR	CAREER SERVICE	620120	600	
	VACANT	SPECIAL EVENTS COORDINATOR	630100	25,268	
	RYAN WARREN	BOX OFFICE MANAGER	630100	30,430	
	ELIZABETH VERNON	PUBLIC INFORMATION SPECIALIST	630100	36,206	
				91,904	
	ELIZABETH VERNON	CAREER SERVICE	630120	900	
			Total	245,649	

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	DEAN/HEALTH & BEHAVIORAL SCIENCES					
& PROVOST	JIMMY ISHEE	ACADEMIC DEAN/PROFESSOR		620100	156,000	
	JACQUELINE RAINEY	ASSOCIATE DEAN/ PROFESSOR		620100	50,446	100,892
	VACANT-NEW	COLLEGE BASED ADVISOR		620100	40,000	
					246,446	
	PAT POINDEXTER	ADMINISTRATIVE SPECIALIST III		630100	30,474	
	VACANT	ADMINISTRATIVE SPECIALIST III		630100	10,618	26,546
					41,092	
	PAT POINDEXTER	CAREER SERVICE		630120	900	
			Total		200 420	
			Iotai		288,438	
	DEAN/HEALTH & BEHAVIORAL SCIENCES - PART TIME TEACHING					
		PART-TIME TEACHING		610600	792,980	
			Total		792,980	
	FAMILY & CONSUMER SCIENCE					
	MARY HARLAN	DEPARTMENT CHAIR/PROFESSOR		620100	49,408	
	MARY HARLAN	DEPARTMENT CHAIR/PROFESSOR		610200	49,408	
	MELISSA SHOCK	ASSOCIATE PROFESSOR		610300	60,999	
	NINA ROOFE	ASSISTANT PROFESSOR		610300	58,560	
	RENEE RYBURN	ASSISTANT PROFESSOR		610300	61,701	
	VACANT	ASSISTANT PROFESSOR		610300	55,833	
	VACANT	ASSISTANT PROFESSOR		610300	60,000	
	JENNIFER WHITEHEAD	CLINICAL INSTRUCTOR I		610300	52,492	
	VACANT KATHIE POOLE	CLINICAL INSTRUCTOR I CLINICAL INSTRUCTOR I		610300 610300	45,000	
	ANN BRYAN	CLINICAL INSTRUCTOR I		610300	50,991 52,695	
	RACHEL SCHELL	VISITING LECTURER		610300	42,000	
					540,271	
	ELIZABETH SKINNER	ADMINISTRATIVE SPECIALIST II		630100	25,836	
			Total		664,923	
	HEALTH SCIENCES					
	EMOGENE FOX	DEPARTMENT CHAIR/PROFESSOR		620100	48,722	
				640200	40 -04	
	EMOGENE FOX JACQUELINE RAINEY	DEPARTMENT CHAIR/PROFESSOR		610200	48,721	100 802
	JACQUELINE NAINET	PROFESSOR/ASSOCIATE DEAN		610200	50,446 99,167	100,892
					55,107	
	BETTY HUBBARD	PROFESSOR		610300	73,334	
	VACANT	ASSISTANT PROFESSOR		610300	51,000	
	HEATHER HUDSON	ASSISTANT PROFESSOR		610300	52,020	
	DUSTON MORRIS	ASSISTANT PROFESSOR		610300	53,581	
	DEEDRA SMITH	CLINICAL INSTRUCTOR I		610300	44,026	
	LISA RAY	CLINICAL INSTRUCTOR II		610300	45,545	
	CARLA GILBREATH	CLINICAL INSTRUCTOR II		610300	47,393	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	KATHY FRENCH	CLINICAL INSTRUCTOR II	610300	45,319	
& PROVOST	CINDY SHELTON	CLINICAL INSTRUCTOR I	610300	44,584	
	VACANT	CLINICAL INSTRUCTOR I	610300	41,808	
	VACANT	LECTURER	610300	29,355	
				527,965	
	VACANT	ADMINISTRATIVE SPECIALIST III	630100	15,928	26,546
	SYLVIA WEST	ADMINISTRATIVE SPECIALIST II	630100	24,586	
			_	40,514	
	SYLVIA WEST	CAREER SERVICE	630120	900	
			Total	717,268	
	KINESIOLOGY & PHYSICAL EDUCATION VACANT	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	620100	46,000	
	VACANT	DEPARTMENT CHAIK/ASSOCIATE PROFESSOR	620100	46,000	
	VACANT	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	610200	46,000	
	JOHN NEWBERRY	ASSISTANT COACH W VOLLEYBALL/INSTRUCTOR	610200	16,562	37,411
	JEFFREY BORENGASSER	ASSISTANT COACH W TENNIS/INSTRUCTOR	610200	15,759	33,518
	CHARLES HERVEY	CLINICAL INSTRUCTOR I	610200	66,370	
	DAVID STRICKLAND	CLINICAL INSTRUCTOR II/ATHLETIC TRAINER	610200	58,275	
	STEVE HORNOR	CLINICAL INSTRUCTOR I	610200	52,696	
	VACANT	ASSISTANT COACH/INSTRUCTOR	610200	43,723	
	DEREK NICHOLS	ASSISTANT COACH W SOCCER/INSTRUCTOR	610200	15,758	40,973
				315,143	
	WILLIAM TUCKER	ASSOCIATE PROFESSOR	610300	60,950	
	ADAM BRUENGER	ASSISTANT PROFESSOR	610300	58,510	
	MICHAEL GALLAGHER	ASSISTANT PROFESSOR	610300	56,621	
	MITCHUM PARKER	ASSISTANT PROFESSOR	610300	56,358	
	ELIZABETH SESSUM	CLINICAL INSTRUCTOR I	610300	47,872	
	ELLEN EPPING	CLINICAL INSTRUCTOR II	610300	66,955	
	SAMUEL WILKINS		610300	38,866	
	VACANT SUSAN WILCOX	CLINICAL INSTRUCTOR I CLINICAL INSTRUCTOR I	610300 610300	39,850 41,831	
	VACANT	CLINICAL INSTRUCTOR I	610300	41,851 42,840	
	VACANT	ASSISTANT PROFESSOR	610300	12,236	
	ALLEN CRAWFORD	CLINICAL INSTRUCTOR I	610300	41,077	
	KIMBERLY ESKOLA	CLINICAL INSTRUCTOR II	610300	46,245	
	EMILY MARTINEZ	CLINICAL INSTRUCTOR I	610300	41,287	
	LAUREN ERICKSON	CLINICAL INSTRUCTOR I	610300	38,828	
			_	690,326	
	SUSAN PETERSON	ADMINISTRATIVE SPECIALIST II	630100	23,161	
	BRIDGET LINKER	ADMINISTRATIVE SPECIALIST I	630100	19,044	
			-	42,205	
			Total	1,093,674	
	NURSING				
	BARBARA WILLIAMS	DEPARTMENT CHAIR/PROFESSOR	620100	55,539	
	BARBARA WILLIAMS	DEPARTMENT CHAIR/PROFESSOR	610200	55,539	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	JULIE MEAUX	PROFESSOR	610300	74,584	
& PROVOST	VACANT	ASSISTANT PROFESSOR	610300	55,000	
	VALERIE HART	ASSISTANT PROFESSOR	610300	68,000	
	SHEILA STROMAN	ASSISTANT PROFESSOR	610300	69,220	
	MARY GARNICA	ASSISTANT PROFESSOR	610300	65,956	
	NELDA NEW	ASSISTANT PROFESSOR	610300	74,892	
	PAMELA ASHCRAFT	ASSOCIATE PROFESSOR	610300	63,610	
	SUSAN GATTO	ASSOCIATE PROFESSOR	610300	67,842	
	VACANT	ASSISTANT PROFESSOR (DNP)	610300	68,000	
	BEATRICE DIEHL	CLINICAL INSTRUCTOR I	610300	56,497	
	JULIE CALVERY-CARMEN	CLINICIAL INSTRUCTOR I	610300	59,107	
	CLINTA REED	CLINICIAL INSTRUCTOR I	610300	53,489	
	STACY HARRIS	CLINICIAL INSTRUCTOR I	610300	57,445	
	TRACI ELIFF	CLINICIAL INSTRUCTOR I	610300	57,120	
	KELLY QUINN	CLINICIAL INSTRUCTOR I	610300	53,040	
	LAURA HALL	CLINICIAL INSTRUCTOR I	610300	54,476	
	KERRY JORDAN	CLINICIAL INSTRUCTOR I	610300	54,390	
	ANGIE CHEVES	CLINICIAL INSTRUCTOR I	610300	55,000	
	VACANT	CLINICAL INSTRUCTOR	610300	55,000	
	LAURA GILLIS	CLINICIAL INSTRUCTOR I	610300	55,000	
	SARAH THORNTON	CLINICIAL INSTRUCTOR I	610300	55,792	
	MYRA GRANTHAM	CLINICIAL INSTRUCTOR I	610300	55,393	
				1,328,853	
	VACANT-NEW	DNP EDUCATION COUNSELOR	630100	35,554	
	SUSAN WOOD	EDUCATION COUNSELOR	630100	35,910	
	ROSE SCHLOSSER	EDUCATION COUNSELOR	630100	37,727	
	MARISA MIZE	ADMINISTRATIVE SPECIALIST II	630100	23,161	
	DEBRA MILLER	ADMINISTRATIVE SPECIALIST II	630100	27,450	
	DEBRA RENSEL	ADMINISTRATIVE SPECIALIST II	630100	23,161	
				182,963	
	DEBRA MILLER	CAREER SERVICE	630120	900	
	DEBRA RENSEL	CAREER SERVICE	630120	700	
				1,600	
		Т	otal	1,624,494	
	OCCUPATIONAL THERAPY		620100	E4.000	
	VACANT	DEPARTMENT CHAIR/ PROFESSOR	620100	54,000	
	VACANT	DEPARTMENT CHAIR/ PROFESSOR	610200	54,000	
	CATHERINE ACRE	ASSISTANT PROFESSOR	610200	86,290	
				140,290	
	LORRIE GEORGE -PASCHAL	ASSOCIATE PROFESSOR	610300	68,512	
		ASSOCIATE PROFESSOR	610300	67,577	
	JENNIFER MOORE	ASSOCIATE PROFESSOR	610300	70,799	
		ASSOCIATE PROFESSOR	610300	66,177	
		ASSISTANT PROFESSOR	610300	66,161	
	DAVID STEARNS	ASSISTANT PROFESSOR	610300	61,701	
	ELIZABETH LEQUIEU	CLINICAL INSTRUCTOR II	610300	61,282	
	VERONICA ROWE	CLINICAL INSTRUCTOR	610300	61,205	
				523,414	

				ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	DONNA RUTH	ADMINISTRATIVE SPECIALIST II	_	630100	22,707	
& PROVOST	DONITA HURLEY	ADMINISTRATIVE SPECIALIST II		630100	21,827	
					44,534	
		PART-TIME TEACHING		610600	19,991	
			Total		782,229	
	PHYSICAL THERAPY					
	NANCY REESE	DEPARTMENT CHAIR/PROFESSOR		620100	60,099	
	NANCY REESE	DEPARTMENT CHAIR/PROFESSOR		610200	60,098	
	STACEY STEPHENS	CLINICAL INSTRUCTOR II		610200	54,274	
	MELISSA BOOTH	CLINICAL INSTRUCTOR I		610200	73,839	
					188,211	
	WILLIAM BANDY	PROFESSOR		610300	94,995	
	MARGARET MCGEE	ASSOCIATE PROFESSOR		610300	77,308	
	KEVIN GARRISON	ASSOCIATE PROFESSOR		610300	77,777	
	JAMES TAYLOR	ASSOCIATE PROFESSOR		610300	77,669	
	JAMES FLETCHER	ASSOCIATE PROFESSOR		610300	80,424	
	CHARLOTTE YATES	ASSOCIATE PROFESSOR		610300	77,541	
	TIFFANY HUITT	ASSISTANT PROFESSOR		610300	71,893	
	CHAD LAIRAMORE	ASSISTANT PROFESSOR		610300	72,339	
	STEVEN FORBUSH VACANT	ASSISTANT PROFESSOR ASSISTANT PROFESSOR		610300 610300	74,223 76,500	
	TWALA MARESH	SENIOR CLINICAL INSTRUCTOR		610300	76,500	
	DARLA CATHCART	CLINICAL INSTRUCTOR I		610300	68,850	
				010500	920,585	
	CHARLOTTE FANT	EDUCATION COUNSELOR		630100	37,727	
	PAMELA SALKELD	ADMINISTRATIVE SPECIALIST II		630100	28,860	
	NANCY BOND	ADMINISTRATIVE SPECIALIST II		630100	23,161	
	CATHRYN SWARTZWELDER	ADMINISTRATIVE SPECIALIST I		630100	20,007	
					109,755	
	PAMELA SALKELD	CAREER SERVICE		630120	900	
	CHARLOTTE FANT	CAREER SERVICE		630120	600	
					1,500	
			Total		1,280,150	
	PSYCHOLOGY/COUNSELING					
	ART GILLASPY	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR		620100	51,500	
	ART GILLASPY	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR		610200	51,500	
	JOHN MURPHY	PROFESSOR		610300	81,682	
	WILLIAM LAMMERS	PROFESSOR		610300	69,664	
	BILLY SMITH	PROFESSOR		610300	22,986	
	RONALD BRAMLETT	PROFESSOR		610300	68,420	
	ELSON BIHM	PROFESSOR		610300	69,259	
	ROBERT ROWELL	ASSOCIATE PROFESSOR		610300	62,372	
	BRIAN BOLTER	ASSOCIATE PROFESSOR		610300	85,853	
	PAUL NAIL	PROFESSOR		610300	66,970	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	JOAN SIMON	ASSOCIATE PROFESSOR	61030) 60,564	
& PROVOST	MICHAEL SCOLES	ASSOCIATE PROFESSOR	61030		
	SHAWN CHARLTON	ASSOCIATE PROFESSOR	61030		
	MARC SESTIR	ASSISTANT PROFESSOR	61030		
	DONG XIE	ASSOCIATE PROFESSOR	61030		
	KENITH SOBEL	ASSOCIATE PROFESSOR	61030		
	HEATHER MARTENS	ASSISTANT PROFESSOR	61030		
	DARSHON ANDERSON	ASSISTANT PROFESSOR	61030	,	
	FEMINA VARGHESE	ASSOCIATE PROFESSOR	61030	,	
	JENNIFER BRINEGAR	ASSOCIATE PROFESSOR	61030	,	
	VACANT	ASSISTANT PROFESSOR	61030	,	
	VEDA CHARLTON	CLINICAL INSTRUCTOR I	61030	,	
	VACANT	CLINICAL INSTRUCTOR I	61030	,	
	VACANT	CONTINGENCY RESERVE			
		CONTINGENCE RESERVE	61030	1,247,833	
	PATRICIA WILSON	ADMINISTRATIVE SPECIALIST III	63010	,	
	ANNETTE HARRIS	ADMINISTRATIVE SPECIALIST II	63010	22,707 51,170	
	PATRICIA WILSON	CAREER SERVICE	63012	800	
			Total	1,402,803	
	DEPARTMENT OF COMMUNICATION SCIENCE AND DISORDERS				
	DEE LANCE	INTERIM DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	62010) 42,519	
	DEE LANCE	INTERIM DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	61020) 42,519	
	KATHY MCDANIEL	CLINICAL INSTRUCTOR II	61020	0 65,544 108,063	
	KATHRYN BAYLES	PROFESSOR	61030		
	VACANT	PROFESSOR	61030		
	JAMES THURMAN	ASSOCIATE PROFESSOR	61030	0 65,681	
	KIMBERLY MCCULLOUGH	ASSOCIATE PROFESSOR	61030	,	
	VACANT	ASSOCIATE PROFESSOR	61030		
	GARY MCCULLOUGH	PROFESSOR	61030) 79,524	
	SUNJUNG KIM	ASSISTANT PROFESSOR	61030	,	
	VACANT	ASSISTANT PROFESSOR	61030	,	
	BRENT GREGG	ASSISTANT PROFESSOR	61030		
	NATALIE BENAFIELD	CLINICAL INSTRUCTOR I	61030	66,300	
	CANDICE ROBINSON	CLINICAL INSTRUCTOR I	61030	61,200	
	BARBARA JONES	CLINICAL INSTRUCTOR I	61030	62,424	
	SHARON ROSS	CLINICAL INSTRUCTOR II	61030	59,130	
				845,498	
	LESLIE GEORGE	ADMINISTRATIVE SPECIALIST III	63010	26,286	
	LEAH HAMM	ADMINISTRATIVE SPECIALIST II	63010		
				48,993	
	MILITARY SCIENCE		Total	1,045,073	
	JENNIFER ANDERSON	ADMINISTRATIVE SPECIALIST II	63010	22,045	
			Total	22,045	

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	DEAN/LIBERAL ARTS_					
& PROVOST	MAURICE LEE	ACADEMIC DEAN/PROFESSOR		620100	136,152	
	PETER MEHL	ASSOCIATE DEAN/PROFESSOR		620100	48,891	97,783
	VACANT-NEW	COLLEGE BASED ADVISOR		620100	40,000	
					225,043	
	KERRY NICHOLS	ADMINISTRATIVE SPECIALIST III		630100	40,231	
	VICKI RAWLS	ADMINISTRATIVE SPECIALIST II		630100	23,161 63,392	
					03,352	
	KERRY NICHOLS	CAREER SERVICE		630120	900	
			Total		289,335	
	DEAN/LIBERAL ARTS-PART TIME TEACHING					
	DEAN/LIDERAL ARTS-PART TIME TEACHING	PART-TIME TEACHING		610600	162,800	
				010000	102,000	
			Total		162,800	
	ENGLISH			620400	47.074	
	JAY RUUD	DEPARTMENT CHAIR/PROFESSOR		620100	47,071	
	JAY RUUD	DEPARTMENT CHAIR/PROFESSOR		610200	47,070	
	HENRY ROGERS III	PROFESSOR		610300	81,406	
	WAYNE STENGEL	PROFESSOR		610300	72,447	
	RAYMOND JEAN FRONTAIN	PROFESSOR		610300	70,863	
	MICHAEL SCHAEFER	PROFESSOR		610300	68,890	
	PHILLIP ANDERSON	PROFESSOR		610300	82,192	
	CONRAD SHUMAKER	PROFESSOR		610300	76,969	
	JAMES FOWLER	PROFESSOR		610300	66,035	
	VACANT	ASSOCIATE PROFESSOR		610300	52,000	
	MARY MAROTTE	ASSOCIATE PROFESSOR		610300	56,162	
	RICHARD GAUGHAN	ASSOCIATE PROFESSOR		610300	57,409	
	SONYA FRITZ	ASSISTANT PROFESSOR		610300	54,018	
	MELISSA SMITH	ASSISTANT PROFESSOR		610300	53,040	
	LORI LEAVELL BI-LING CHEN	ASSISTANT PROFESSOR ASSOCIATE PROFESSOR		610300 610300	52,020 56,673	
	VACANT	ASSISTANT PROFESSOR		610300	52,020	
	PAIGE REYNOLDS	ASSIGNATE PROFESSOR		610300	57,527	
	DEWAYNE COLEMAN	ASSOCIATE PROFESSOR		610300	57,527	
	GLENN JELLENIK	LECTURER I		610300	40,000	
					1,107,198	
	MELISSA EUBANKS	ADMINISTRATIVE SPECIALIST II		630100	22,045	
		EMERGENCY HIRE TEACHING		610340	27,993	
			Total		1,251,377	
	GEOGRAPHY					
	VACANT	DEPARTMENT CHAIR/PROFESSOR		620100	45,000	
	MICHAEL YODER	ASSOCIATE PROFESSOR/DIRECTOR OF MSCED		620100	37,234	
					82,234	

			ACC COI		TOTAL SALARY
EXECUTIVE VP	VACANT	DEPARTMENT CHAIR/PROFESSOR	610	45,000	
& PROVOST	MICHAEL YODER	ASSOCIATE PROFESSOR/DIRECTOR OF MSCED		37,233	
				82,233	-
	GERALD REYNOLDS	ASSOCIATE PROFESSOR	610	64,104	
	JEFFREY ALLENDER	ASSISTANT PROFESSOR		300 52,228	
	STEPHEN O'CONNELL	ASSISTANT PROFESSOR	610	300 52,020	
	MATTHEW CONNOLLY	ASSISTANT PROFESSOR	610	300 55,000	
	BROOKS PEARSON	ASSISTANT PROFESSOR	610	60,516	
	MARY PASSE SMITH	LECTURER II	610	300 45,991	
				329,859	_
	SUZANNE ROGERS	ADMINISTRATIVE SPECIALIST III	630	30,292	
	SUZANNE ROGERS	CAREER SERVICE	630	900	
			Total	525,518	
	HISTORY				
	WENDY LUCAS	DEPARTMENT CHAIR/PROFESSOR	620	45,000	
	WENDY LUCAS	DEPARTMENT CHAIR/PROFESSOR	610	45,000	
	KRISTEN EPPS	ASSISTANT PROFESSOR	610	52,000	
	LANCE GRAHN	PROFESSOR	610	300 81,151	
	DAVID WELKY	PROFESSOR	610	65,416	
	DON JONES	ASSOCIATE PROFESSOR	610	69,280	
	DAVID O'HARA	ASSOCIATE PROFESSOR		300 56,172	
	KENNETH BARNES	PROFESSOR		300 81,330	
	ROGER PAULY	ASSOCIATE PROFESSOR		56,442	
	SONIA TOUDJI	ASSISTANT PROFESSOR		300 53,060	
	VACANT	ASSISTANT PROFESSOR		50,062	
	MICHAEL ROSENOW	ASSISTANT PROFESSOR		300 53,527	
	VACANT	ASSISTANT PROFESSOR		50,062	
	STORY MATKIN-RAWN	ASSISTANT PROFESSOR		300 53,103	
	CHRISTOPHER CRAUN	ASSISTANT PROFESSOR		300 53,103	
	VACANT MICHAEL KITHINJI	ASSISTANT PROFESSOR ASSISTANT PROFESSOR		300 52,020	
	PATSY RAMSEY			300 54,060	
	KIMBERLY LITTLE	SENIOR LECTURER LECTURER I		30055,47430048,892	
	TRACIE RUSHING	LECTORER I		48,892 300 40,800	
	BUCKLEY FOSTER	LECTURER I		40,800 40,800 300 45,900	
	BUCKLET FOSTER	LECIONENT	010	1,071,854	-
	JUDY HUFF	ADMINISTRATIVE SPECIALIST III	630	26,811	
	LILA MCCAULEY	ADMINISTRATIVE SPECIALIST II		100 23,161	
				49,972	
	JUDY HUFF	CAREER SERVICE	630	800	
		EMERGENCY HIRE TEACHING	610	40,800	
			Total	1,253,426	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP & PROVOST	PHILOSOPHY & RELIGION CHARLES HARVEY	DEPARTMENT CHAIR/PROFESSOR	620100	50,849	
	CHARLES HARVEY PETER MEHL	DEPARTMENT CHAIR/PROFESSOR PROFESSOR/ASSOCIATE DEAN	610200 610200	50,848 48,892 99,740	97,783
	JIM SHELTON CLAYTON CROCKETT JAMES DEITRICK JACOB HELD JESSE BUTLER NICHOLAS BRASOVAN BENJAMIN RIDER TAINE DUNCAN GARY THIHER PHILLIP SPIVEY	PROFESSOR PROFESSOR ASSOCIATE PROFESSOR ASSOCIATE PROFESSOR ASSOCIATE PROFESSOR ASSISTANT PROFESSOR ASSOCIATE PROFESSOR ASSISTANT PROFESSOR LECTURER I LECTURER II	610300 610300 610300 610300 610300 610300 610300 610300 610300	81,113 63,749 61,259 57,468 56,673 52,020 57,527 53,040 46,382 46,335 575,566	
	KIMBERLY NEWMAN	ADMINISTRATIVE SPECIALIST II	630100	23,161	
		Т	otal	749,316	
	POLITICAL SCIENCE CLAY ARNOLD	DEPARTMENT CHAIR/PROFESSOR	620100	46,990	
	CLAY ARNOLD	DEPARTMENT CHAIR/PROFESSOR	610200	46,990	
	GARY WEKKIN JOHN PASSE SMITH TOM MCINNIS MARK MULLENBACH KIM HOFFMAN JOSEPH HOWARD GIZACHEW TIRUNEH VACANT MARY SULLIVAN	PROFESSOR PROFESSOR PROFESSOR ASSOCIATE PROFESSOR ASSOCIATE PROFESSOR ASSOCIATE PROFESSOR ASSOCIATE PROFESSOR ASSISTANT PROFESSOR ASSISTANT PROFESSOR	610300 610300 610300 610300 610300 610300 610300 610300 610300	77,076 66,617 65,767 59,873 60,297 56,085 57,072 52,000 53,020 547,807	
	LINDA TAYLOR	ADMINISTRATIVE SPECIALIST II	630100	22,707	
		EMERGENCY HIRE TEACHING	610340	36,720	
		T	otal	701,214	
	<u>SOCIOLOGY</u> JOHN TOTH	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	620100	45,213	
	ЈОНИ ТОТН	DEPARTMENT CHAIR/ASSOCIATE PROFESSOR	610200	45,212	
	R GORDON SHEPHERD EDWARD POWERS JANET WILSON RIFAT AKHTER SHERRY SKAGGS	PROFESSOR ASSOCIATE PROFESSOR ASSOCIATE PROFESSOR ASSOCIATE PROFESSOR ASSISTANT PROFESSOR	610300 610300 610300 610300 610300	81,186 60,920 72,841 56,085 52,000	

				ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	DOUGLAS GEORGE	ASSOCIATE PROFESSOR	_	610300	55,746	0,12,111
& PROVOST	STACY LOM	ASSISTANT PROFESSOR		610300	52,000	
	SUSAN RICH	ASSISTANT PROFESSOR		610300	53,103	
	DUNCAN MCKINNON	LECTURER I		610300	43,000	
	ALISON HALL	LECTURER I		610300	47,838	
					574,719	
					- , -	
	MARY CRAWFORD	ADMINISTRATIVE SPECIALIST II		630100	23,161	
			Total		688,305	
	WORLD LANGUAGE, LITERATURES & CULTURES					
	PHILLIP BAILEY	DEPARTMENT CHAIR/ PROFESSOR		620100	48,782	
	GUO-OU ZHUANG	DIRECTOR OF CONFUCIUS INSTITUTE/ASSOCIATE PROFESSOR		620100	38,392	
					87,174	
	PHILLIP BAILEY	DEPARTMENT CHAIR/ PROFESSOR		610200	48,781	
	GUO-OU ZHUANG	DIRECTOR OF CONFUCIUS INSTITUTE		610200	48,781 38,391	
	SHARON WILKES	SENIOR LAB INSTRUCTOR		610200	50,778	
	SHARON WILKES	SENIOR LAB INSTRUCTOR		010200	137,950	
					137,550	
	JOHN PARRACK	ASSOCIATE PROFESSOR		610300	59,823	
	JAIME ZAMBRANO	ASSOCIATE PROFESSOR		610300	61,851	
	HORST LANGE	ASSOCIATE PROFESSOR		610300	60,343	
	VACANT	ASSISTANT PROFESSOR		610300	50,000	
	JENNIFER PARRACK	ASSISTANT PROFESSOR		610300	55,840	
	KATELYN KNOX	ASSISTANT PROFESSOR		610300	53,040	
	JIA ZHU	ASSISTANT PROFESSOR		610300	52,020	
	TRAVIS SORENSON	ASSISTANT PROFESSOR		610300	53,950	
	ALANA REID	ASSISTANT PROFESSOR		610300	53,527	
	MARK KNEPP	ASSISTANT PROFESSOR		610300	52,020	
	COURTNEY BARR	LECTURER I		610300	43,000	
	SHERRIE RAY-TREVINO	LECTURER II		610300	45,900	
	MELANIE GIRAUD	LECTURER I		610300	46,818	
					688,132	
	RUTH CLAYTON	ADMINISTRATIVE SPECIALIST III		630100	26,811	
	RUTH CLAYTON	CAREER SERVICE		630120	600	
		CAREERSERVICE		050120	000	
			Total		940,667	
	INTENSIVE ENGLISH					
	MAYRA FLOWERS	DIRECTOR/LECTURER I		620100	27,909	
	LISA SHOEMAKE	PROJECT MANAGER		620100	42,024	
					69,933	
	MAYRA FLOWERS	DIRECTOR/LECTURER I		610200	27,909	
	MATRA FLOWERS	DIRECTOR/LECTORERT		010200	27,909	
	LISA SHOEMAKE	CAREER SERVICE		620120	900	
	CHERYL STREIFF-VENA	SENIOR LECTURER		610300	47,677	
	MEREDITH KEMPER	LECTURER II		610300	42,372	
	LISA MOMMSEN	LECTURER I		610300	40,424	
	VACANT	LECTURER I		610300	39,631	

				ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	LISA CARMACK	LECTURER I		610300	39,404	
& PROVOST	LYNN SCHAEFER	SENIOR LECTURER		610300	50,611	
					260,119	
	VACANT	ADMINISTRATIVE ASSISTANT II		630100	22,482	
		EMERGENCY HIRE TEACHING		610340	34,680	
		PART-TIME TEACHING		610600	52,000	
		TEACHING OVERLOAD		610700	7,800	
			Total		475,823	
	DEAN/NATURAL SCIENCE/MATH					
	STEPHEN ADDISON	ACADEMIC DEAN/PROFESSOR		620100	145,000	
	GIANETTA ADAMS	INTERIM ASSOCIATE DEAN/ASSOCIATE PROFESSOR		620100	44,972	89,944
	VACANT	COLLEGE BASED ADVISOR		620100	40,000	
					229,972	
	JOHN BLACK	INFORMATION SYSTEMS ANALYST		630100	38,417	
	VACANT	INFORMATION SYSTEM ANALYST		630100	35,494	
	VACANT	ADMINISTRATIVE SPECIALIST III		630100	28,181	
	TRACY MCGARRITY	ADMINISTRATIVE SPECIALIST II		630100	21,827	
				_	123,919	
		MATH & SCIENCE EDUCATION STIPEND		620115	12,500	
			Total		366,391	
	BIOLOGY					
	WILLIAM CASH	DEPARTMENT CHAIR/PROFESSOR		620100	52,020	
	GIANETTA ADAMS	ASSOCIATE PROFESSOR/INTERIM ASSOCIATE DEAN		610200	44,972	89,944
	WILLIAM CASH	DEPARTMENT CHAIR/PROFESSOR		610200	52,020	
					96,992	
	DAVID DUSSOURD	PROFESSOR		610300	75,728	
	BARBARA CLANCY	PROFESSOR		610300	67,304	
	JOHN CHOINSKI JR	PROFESSOR		610300	78,236	
	MARY MCDONALD	ASSOCIATE PROFESSOR		610300	63,645	
	VACANT	ASSOCIATE PROFESSOR		610300	55,000	
	BRENT HILL	ASSOCIATE PROFESSOR		610300	58,908	
	STEVEN ADAMS	ASSOCIATE PROFESSOR		610300	58,797	
	KATHERINE LARSON	ASSOCIATE PROFESSOR		610300	65,239	
		ASSOCIATE PROFESSOR		610300	56,645	
	BENJAMIN ROWLEY	ASSOCIATE PROFESSOR		610300	56,495	
	SALLY ENTREKIN JEFFERY PADBERG	ASSOCIATE PROFESSOR		610300 610300	55,486	
	JEFFERY PADBERG KARI NAYLOR	ASSOCIATE PROFESSOR ASSISTANT PROFESSOR		610300 610300	55,486 52,429	
	CALIN MARIAN	ASSISTANT PROFESSOR		610300	52,429 55,590	
	BENJAMIN WAGGONER	ASSISTANT PROFESSOR		610300	54,898	
	DONALD SHEPARD	ASSISTANT PROFESSOR		610300	55,590	
	VACANT	ASSISTANT PROFESSOR		610300	55,000	
	MARK BLAND	ASSISTANT PROFESSOR		610300	56,793	
					,	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	ARIJIT MUKHERJEE	ASSISTANT PROFESSOR	610300	55,141	
& PROVOST	JERRY MIMMS	SENIOR LECTURER	610300	68,051	
	MICHAEL MARTIN	SENIOR LECTURER	610300	56,475	
	ROGER WAINWRIGHT	LECTURER II	610300	47,585	
	KRISTINE HICKS	LECTURER I	610300	44,166	
	STEVEN KARAFIT	LECTURER I	610300	45,778	
	ZAIDA GOMEZ-KRAMER	LECTURER II	610300	50,924	
	LAURIE WARREN	LECTURER II	610300	46,493	
	KRISTA PEPPERS	LECTURER I	610300	49,933	
	LEAH HORTON	LECTURER I	610300	43,006	
		CONTINGENCY RESERVE	610300	17,126	
				1,601,947	
	JABIN MILLER	LABORATORY COORDINATOR	630100	24,306	
	VACANT		630100	38,329	
	KATHRYN SAUNDERS	ADMINISTRATIVE SPECIALIST II	630100	22,707	
	ANGELA ELLIOTT	ADMINISTRATIVE SPECIALIST II	630100	21,827	
	KATHERINE SMILEY	ADMINISTRATIVE SPECIALIST III	630100	28,657 135,826	
		PART-TIME TEACHING	610600	31,200	
		TEACHING OVERLOAD	610700	10,400	
			Total	1,928,385	
	CHEMISTRY				
	VACANT	DEPARTMENT CHAIR/PROFESSOR	620100	50,951	
	VACANT	DEPARTMENT CHAIR/PROFESSOR	610200	50,951	
	FAITH YARBERRY	LECTURER I/RESIDENT MASTER	610200	28,865	57,730
			010200	79,816	57,750
	JERRY MANION	PROFESSOR	610300	62,512	
	PATRICK DESROCHERS	PROFESSOR	610300	72,634	
	WILLIAM TAYLOR	PROFESSOR	610300	74,892	
	RICHARD TARKKA	PROFESSOR	610300	66,972	
	ROBERT MAULDIN	PROFESSOR	610300	76,135	
	KENNETH CARTER	ASSOCIATE PROFESSOR	610300	56,875	
	DONALD PERRY	PROFESSOR	610300	64,633	
	MELISSA KELLEY	ASSOCIATE PROFESSOR	610300	58,014	
	LORI ISOM	PROFESSOR	610300	67,360	
	KAREN STEELMAN KAREN WEAVER	ASSOCIATE PROFESSOR	610300	58,603	
	KAREN WEAVER KRISTEN DOOLEY	ASSISTANT PROFESSOR ASSISTANT PROFESSOR	610300 610300	53,199 53,060	
	BRYCE MARQUIS	ASSISTANT PROFESSOR ASSISTANT PROFESSOR	610300	53,060 54,101	
	LEI YANG	ASSISTANT PROFESSOR	610300	52,020	
	VICTORIA DUNLAP	ASSISTANT PROFESSOR	610300	52,020	
		ASSISTANT I NOT ESSON	010300	923,030	
	CHRISTY PEEL	ADMINISTRATIVE SPECIALIST III	630100	26,690	
	VACANT	LABORATORY COORDINATOR	630100	25,282	
				51,972	

				ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP & PROVOST		PART-TIME TEACHING	_	610600	19,184	
			Total		1,124,953	
	COMPUTER SCIENCE					
	VACANT	DEPARTMENT CHAIR/PROFESSOR		620100	52,265	
	VACANT	DEPARTMENT CHAIR/PROFESSOR		610200	52,265	
	CHENYI HU	PROFESSOR		610300	112,587	
	YU SUN	ASSOCIATE PROFESSOR		610300	84,820	
	VAMSI PARUCHURI	ASSOCIATE PROFESSOR		610300	78,346	
	SHENGLI SHENG	ASSISTANT PROFESSOR		610300	73,754	
	PAUL YOUNG	ASSISTANT PROFESSOR		610300	82,977	
	SINAN KOCKARA	ASSOCIATE PROFESSOR		610300	77,403	
	BERNARD CHEN	ASSOCIATE PROFESSOR		610300	77,403	
	TANSEL HALIC	ASSISTANT PROFESSOR		610300	74,909	
	MARK SMITH	LECTURER II		610300	53,516	
	KAREN THESSING	LECTURER II		610300	55,900	
					771,615	
	MICHAEL NOONER	NETWORK SUPPORT ANALYST		630100	43,942	
	DIANA WATKINS	ADMINISTRATIVE SPECIALIST III		630100	26,811	
				_	70,753	
	DIANA WATKINS	CAREER SERVICE		630120	900	
		PART-TIME TEACHING		610600	10,400	
		TEACHING OVERLOAD		610700	5,200	
			Total		963,398	
	MATHEMATICS					
	RAMESH GARIMELLA	DEPARTMENT CHAIR/PROFESSOR		620100	53,444	
	RAMESH GARIMELLA	DEPARTMENT CHAIR/PROFESSOR		610200	53,443	
	LINDA GRIFFITH	PROFESSOR		610300	76,659	
	DANIEL ARRIGO	PROFESSOR		610300	74,911	
	CAROLYN PINCHBACK	PROFESSOR		610300	68,544	
	CLARENCE BURG	ASSOCIATE PROFESSOR		610300	58,348	
	GEORGE BRATTON	ASSOCIATE PROFESSOR		610300	64,982	
	VACANT	ASSOCIATE PROFESSOR		610300	55,000	
	JEAN MCGEHEE	ASSOCIATE PROFESSOR		610300	58,236	
		ASSOCIATE PROFESSOR		610300	56,595	
	FRED HICKLING	ASSOCIATE PROFESSOR		610300	60,973	
		ASSOCIATE PROFESSOR		610300	61,895	
	WEIJIU LIU PATRICK CARMACK	ASSOCIATE PROFESSOR ASSOCIATE PROFESSOR		610300 610300	58,830	
	JEFFREY BEYERL	ASSOCIATE PROFESSOR ASSISTANT PROFESSOR			61,973	
	JEFFREY BEYERL JASON MARTIN			610300	55,080	
		ASSISTANT PROFESSOR		610300	62,320	
	JERILYNN LEPAK	ASSISTANT PROFESSOR		610300	58,650	
	R.B. LENIN			610300	55,318	
	VACANT			610300	56,500	
	LOI BOOHER	LECTURER I		610300	38,226	
					1,083,040	

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP & PROVOST	BRENDA GRAHAM LAUREN PINKERTON	ADMINISTRATIVE SPECIALIST II ADMINISTRATIVE SPECIALIST I		630100 630100	26,340 19,615 45,955	
	BRENDA GRAHAM	CAREER SERVICE		630120	900	
		PART-TIME TEACHING		610600	16,000	
			Total		1,252,782	
	UCA STEM INSTITUTE					
	UMADEVI GARIMELLA	DIRECTOR		620100	71,827	
	ANITA LUYET	ADMINISTRATIVE SPECIALIST II		630100	23,161	
			Total		94,988	
	PHYSICS & ASTRONOMY					
	CARL FREDERICKSON	INTERIM DEPARTMENT CHAIR/ASSOCIATE PROFESSOR		620100	48,379	
		CONTINGENCY RESERVE		620100	7,416	
					55,795	
	CARL FREDERICKSON	INTERIM DEPARTMENT CHAIR/ASSOCIATE PROFESSOR		610200	48,379	
	VACANT	ASSOCIATE PROFESSOR/ASSOCIATE DEAN		610200	43,457	
		CONTINGENCY		610200	7,415	
					99,251	
	RAHUL MEHTA	PROFESSOR		610300	70,852	
	SCOTT AUSTIN	SENIOR LECTURER		610300	60,815	
	NORMAN GAISER	ASSOCIATE PROFESSOR		610300	60,981	
	WILLIAM SLATON	ASSOCIATE PROFESSOR		610300	61,853	
	DEBRA BURRIS	ASSOCIATE PROFESSOR		610300	57,713	
	AZIDA WALKER	ASSISTANT PROFESSOR		610300	52,270	
	BALRAJ MENON ANDREW MASON	ASSISTANT PROFESSOR ASSISTANT PROFESSOR		610300 610300	54,185 55,141	
	NANCY AUSTIN	SENIOR LECTURER		610300	53,723	
				· · · · · -	527,533	
	ALLAN ROISEN	INSTRUMENTATION TECHNICIAN		630100	30,396	
	DAYNA BILDERBACK	ADMINISTRATIVE SPECIALIST II		630100	23,161	
					53,557	
	ALLAN ROISEN	CAREER SERVICE		630120	700	
			Total		736,836	
	RADIATION SAFETY EQUIPMENT					
	VACANT	RADIATION SAFETY OFFICER		620115	3,980	
			Total		3,980	
	PROVOST			(2010)	107 400	
	STEVEN RUNGE LORI HUDSPETH	EXECUTIVE VICE PRESIDENT/PROVOST/PROFESSOR PROJECT MANAGER		620100 620100	187,460 51,000	
				020100	51,000	

				ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP & PROVOST	SUZANNE MASSEY ROBIN VOSS	PROJECT COORDINATOR PROJECT COORDINATOR		620100 620100	36,720 44,880 320,060	
	LORI HUDSPETH	CAREER SERVICE		620120	800	
	VACANT	COMPUTER SUPPORT SPECIALIST		630100	35,554	
			Total		356,414	
	ASSOCIATE PROVOST JONATHAN GLENN KURT BONIECKI LAURA YOUNG	ASSOCIATE PROVOST/PROFESSOR ASSOCIATE PROVOST/PROFESSOR ASSOCIATE PROVOST/SENIOR LECTURER		620100 620100 620100	137,546 100,205 135,020 372,771	
			Total		372,771	
	ASSOCIATE PROVOST-ASSESSMENT & ENROLLMENT SUPPORT JANE ANN WILLIAMS	ASSOCIATE PROVOST		620100	116,000	
			Total		116,000	
	FACULTY DEVELOPMENT VACANT VICKI PARISH DUSTIN SUMMEY	DIRECTOR CURRICULUM ASSESSMENT SPECIALIST INSTRUCTIONAL DESIGNER		620100 620100 620100	35,000 44,364 57,783 137,147	
	SYLVIA CHILDERS	ADMINISTRATIVE SPECIALIST III		630100	31,189	
	SYLVIA CHILDERS	CAREER SERVICE		630120	800	
			Total		169,136	
	HONORS COLLEGE RICHARD SCOTT DONNA BOWMAN PATRICIA SMITH VACANT	DEAN/PROFESSOR ASSOCIATE DEAN/PROFESSOR DIRECTOR OF STUDENT ENGAGEMENT ASSISTANT/ASSOCIATE DEAN/PROFESSOR		620100 620100 620100 620100	55,494 41,915 44,856 33,000 175,265	
	PATRICIA SMITH	CAREER SERVICE		620120	600	
	RICHARD SCOTT DONNA BOWMAN VACANT	DEAN/PROFESSOR ASSOCIATE DEAN ASSISTANT/ASSOCIATE DEAN/PROFESSOR		610200 610200 610200	55,494 41,914 <u>33,000</u> 130,408	
	ALLISON WALLACE ADAM FRANK ELLEN HOSTETTER DOUGLAS CORBITT	ASSOCIATE PROFESSOR ASSOCIATE PROFESSOR ASSISTANT PROFESSOR LECTURER		610300 610300 610300 610300	58,819 54,388 52,020 41,449 206,676	

				ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	THOMAS BERTRAM	NETWORK SUPPORT ANALYST		630100	38,143	
& PROVOST	LANITA ADDISON	ADMINISTRATIVE SPECIALIST II		630100	23,161	
					61,304	
	THOMAS BERTRAM	CAREER SERVICE		630120	600	
	LANITA ADDISON	CAREER SERVICE		630120	600	
				_	1,200	
		PART-TIME TEACHING		610600	15,600	
		TEACHING OVERLOAD		610700	7,800	
			Total		598,853	
	INFORMATION TECHNOLOGY					
	BASE SALARY DOES NOT INCLUDE SHIFT					
	CHRIS DAVIS	CHIEF TECHNOLOGY OFFICER		620100	117,000	
	TERRY BREWER	DIRECTOR		620100	81,428	
	LEE STEVENS	ASSOCIATE DIRECTOR OF COMPUTER SERVICES		620100	64,678	
	DAVID HERRING	ASSOCIATE DIRECTOR OF COMPUTER SERVICES		620100	63,678	
	CARL BAILEY	DATABASE ADMINISTRATOR		620100	49,904	
	JAMES XIN	FINANCE TECHNICAL SUPPORT SPECIALIST		620100	57,783	
	CORDELL DIELMANN	USER SUPPORT MANAGER		620100	49,000	
	WAYNE LUNSFORD	PROJECT /PROGRAM ADMINISTRATOR		620100	50,088	
	TONYA MCKINNEY	PROJECT/PROGRAM ADMINISTRATOR		620100	53,011	
	JASON COLE	INSTITUTION INFORMATION TECHNOLOGY COORDINATOR		620100	56,553	
					643,123	
	TERRY BREWER	CAREER SERVICE		620120	900	
	LEE STEVENS	CAREER SERVICE		620120	800	
	DAVID HERRING	CAREER SERVICE		620120	900	
	WAYNE LUNSFORD	CAREER SERVICE		620120	700	
	TONYA MCKINNEY	CAREER SERVICE		620120	700	
	CORDELL DIELMANN	CAREER SERVICE		620120	600	
					4,600	
	DELOISE MOWDY	SYSTEMS SPECIALIST		630100	53,130	
	HANS PFEIL	SYSTEMS ANALYST		630100	46,363	
	SUSAN HALL	SYSTEMS ANALYST		630100	51,495	
	JUDITH KINNISON	NETWORK SUPPORT ANALYST		630100	47,545	
	TED JOHNSON	NETWORK SUPPORT ANALYST		630100	47,545	
	VACANT			630100	37,881	
	RAYMOND TISTLE	NETWORK SUPPORT ANALYST		630100	36,621	
		HE INST PROGRAM COORDINATOR COMPUTER SUPPORT SPECIALIST		630100	33,533	
				630100	37,727	
	CASPER ZIMMEREBNER KEVIN CARMICAL	COMPUTER SUPPORT SPECIALIST COMPUTER SUPPORT SPECIALIST		630100 630100	40,050 41,216	
	TINA WELLS	COMPUTER SUPPORT SPECIALIST		630100 630100	41,216 39,264	
	RAYMOND STAHL	COMPUTER SUPPORT SPECIALIST		630100	40,050	
	PHILLIP ARNOLD	COMPUTER SUPPORT SPECIALIST		630100	40,050	
	VACANT	COMPUTER SUPPORT SPECIALIST		630100	36,694	
	MICHAEL WARHURST	INFORMATION SYSTEMS ANALYST		630100	36,327	
	DAN RUTH	INFORMATION STSTEMS ANALIST		630100	42,132	
	ROBERT BLAND	COMPUTER OPERATOR		630100	29,560	
	JANICE AUSTIN	COMPUTER OPERATOR		630100	35,691	
					-,	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	MARY JACKSON	COMPUTER OPERATOR	63010		
& PROVOST	VACANT	COMPUTER OPERATOR	63010	28,415	
	DAVID HAMILTON	COMPUTER OPERATOR	63010		
	CANDACE FISHER	SOFTWARE SUPPORT TECHNICIAN	63010		
	DAKOTA THOMPSON	COMPUTER SUPPORT TECHNICIAN	63010		
	KENNETH HOYT	COMPUTER SUPPORT TECHNICIAN	63010		
	DAVID CASTLEBERRY		63010		
	BYRON BURNS	SOFTWARE SUPPORT SPECIALIST	63010	,	
	JOCELYN WHITE	SOFTWARE SUPPORT SPECIALIST	63010	33,006 1,060,308	
	DELOISE MOWDY	CAREER SERVICE	630120	0 800	
	JASON COLE	CAREER SERVICE	630120		
	HANS PFEIL	CAREER SERVICE	630120		
	SUSAN HALL	CAREER SERVICE	63012		
	JUDITH KINNISON	CAREER SERVICE	630120		
	TED JOHNSON	CAREER SERVICE	630120		
	JEREMY BULLOCK	CAREER SERVICE	63012		
	CASPER ZIMMEREBNER	CAREER SERVICE	63012		
	KEVIN CARMICAL		63012		
	RAYMOND STAHL		630120		
	MICHAEL WARHURST		63012		
			630120		
			630120 630120		
	MARY JACKSON PHILLIP ARNOLD	CAREER SERVICE CAREER SERVICE	630120		
	JOCELYN WHITE	CAREER SERVICE	630120		
	JOCELIN WHITE	CARER SERVICE	030120	10,700	
		SHIFT DIFFERENTIAL	63012	5 2,500	
		т	otal	1,721,231	
	AUDIO VISUAL				
	MATTHEW TANNER	HE INST PROGRAM COORDINATOR	63010	34,597	
		т	otal	34,597	
	UCA CORE/GENERAL EDUCATION				
	VACANT	DIRECTOR/ASSOCIATE PROFESSOR	62010	37,127	74,255
		т	otal	37,127	
	INSTRUCTIONAL RESERVES				
	INSTRUCTIONAL RESERVES	9-MONTH TEACHING SALARIES	61030) 75,199	
		CONTINGENCY RESERVE	61034	14,880	
		CONTINGENCY RESERVE	62010	9 4,719	
		CONTINGENCY RESERVE	62015	350,840	
		CONTINGENCY RESERVE	63010	3,753	
		т	otal	449,391	

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	PROVOST'S PART-TIME TEACHING POOL					
& PROVOST		PART-TIME TEACHING		610600	82,905	
		TEACHING OVERLOAD		610700	52,000	
			Total		134,905	
	SABBATICALS	PART TIME TEACHING		620100	48,000	
			Total		48,000	
	ATHLETIC ACADEMIC ADVISING					
	SCOTT BREZEE	DIRECTOR OF ATHLETIC ACADEMIC ADVISING		620100	47,000	
	ANDREW FAULKNER	EDUCATION COUNSELOR		630100	37,727	
	JAIME ASHMORE	EDUCATION COUNSELOR		630100	36,987	
	CARMEN WEBB	ADMINISTRATIVE SPECIALIST II		630100	21,827 96,541	
			Total		143,541	
	UNIVERSITY COLLEGE					
	AMY BALDWIN	DIRECTOR/LECTURER II		620100	32,500	
	AMY BALDWIN	DIRECTOR/LECTURER II		610200	32,500	
	ADRIIAN GARDNER	LECTURER II		610300	40,249	
	AMANDA MARTIN	LECTURER I		610300	38,209	
	ELAINE CORUM	LECTURER I		610300	38,804	
	VACANT	LECTURER I		610300	38,000	
	VACANT	LECTURER I		610300	38,000	
	DEBORAH BRATTON	SENIOR LECTURER		610300	44,711	
	KEITH PACHLHOFER	LECTURER II		610300	39,693	
	CYNTHIA EDWARDS			610300	40,711	
	LISA CHRISTMAN	SENIOR LECTURER		610300	44,241	
	KAREN HUDSON	SENIOR LECTURER		610300	45,289	
	SHANNON JOHNSON MARY WOOD	SENIOR LECTURER LECTURER II		610300 610300	44,442	
	RON NOVY	LECTURER II		610300	41,244 44,805	
	CARL OLDS	LECTURER II		610300	44,805 39,871	
				010500	578,269	
	KATHLEEN WAGES	ADMINISTRATIVE SPECIALIST III		630100	25,521	
	KATHLEEN WAGES	CAREER SERVICE		630120	700	
			Total		669,490	
	UNIVERSITY TESTING					
	BRIAN CORBIN	DIRECTOR		620100	52,395	
	BRIAN CORBIN	CAREER SERVICE		620120	600	
				020120	000	

				ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP & PROVOST	BARBARA JOINER	ADMINISTRATIVE SPECIALIST III		630100	25,521	
			Total		78,516	
	TORREYSON LIBRARY BASE SALARY DOES NOT INCLUDE SHIFT					
	ART LICHTENSTEIN	DEAN/ASSOCIATE PROFESSOR		620100	95,169	
	KAYE TALLEY	ASSISTANT DIRECTOR/ASSOCIATE PROFESSOR		620100	73,515	
	JOANNA EWING	ASSISTANT LIBRARIAN/INSTRUCTOR		620100	36,720	
	ELIZABETH DIPRINCE	ASSISTANT LIBRARIAN/INGTROCION		620100	39,494	
	AMBER CASTOR-WILSON	ASSISTANT LIBRARIAN/ASSISTANT PROFESSOR		620100	41,474	
	RENEE LE BEAU-FORD	ASSISTANT LIBRARIAN/ASSISTANT PROFESSOR		620100	45,212	
	CHRISTINA KARAFIT	ASSISTANT LIBRARIAN/LECTURER I		620100	38,474	
	SUSAN BURKS	ASSISTANT LIBRARIAN/ASSISTANT PROFESSOR		620100	47,366	
	CHRISTOPHER SPRINGER	ASSISTANT LIBRARIAN/ASSISTANT PROFESSOR		620100	45,482	
	CAROLYN BAKER	ASSISTANT LIBRARIAN/LECTURER I		620100	40,427	
					503,333	
	PATRICIA ROGERS	ADMINISTRATIVE SPECIALIST III		630100	26,811	
	PEARLIE WILLIAMS	LIBRARY TECHNICIAN		630100	23,161	
	KEELY FURROW	LIBRARY TECHNICIAN		630100	22,045	
	ALYNEE RATTLER	LIBRARY TECHNICIAN		630100	28,216	
	VACANT	LIBRARY TECHNICIAN		630100	24,343	
	ALICIA SUITT	LIBRARY TECHNICIAN		630100	23,161	
	PATSY KITCHENS	LIBRARY TECHNICIAN		630100	35,763	
	DARGAILIA JONES	LIBRARY TECHNICIAN		630100	28,088	
	LEETTA BREWER	LIBRARY TECHNICIAN		630100	28,090	
	JESSICA KONGENSKE	LIBRARY TECHNICIAN		630100	22,045	
	PATRICK GRANT	LIBRARY TECHNICIAN		630100	23,161	
	VACANT	LIBRARY TECHNICIAN		630100	22,264	
	VACANT	LIBRARY TECHNICIAN		630100	21,827	
	WILLIAM KELLEY	LIBRARY TECHNICIAN		630100	23,161	
	ROSALIE LOVELACE	LIBRARY TECHNICIAN		630100	23,161	
	AMY McGOHAN	LIBRARY TECHNICIAN		630100	21,827	
	NECO VALLEY	LIBRARY TECHNICIAN		630100	23,161	
	BABERELY WATERS	LIBRARY TECHNICIAN		630100	23,161	
	DANIEL KLOTZ	LIBRARY ACADEMIC TECH		630100	23,161	
	SANDRA HOOPER	LIBRARY SUPERVISOR		630100	32,949	
	VACANT	LIBRARY SUPERVISOR		630100	29,251	
	OLIVER TOWNSEND			630100	29,251	
				630100	30,430	
	DONNA LAWRENCE	LIBRARY SUPERVISOR		630100	34,646	
					623,134	
	PATSY KITCHENS	CAREER SERVICE		C20120	000	
	DARGAILIA JONES	CAREER SERVICE		630120 630120	900 900	
	LEETTA BREWER	CAREER SERVICE		630120	900	
	PATRICK GRANT	CAREER SERVICE		630120	900 700	
	NECO VALLEY	CAREER SERVICE		630120	700	
	SANDRA HOOPER	CAREER SERVICE		630120	700	
	DONNA LAWRENCE	CAREER SERVICE		630120	900	
	ALICIA SUITT	CAREER SERVICE		630120	600	
	ROSALIE LOVELACE	CAREER SERVICE		630120	600	
	BABERELY WATERS	CAREER SERVICE		630120	600	
	ALYNNE RATTLER	CAREEN SERVICE		630120	600	
		GARENJERVICE			8,100	
					0,200	

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP & PROVOST		SHIFT DIFFERENTIAL		630125	2,500	
			Total		1,137,067	
	LIBRARY 24/5 PROJECT					
	STEVEN LUNK	LIBRARY SUPERVISOR		630100	30,430	
	VANCE BARONOWSKI	LIBRARY TECHNICIAN		630100	22,707	
	KRISTI ROMINE	LIBRARY TECHNICIAN		630100	21,827	
	CALEB STOVALL	LIBRARY TECHNICIAN		630100	22,707	
					97,671	
			Total		97,671	
	OFFICE OF ARCHIVES					
	WILLIAM BRYANT	FACULTY LIBRARIAN/ASSISTANT PROFESSOR		620100	53,875	
	AMANDA BRYANT	LIBRARY TECHNICIAN		630100	23,161	
			Total		77,036	
		DECICTRAD		620100	80 580	
	REBEKAH RASNICK CLAYE EUBANKS	REGISTRAR		620100 620100	80,580	
	CATHY BITTICK	ASSOCIATE REGISTRAR PROJECT COORDINATOR		620100	43,860 35,000	
	VACANT	PROJECT COORDINATOR		620100	35,000	
	DAVID WILLIAMS	VETERAN'S CENTER COORDINATOR		620100	35,720	
					230,171	
	REBEKAH RASNICK	CAREER SERVICE		620120	700	
	DEBORAH MELENDEZ	ADMINISTRATIVE SPECIALIST III		630100	26,286	
	VACANT	ADMINISTRATIVE SPECIALIST III		630100	29,763	
	EDMAN WILKES	ADMINISTRATIVE SPECIALIST II		630100	23,392	
	TWILA LANE	ADMINISTRATIVE SPECIALIST II		630100	22,707	
	VACANT	ADMINISTRATIVE SPECIALIST II		630100	22,879	
	DEANNA SCHICHTL	REGISTRAR'S ASSISTANT		630100	28,665	
	SHAWNA MILLER	REGISTRAR'S ASSISTANT		630100	21,611	
	ASHLEY HUFFMAN	REGISTRAR'S ASSISTANT		630100	21,577	
	SAMANTHA ALLGOOD	ADMINISTRATIVE SPECIALIST II		630100	22,045	
					218,925	
	VACANT	CAREER SERVICE		630120	900	
	EDMOND WILKES	CAREER SERVICE		630120	700	
	DEANNA SCHICHTL	CAREER SERVICE		630120	900	
					2,500	
			Total		452,296	
	OTHER CREDIT COURSES					
		PART-TIME TEACHING		610600	6,300	
		TEACHING OVERLOAD		610700	49,000	
			Total		55,300	

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP & PROVOST	CONCURRENT ENROLLMENT	PART-TIME TEACHING		610600	1,000	
		TEACHING OVERLOAD		610700	8,700	
			Total		9,700	
	DEAN/GRADUATE SCHOOL STEPHANIE BELLAR	ASSOCIATE PROVOST/GRADUATE DEAN		620100	65,500	131,000
	VACANT SANDRA BURKS COLLEEN ELLIOTT	ADMINISTRATIVE SPECIALIST III ADMINISTRATIVE SPECIALIST III ADMINISTRATIVE SPECIALIST II		630100 630100 630100	26,546 26,286 23,108 75,940	
			Total		141,440	
	RESEARCH ADMINISTRATION STEPHANIE BELLAR	ASSOCIATE PROVOST/GRADUATE DEAN		620100	65,500	131,000
	PATRICIA HORNOR	PROGRAM COORDINATOR		630100	32,590	
			Total		98,090	
	SUMMER TEACHING SALARIES	SUMMER I		610402	1,221,284	
		SUMMER II		610502	709,242	
			Total		1,930,526	
	SPONSORED PROGRAMS ADMINISTRATION VACANT JENNIFER DEERING BERYLINE TEMPLES KIMBERLY ASHLEY-PAULEY	DIRECTOR/ ASSISTANT PROVOST GRANT WRITER SPONSORED PROGRAMS ADMINISTRATOR PROJECT/PROGRAM COORDINATOR		620100 620100 620100 620100	109,510 47,277 42,024 29,417 228,228	
	JENNIFER DEERING BERYLINE TEMPLES KIMBERLY ASHLEY-PAULEY	CAREER SERVICE CAREER SERVICE CAREER SERVICE		620120 620120 620120	600 800 600 2,000	
	RESEARCH COMPLIANCE STEPHEN BEAL	RESEARCH COMPLIANCE COORDINATOR	Total	620100	230,228 44,000	
			Total	020100	44,000	
	INSTITUTIONAL RESEARCH AMBER HALL	DIRECTOR		620100	86,838	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	KRISTIN HEFFINGTON	RESEARCH ASSOCIATE	620100	44,625	
& PROVOST	JUSTIN HOLSTEAD	RESEARCH ASSOCIATE	620100	41,490	
			-	172,953	
			Total	172,953	
	INTERNATIONAL ENGAGEMENT				
	VACANT	ASSISTANT PROVOST AND DIRECTOR	620100	105,060	
	THERESE POLLARD	INTERNATIONAL PARTNERSHIP COORDINATOR	620100	32,640	
	VACANT	STUDY ABROAD PROGRAM COORDINATOR	620100	25,474	
	ASHLEY PETTINGILL	ASSOCIATE DIRECTOR	620100	56,530	
	CASEY JACKSON-ACEITUNO	PROJECT COORDINATOR	620100	30,520	
	JON-STEPHEN STANSEL	PROJECT COORDINATOR	620100	40,760	
	RONALD HUDSON	PROJECT MANAGER/COORDINATOR	620100	35,700	
				326,684	
	ASHLEY PETTINGILL	CAREER SERVICE	620120	600	
	JILLIAN ARBOGAST	ADMINISTRATIVE ASSISTANT III	630100	25,521	
			Total	352,805	
	ADMISSIONS & ENROLLMENT SERVICES		620400	04.040	
	RON PATTERSON		620100	84,048	
	VACANT	DIRECTOR OF TRANSFER SERVICES	620100	80,000	
	PENNY HATFIELD	SENIOR ASSOC DIRECTOR OF UNDERGRADUATE ADMISSIONS	620100	75,525	
	MICHAEL ISOM CHRISTOPHER RIGGINS	ASSOCIATE DIRECTOR OF ADMISSIONS ASSOCIATE DIRECTOR OF RECRUITMENT	620100 620100	78,732	
	BRIDGET BARCENAS	ASSOCIATE DIRECTOR OF RECRUITMENT ASSOCIATE DIRECTOR FOR INTERNATIONAL ADMISSIONS		46,920	
		ASSISTANT DIRECTOR FOR INTERNATIONAL ADMISSIONS	620100	33,619	
	VACANT VACANT		620100	32,649 32,000	
		ASSISTANT DIRECTOR OF ADMISSIONS ADMISSIONS COUNSELOR	620100		
	ASHLEY FLEENER JOHN PHILLIPS	ADMISSIONS COUNSELOR ASSISTANT DIRECTOR OF ADMISSIONS	620100	32,640	
	AMANDA SPINKS	SENIOR ASSISTANT DIRECTOR OF ADMISSIONS	620100 620100	32,569 38,760	
		ASSISTANT DIRECTOR OF ADMISSIONS	620100	36,524	
	NANCY ALLEN VACANT	ASSISTANT DIRECTOR OF ADMISSIONS	620100	36,524	
	LATISHA STANDOKES	ASSISTANT DIRECTOR OF ADMISSIONS	620100	32,000	
	MIRTILA LOVELACE	ASSISTANT DIRECTOR OF ADMISSIONS	620100	34,080	
		ASSISTANT DIRECTOR OF ADMISSIONS	020100	707,437	
				, , , , , , , , , , , , , , , , , , , ,	
	PENNY HATFIELD	CAREER SERVICE	620120	900	
	MICHAEL ISOM	CAREER SERVICE	620120	900	
	CHRISTOPHER RIGGINS	CAREER SERVICE	620120	700	
	NANCY ALLEN	CAREER SERVICE	620120	900	
			-	3,400	
	AMANDA SMALLWOOD	HE INST PROGRAM COORDINATOR	630100	31,020	
	VACANT	COMPUTER SUPPORT SPECIALIST	630100	36,621	
	EVANGELINE LEICHT	EDUCATION & INSTRUCTION SPECIALIST	630100	31,763	
	TAMMIE CANNON	EDUCATION & INSTRUCTION SPECIALIST	630100	32,650	
	VICKY SUMMERS	ADMINISTRATIVE SPECIALIST III	630100	25,521	
	CHERYL THEALL	ADMINISTRATIVE SPECIALIST II	630100	22,707	
	LAURA MONROE	ADMINISTRATIVE SPECIALIST II	630100	24,586	
			-	204,868	

				ACCT CODE	DEPT SALARY	TOTAL SALARY
EXECUTIVE VP	TAMMIE CANNON	CAREER SERVICE		630120	800	
& PROVOST	LAURA MONROE	CAREER SERVICE		630120	700	
					1,500	
			Total		917,205	
	OFFICE OF STUDENT SUCCESS					
	JULIA WINDEN FEY	DIRECTOR		620100	75,196	
	MARVIN WILLIAMS	COORDINATOR OF UCAN PROGRAM		620100	40,772	
					115,968	
	MARVIN WILLIAMS	CAREER SERVICE		620120	600	
				c		
	LAURA NARRO	ADMINISTRATIVE SPECIALIST II		630100	22,707	
			Total		120.275	
			Total		139,275	
	ACADEMIC ADVISING CENTER					
	LEIGH ANN DENHARTOG	DIRECTOR		620100	61,200	
	JENNIFER RUUD	ASSISTANT DIRECTOR		620100	42,500	
					103,700	
					100)/00	
	LEIGH ANN DENHARTOG	CAREER SERVICE		620120	600	
	WHITNEY DICKERSON	EDUCATION COUNSELOR		630100	36,987	
	MARIE SMALLWOOD	EDUCATION COUNSELOR		630100	35,910	
	TACHIA GAY	EDUCATION COUNSELOR		630100	35,554	
	TANYA BUCHANAN	EDUCATION COUNSELOR		630100	41,957	
	ANIAYA HENDERSON	EDUCATION COUNSELOR		630100	35,910	
	MARANDA STUMO	EDUCATION COUNSELOR		630100	37,727	
	MICHELLE REINOLD	PROGRAM COORDINATOR		630100	31,020	
					255,065	
	TANYA BUCHANAN	CAREER SERVICE		630120	900	
	MICHELLE REINOLD	CAREER SERVICE		630120	700	
					1,600	
		CONTINGENCY RESERVE		620115	34,351	
			T I		205 246	
			Total		395,316	
	LEARNING COMMUNITIES					
	JAYME STONE	DIRECTOR OF LEARNING COMMUNITIES/INSTRUCTOR		620100	53,206	
	TANYA JEFFCOAT	EDGE RESIDENT MASTER/VISITING ASSISTANT PROFESSOR		620100	23,455	
	KONDWANI PHWANDAPHWANDA	RESIDENT MASTER/INSTRUCTOR		620100	23,705	
	VACANT	RESIDENT MASTER, INSTRUCTOR RESIDENT MASTER SATELLITE MINTON COLLEGE/INST		620100	22,163	
	FAITH YARBERRY	RESIDENT MASTER/SATELETE MINITON COLLEGE/INST		620100	28,865	57,730
	BRIAN JAMES	RESIDENT MASTER/LECTORER		620100 620100	22,255	57,750
	VACANT	HPAW RESIDENT MASTER		620100	21,291	
	VICINITI			520100	194,940	
					10 .,0 .0	
	JAYME STONE	CAREER SERVICE		620120	800	
				-		
	TANYA JEFFCOAT	EDGE RESIDENT MASTER/VISITING ASSISTANT PROFESSOR		610200	23,454	
	KONDWANI PHWANDAPHWANDA	RESIDENT MASTER/INSTRUCTOR		610200	23,704	

				ACCT	DEPT	TOTAL
			_	CODE	SALARY	SALARY
EXECUTIVE VP	VACANT	RESIDENT MASTER SATELLITE MINTON COLLEGE/INST		610200	22,163	
& PROVOST	BRIAN JAMES	RESIDENT MASTER HUGHES RESIDENTIAL COLLEGE/LECTURER		610200	22,254	
	VACANT	HPAW RESIDENT MASTER		610200	21,291	
					112,866	
			Total		308,606	
	ACADEMIC SUCCESS CENTER					
	VICKIE WYETH	ASC SUPERVISOR		620100	43,829	
	KENNETH STEPHENS	ASSISTANT SUPERVISOR		620100	38,546	
	STEPHEN MILLS	EVENING SUPERVISOR		620100	35,000	
					117,375	
	KENNETH STEPHENS	CAREER SERVICE		620120	800	
	STEPHEN MILLS	CAREER SERVICE		620120	600	
					1,400	
		CONTINGENCY RESERVE		620150	51,000	
			Total		169,775	

DIVISION TOTAL 51,151,905

			-	ACCT CODE	DEPT SALARY	TOTAL SALARY
VP FINANCE &	VP FINANCE & ADMINISTRATION					
ADMINISTRATION	DIANE NEWTON	VP FINANCE & ADMINISTRATION		620100	182,621	
	TERRI CANINO	ASSOCIATE VP FOR FINANCE & BUDGET		620100	48,450	96,900
	MEGAN BENNETT	PROJECT COORDINATOR		620100	40,000	
					271,071	
	DIANE NEWTON	CAREER SERVICE		620120	800	
	TERRI CANINO	CAREER SERVICE		620120	350	
					1,150	
			Total		272,221	
	PHYSICAL PLANT ADMINISTRATION					
	LARRY LAWRENCE	DIRECTOR		620100	94,160	
	TERRY STARNES	ASSISTANT DIRECTOR/CRAFTS & SAFETY		620100	52,855	
	VELTON DAVES	ASSISTANT DIRECTOR/CONSTRUCTION		620100	52,970	
	DARRELL WALSH	SENIOR ASSISTANT ATHLETIC DIRECTOR		620100	34,145	68,289
					234,130	
	LARRY LAWRENCE	CAREER SERVICE		620120	900	
	TERRY STARNES	CAREER SERVICE		620120	700	
	VELTON DAVES	CAREER SERVICE		620120	800	
	DARRELL WALSH	CAREER SERVICE		620120	400	
				· · · · -	2,800	
				622422		
	CHARLOTTE HUGGINS			630100 630100	26,811	
	DONNA MURPHY DONNA ERBACH	ADMINISTRATIVE SPECIALIST III ADMINISTRATIVE SPECIALIST III		630100	31,137 26,811	
	SANDRA MABRY	SKILLED TRADESMAN		630100	31,309	
	BRANDI LYNCH	ADMINISTRATIVE SPECIALIST II		630100	23,161	
					139,229	
	DONNA MURPHY	CAREER SERVICE		630120	800	
	DONNA ERBACH	CAREER SERVICE		630120	800	
	BRANDI LYNCH	CAREER SERVICE		630120	600	
					2,200	
			Total		378,359	
	ENVIRONMENTAL HEALTH & SAFETY					
	TIM DECKER	ENVIRONMENTAL HEALTH & SAFETY MANAGER		620100	41,922	
	TIM DECKER	CAREER SERVICE		620120	600	
	JOHNNY COLE	APPRENTICE TRADESMAN		630100	18,681	
			Total		61,203	
	BUILDING MAINTENANCE			626100	70 170	
	PAUL CROSMER	DIRECTOR ENGINEERING SYSTEMS		620100	70,476	
				620100	59,583	
	RUSSELL HOOPER KEN SCHULTE	PROJECT SPECIALIST		620100	43,350	
		PROGRAM SPECIALIST		620100	43,351 216,760	
					210,700	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
VP FINANCE &	PAUL CROSMER	CAREER SERVICE	620120	700	
ADMINISTRATION	RUSSELL HOOPER	CAREER SERVICE	620120	700	
	KEN SCHULTE	CAREER SERVICE	620120	700	
			_	2,100	
	ROBERT CARTER	ENERGY CONSERVATION COORINATOR	630100	45,675	
	DAVID ANTHES	MAINTENANCE COORDINATOR	630100	35,030	
	JOHNNIE WAGES	SKILLED TRADES FOREMAN	630100	36,327	
	CURTIS GABBARD	SKILLED TRADES FOREMAN	630100	36,327	
	NELSON LANDERS	SKILLED TRADES FOREMAN	630100	34,980	
	MARK MIZE	SKILLED TRADES FOREMAN	630100	35,849	
	DANNY KENDRICK	CONSTRUCTION/MAINTENANCE COORDINATOR	630100	31,020	
	CHARLES HICKEY	CONSTRUCTION INSPECTOR	630100	38,829	
	GEORGE MCKEE		630100	41,147	
	CHARLES ROBERTSON	SKILLED TRADES SUPERVISOR	630100	34,597	
	WILLIAM MANNING, II JAMES LEWIS	SKILLED TRADES SUPERVISOR	630100	32,590	
	SKIPPER PENNINGTON	SKILLED TRADES SUPERVISOR SKILLED TRADES SUPERVISOR	630100 630100	38,187 31,950	
	GLEN HENSLEY	SKILLED TRADES SUPERVISOR SKILLED TRADES SUPERVISOR	630100	31,950 34,597	
	TINA STRICKLAND	ADMINISTRATIVE SPECIALIST III	630100	35,380	
	HERBERT NELSON	SKILLED TRADESMAN	630100	15,520	31,039
	TOMMY VESTAL	SKILLED TRADESMAN	630100	30,430	51,055
	RYAN FRASER	SKILLED TRADESMAN	630100	31,038	
	JOSEPH WRIGHT	SKILLED TRADESMAN	630100	36,978	
	MARK STEPHENS	SKILLED TRADESMAN	630100	31,833	
	TIM INGRAM	SKILLED TRADESMAN	630100	32,949	
	JEFFREY DAFFRON	SKILLED TRADESMAN	630100	29,544	
	RICKY AUSTIN	SKILLED TRADESMAN	630100	31,038	
	RICKEY ANTHONY	SKILLED TRADESMAN	630100	32,949	
	JOHNATHAN ATKINSON	SKILLED TRADESMAN	630100	31,038	
	CORY CLINE	SKILLED TRADESMAN	630100	31,038	
	MICHAEL THOMPSON	SKILLED TRADESMAN	630100	31,038	
	BOB CROTTS	SKILLED TRADESMAN	630100	31,038	
	EDWARD EBINGER	SKILLED TRADESMAN	630100	31,038	
	WILLIAM MCCRORY	SKILLED TRADESMAN	630100	31,038	
	LESLIE GROOMS	ENGINEER TECHNICIAN	630100	34,143	
	JERRY COMPTON	MAINTENANCE SPECIALIST	630100	29,711	
	THOMAS KUYKENDALL	APPRENTICE TRADESMAN	630100	25,937	
		SKILLED TRADESMAN	630100	17,957	
	ELISEO BARRIOS MICHAEL FLAHERTY	APPRENTICE TRADESMAN SKILLED TRADES HELPER	630100 630100	19,054 23,199	
	JEREMY DAVIS	SKILLED TRADES HELPER	630100	22,058	
	JENEIOT DAVIS	SAILLED TRADES TILLFER	030100	1,173,051	
	ROBERT CARTER	CAREER SERVICE	630120	900	
	JOHNNIE WAGES	CAREER SERVICE	630120	700	
	CURTIS GABBARD	CAREER SERVICE	630120	600	
	CHARLES HICKEY	CAREER SERVICE	630120	700	
	GEORGE MCKEE	CAREER SERVICE	630120	900	
	CHARLES ROBERTSON	CAREER SERVICE	630120	700	
	WILLIAM MANNING II	CAREER SERVICE	630120	600	
	SKIPPER PENNINGTON	CAREER SERVICE	630120	800	
	GLEN HENSLEY	CAREER SERVICE	630120	800	
	TINA STRICKLAND	CAREER SERVICE	630120	900	

			ACCT	DEPT	TOTAL
			CODE	SALARY	SALARY
VP FINANCE &	HERBERT NELSON	CAREER SERVICE	6301	20 300	
ADMINISTRATION	RYAN FRASER	CAREER SERVICE	6301	20 600	
	LIDNEINSTRATION NYAN FAASR AKS TEPHENS CAREEN SERVICE AKS TEPHENS CAREEN SERVICE	6301	20 700		
ADMINISTRATION RAPE SERVICE ADMINISTRATION CAREF SERVICE IDMATHAN ATMINSON CAREF SERVICE IDMATHAN ATMINIST CAREF SERVICE IDMATHAN REST RECVELING & CUSTODAL SERVICE IDMATHAN REST CONDUCTIONE IDMATHAN REST RECVELING & CUSTODAL SERVICE MANAGER IDMATHAN REST RECVELING & CUSTODAL SERVICE MANAGER IDMATHAN REST CONDUNATION OF HOUSEREEPING IDMATHAN REST CONDUNATION OF HOUSEREEPING IDMATHAN REST RECVELING & CUSTODAL SERVICE MANAGER IDMATHAN REST RECVELING & SUPPHONDOR IDMATHAN REST RECVELING & SUPPHONDOR IDMATHAN REST RECVELING & SUPPHONDOR IDMATHAN REST RECVELING & SUPPHONDOR <th>6301</th> <th>20 900</th> <th></th>	6301	20 900			
	CAREER SERVICE	6301	20 600		
	JOHNATHAN ATKINSON	CAREER SERVICE	6301	20 600	
	MICHAEL THOMPSON	CAREER SERVICE	6301	20 600	
	BOB CROTTS	CAREER SERVICE	6301	20 700	
			6301		
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			6301		
			6301		
			6301		
			6301		
	EDWARD EBINGER	CAREER SERVICE	0501.	16,600	
				10,000	
			Total	1,408,511	
	KEVIN CARTER	RECYCLING & CUSTODIAL SERVICES MANAGER	6201	00 42,269	
BASE SALARY DOES NOT INC KEVIN CARTER JASON STEELE ALICE BARNES TRAVIS HENSLEY MARY ANN FRISBY VERNESSA HARVEY MARK TRAFFENSTEDT DONNA MOORE LORI FORTE MICHAEL MASON DOUGLAS PUTTOCK WILLIAM BAKER	JASON STEELE	MAINTENANCE SUPERVISOR	6301	30,430	
	ALICE BARNES	COORDINATOR OF HOUSEKEEPING	6301	0 27,387	
	TRAVIS HENSLEY	COORDINATOR OF HOUSEKEEPING	6301	25,035	
	MARY ANN FRISBY	COORDINATOR OF HOUSEKEEPING	6301	00 27,107	
	VERNESSA HARVEY	INSTITUTIONAL SERVICES SUPERVISOR	6301	00 19,011	
	MARK TRAFFENSTEDT	INSTITUTIONAL SERVICES SUPERVISOR	6301	00 19,011	
	DONNA MOORE	INSTITUTIONAL SERVICES SUPERVISOR	6301	20,182	
	LORI FORTE	EQUIPMENT OPERATOR	6301	0 21,986	
	MICHAEL MASON	EQUIPMENT OPERATOR	6301	0 21,147	
	DOUGLAS PUTTOCK	EQUIPMENT OPERATOR	6301		
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			6301		
	LEO MORGAN JR.	INSTITUTIONAL SERVICES ASST	6301	19,650	
	SARAH SVENDSEN	INSTITUTIONAL SERVICES ASST	6301	20,093	
	THOMAS MCDANIEL	INSTITUTIONAL SERVICES ASST	6301	00 17,283	
	JENNIFER OLSON	INSTITUTIONAL SERVICES ASST	6301	00 18,348	
	KARLA HIGHTOWER		6301	0 20,591	
	RONNIE JACKSON	INSTITUTIONAL SERVICES ASST	6301	19,651	

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DEPT

TOTAL

)TAL LAR)
P FINANCE &	RUSSELL BARBER	INSTITUTIONAL SERVICES ASST	630100 20,794	
DMINISTRATION	LAURA MCNINCH	INSTITUTIONAL SERVICES ASST	630100 19,832	
	GARY SIEG	INSTITUTIONAL SERVICES ASST	630100 16,945	
	ANGELA WELTER	INSTITUTIONAL SERVICES ASST	630100 16,451	
	VERNA JACKSON	INSTITUTIONAL SERVICES ASST	630100 16,945	
	JAMES HAWKINS	INSTITUTIONAL SERVICES ASST	630100 16,288	
	JOHN THOMAS	INSTITUTIONAL SERVICES ASST	630100 18,348	
	JOSEFINA LUCERO	INSTITUTIONAL SERVICES ASST	630100 16,288	
	MELISHA HANKINS	INSTITUTIONAL SERVICES ASST	630100 16,945	
	RICKY COMBS	INSTITUTIONAL SERVICES ASST	630100 17,283	
	BRENDA ZIMMERMAN	INSTITUTIONAL SERVICES ASST	630100 17,283	
	CHAMENA SIEG	INSTITUTIONAL SERVICES ASST		
	WALTER SULLIVAN	INSTITUTIONAL SERVICES ASST	630100 18,981	
	PAMELA WARDLOW	INSTITUTIONAL SERVICES ASST	630100 19,076	
	WANDA MESSENGER	INSTITUTIONAL SERVICES ASST	630100 16,945	
	CARLOS DONALD	INSTITUTIONAL SERVICES ASST	630100 19,076	
	LISA TAYLOR	INSTITUTIONAL SERVICES ASST	630100 16,945	
	DIANE FARR	INSTITUTIONAL SERVICES ASST	630100 18,982	
	LISA BARKER	INSTITUTIONAL SERVICES ASST	630100 18,741	
	JERRY JONES	INSTITUTIONAL SERVICES ASST	630100 19,918	
	SHEILA REILLY	INSTITUTIONAL SERVICES ASST	630100 16,451	
	HEIDI JOHNSON	INSTITUTIONAL SERVICES ASST	630100 16,945	
	KRISTY SATTERFIELD	INSTITUTIONAL SERVICES ASST	630100 16,451	
	EDMOND WALSH	INSTITUTIONAL SERVICES ASST	630100 16,288	
	REGINA HALL	INSTITUTIONAL SERVICES ASST	630100 17,627	
	VACANT	INSTITUTIONAL SERVICES ASST	630100 17,452	
	DEBRA ALLEN	INSTITUTIONAL SERVICES ASST	630100 16,451	
	TAMMIE CREDIT	INSTITUTIONAL SERVICES ASST	630100 16,945	
	AL COLEMAN	INSTITUTIONAL SERVICES ASST	630100 16,545	
	SHARRONE PRUITT	INSTITUTIONAL SERVICES ASST	630100 16,451	
			,	
	DONNA HERRING	INSTITUTIONAL SERVICES ASST	630100 16,451	
	GEORGE JENKINS	INSTITUTIONAL SERVICES ASST	630100 16,945	
	JESSICA ZIMMEREBNER	INSTITUTIONAL SERVICES ASST	630100 16,451	
	JOSHUA PERRY	INSTITUTIONAL SERVICES ASST	630100 16,451	
	KRISTY JOHNSON	INSTITUTIONAL SERVICES ASST	630100 16,945	
			1,296,707	
	ALICE BARNES	CAREER SERVICE	630120 600	
	MARY ANN FRISBY	CAREER SERVICE	630120 700	
	MICHAEL MASON	CAREER SERVICE	630120 800	
	BRENDA MCFARLIN	CAREER SERVICE	630120 600	
	CYNTHIA KOSTER	CAREER SERVICE	630120 600	
	MICHAEL BUNTING	CAREER SERVICE	630120 700	
	DANIEL SAMS	CAREER SERVICE	630120 600	
	LULA TYUS	CAREER SERVICE	630120 900	
	BOBBIE MEEKS	CAREER SERVICE	630120 600	
	LEO MORGAN JR.	CAREER SERVICE	630120 600	
	SARAH SVENDSEN		630120 600 (30120 700	
	JENNIFER OLSON	CAREER SERVICE	630120 700	
	KARLA HIGHTOWER	CAREER SERVICE	630120 600	
	RONNIE JACKSON	CAREER SERVICE	630120 600	
	RUSSELL BARBER	CAREER SERVICE	630120 800	
	LAURA MCNINCH	CAREER SERVICE	630120 800	
	BRENDA ZIMMERMAN	CAREER SERVICE	630120 600	
	BILLINDA ZIMIMELIMAN	CAREER SERVICE	000120 000	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
VP FINANCE &	PAMELA WARDLOW	CAREER SERVICE	630120	600	
ADMINISTRATION	CARLOS DONALD	CAREER SERVICE	630120	600	
	DIANE FARR	CAREER SERVICE	630120	600	
	JERRY JONES	CAREER SERVICE	630120	600	
	LORI FORTE	CAREER SERVICE	630120	700	
	DONNA MOORE	CAREER SERVICE	630120	600	
	THOMAS KAUFMAN	CAREER SERVICE	630120	600	
	LISA BARKER	CAREER SERVICE	630120		
	DONNA HERRING	CAREER SERVICE	630120		
				17,500	
		SHIFT DIFFERENTIAL	630125	32,420	
			Total	1,388,896	
	GROUNDS MAINTENANCE				
	CHRIS KNIGHT	PROJECT SPECIALIST	620100	,	
	DENNIS STROM	PROJECT PROGRAM COORDINATOR	620100		
	JON DAVIS	GROUNDS/LANDSCAPE MANAGER	620100		
				115,328	
	CHRIS KNIGHT		620120		
	DENNIS STROM	CAREER SERVICE	620120	600 1,500	
	MARK WHITE	LANDSCAPE SUPERVISOR	630100	27,600	
	JEREMY LANDRETH	SKILLED TRADESMAN	630100	31,038	
	KAY MCFALL	LANDSCAPE SPECIALIST	630100	25,818	
	JOEY WILLIAMS	APPRENTICE TRADESMAN	630100	19,054	
	JOHN HARRINGTON	APPRENTICE TRADESMAN	630100	17,957	
	BEAU MCBRIDE	APPRENTICE TRADESMAN	630100	17,957	
	GARY CROSS	HEAVY EQUIPMENT OPERATOR	630100	23,789	
	CORNELIUS FULLER	EQUIPMENT OPERATOR	630100	19,054	
	DONNIE JACKSON	EQUIPMENT OPERATOR	630100		
	JORDAN LEACH	EQUIPMENT OPERATOR	630100	17,957	
	JOSEPH RICHARDS	EQUIPMENT OPERATOR	630100	18,681	
	LUKE HALL	EQUIPMENT OPERATOR	630100		
	DAVID WHITE	SKILLED TRADES HELPER	630100	26,555	
	JAMES LARSON	EQUIPMENT TECHNICIAN	630100		
	PAMELA DOUGHERTY	MAINTENANCE ASSISTANT	630100	22,058	
	AMANDA PRINE	MAINTENANCE ASSISTANT	630100	22,058	
	LARRY MEEKS	MAINTENANCE ASSISTANT	630100		
	JOLENE CROW	MAINTENANCE ASSISTANT	630100	22,058	
	VACANT	MAINTENANCE ASSISTANT	630100	23,100	
	EDWIN CLARK	MAINTENANCE ASSISTANT	630100	23,100	
	ROBERT HARDIN	MAINTENANCE ASSISTANT MAINTENANCE ASSISTANT	630100		
		WAINTENAINCE ASSISTANT	630100	21,626 457,537	
	JEREMY LANDRETH	CAREER SERVICE	630120	600	
	KAY MCFALL	CAREER SERVICE	630120		
	DAVID WHITE	CAREER SERVICE	630120	800	
	JOLENE CROW	CAREER SERVICE	630120		
				2,800	
			T !	577 465	

Total

577,165

			-	ACCT CODE	DEPT SALARY	TOTAL SALARY
VP FINANCE &	MOTOR POOL					
ADMINISTRATION	MICHAEL MURPHY	MAINTENANCE SUPERVISOR		630100	37,885	
	HERBERT NELSON	SKILLED TRADESMAN		630100	15,519	31,039
	FONDA RATLIFF	SKILLED TRADESMAN		630100	31,038	,
					84,442	
	MICHAEL MURPHY	CAREER SERVICE		630120	900	
	HERBERT NELSON	CAREER SERVICE		630120	300	
	FONDA RATLIFF	CAREER SERVICE		630120	600	
					1,800	
			Total		86,242	
	MOVING					
	DUSTIN STROM	BUILDING AND GROUNDS COORDINATOR		630100	31,950	
	ZACHARY PANKEY	MAINTENANCE SPECIALIST		630100	26,286	
	JACOB SNUGGS	HEAVY EQUIPMENT OPERATOR		630100	24,264	
	ROYDALE GILKEY	MAINTENANCE ASSISTANT		630100	21,626	
	KEITH JOHNSON	MAINTENANCE ASSISTANT		630100	22,058	
					126,184	
	DUSTIN STROM	CAREER SERVICE		630120	600	
			Total		126,784	
	<u>PBX</u>					
	VACANT	PUBLIC INFORMATION SPECIALIST		630100	16,571	
	PHYLLIS CAMPBELL	ADMINISTRATIVE SPECIALIST II		630100	22,707	
					39,278	
			Total		39,278	
	SHUTTLE BUS					
	JIM PARKER	PROJECT SPECIALIST		620100	42,632	
					600	
	JIM PARKER	CAREER SERVICE		620120	600	
	BRYAN WAGES	INSTITUTIONAL BUS DRIVER		630100	22,707	
	GARY HEAGGANS	INSTITUTIONAL BUS DRIVER		630100	23,175	
	JEREMY DECKER	INSTITUTIONAL BUS DRIVER		630100	23,161	
	RAY JOHNSON	INSTITUTIONAL BUS DRIVER		630100	22,707	
	STEPHANIE BATTIEST	INSTITUTIONAL BUS DRIVER		630100	21,827	
	RONALD COWART	INSTITUTIONAL BUS DRIVER		630100	21,827	
		INSTITUTIONAL BUS DRIVER		630100	29,133	
	PAUL BEAVERS	SKILLED TRADESMAN		630100	30,430 194,967	
	BRYAN WAGES	CAREER SERVICE		630120	600	
	JEREMY DECKER	CAREER SERVICE		630120	600	
	RONALD COWART	CAREER SERVICE		630120	600	
					1,800	
			Total		239,999	

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
VP FINANCE &	WAREHOUSE		_			
ADMINISTRATION	JAMES BEATTY	SKILLED TRADES FOREMAN		630100	38,263	
	DENISE GEORGE	ADMINISTRATIVE SPECIALIST III		630100	26,811	
	JASON DAVIS	SHIPPING & RECEIVING CLERK		630100	18,681	
	JON BLACK	SHIPPING & RECEIVING CLERK		630100	19,054	
					102,809	
	JAMES BEATTY	CAREER SERVICE		630120	700	
	DENISE GEORGE	CAREER SERVICE		630120	600	
					1,300	
			Total		104,109	
	BUDGET OFFICE					
	TERRI CANINO	ASSOCIATE VP FOR FINANCE & BUDGET		620100	48,450	96,900
	LINDA LENTZ	ASSISTANT BUDGET DIRECTOR		620100	52,884	
	DORIS CARDEN	PROJECT/PROGRAM COORDINATOR		620100	40,821	
					142,155	
	TERRI CANINO	CAREER SERVICE		620120	350	
	DORIS CARDEN	CAREER SERVICE		620120	700	
	LINDA LENTZ	CAREER SERVICE		620120	600	
					1,650	
	AMBER WOFFORD	HE PROGRAM COORDINATOR		630100	34,142	
			Total		177,947	
	CONTINGENCY RESERVE			C201E0	245 222	
		CONTINGENCY RESERVE		630150	245,333	
			Total		245,333	
			TOLAI		245,555	
	GRANTS & CONTRACTS ACCOUNTING					
	SANDY AHNE	SR. GRANT ACCOUNTANT		620100	45,811	
	0,000170002			020100	10,011	
	SANDY AHNE	CAREER SERVICE		620120	700	
	CARMESHA JEMERSON	FISCAL SUPPORT ANALYST		630100	29,251	
			Total		75,762	
	SCHOLARSHIP COMPLIANCE OFFICE					
	APRIL BURNS	SCHOLARSHIP COMPLIANCE COORDINATOR		620100	51,000	
			Total		51,000	
	FINANCIAL ACCOUNTING					
	JEREMY BRUNER	CONTROLLER		620100	78,540	
	MARCIA GIRDLER	PROJECT/PROGRAM DIRECTOR		620100	45,868	
	MICHELLE BURGIN	ASSOCIATE CONTROLLER		620100	52,921	
	ANGELA PARHAM	PROJECT COORDINATOR		620100	42,024	
					219,353	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
P FINANCE &	MARCIA GIRDLER	CAREER SERVICE	620120	700	
DMINISTRATION	MICHELLE BURGIN	CAREER SERVICE	620120	700	
				1,400	
	MISTY MORAN	FISCAL SUPPORT ANALYST	630100	32,949	
	RAE MILLER	FISCAL SUPPORT ANALYST	630100	29,544	
	PAM GIBLET	FISCAL SUPPORT ANALYST	630100	31,038	
	PEGGY ROBINSON	FISCAL SUPPORT ANALYST	630100	31,038	
	TRACY SPENCE	FISCAL SUPPORT ANALYST	630100	33,326	
	JOLYN SPENCER	FISCAL SUPPORT SPECIALIST	630100	26,286	
	SHANNON LUCEY	FISCAL SUPPORT SPECIALIST	630100	26,286	
	ELIZABETH SRITE	FISCAL SUPPORT SPECIALIST	630100		
		FISCAL SUFFORT SPECIALIST	650100	237,278	
			620420		
	PEGGY ROBINSON	CAREER SERVICE	630120	900	
	MISTY MORAN	CAREER SERVICE	630120	600 1,500	
			Total	459,531	
	PURCHASING CASSANDRA MCCUIEN-SMITH	DIRECTOR	620100	76,500	
			620420		
	CASSANDRA MCCUIEN-SMITH	CAREER SERVICE	620120	800	
	RYAN KING	ASSETS COORDINATOR/FISCAL SUPPORT ANALYST	630100	31,950	
	BETTYE MCCLENDON	BUYER SUPERVISOR	630100	38,343	
	JERRY COLEMAN	BUYER	630100	31,950	
	MEGHAN COWAN	BUYER	630100	33,472	
	ANN DAVIS	FISCAL SUPPORT ANALYST	630100	34,269	
	HOLLY SELL	BUYER	630100	31,020	
	FAITH HOPKINS	FISCAL SUPPORT TECHNICIAN	630100	22,058	
	VICKIE PAYNE	SHIPPING/RECEIVING CLERK	630100		
				243,289	
	BETTYE MCCLENDON	CAREER SERVICE	630120	700	
	ANN DAVIS	CAREER SERVICE	630120	900	
	VICKIE PAYNE	CAREER SERVICE	630120	600	
	FAITH HOPKINS	CAREER SERVICE	630120		
				2,800	
			Total	323,389	
	STUDENT ACCOUNTS				
	JASON RANKIN	DIRECTOR OF STUDENT ACCOUNTS	620100	66,300	
	ELLEN LOVELESS	PROJECT PROGRAM SPECIALIST	620100	38,672	
	CHAD HEARNE	PROJECT SPECIALIST-HOUSING/STUDENT ACCOUNTS	620100		48,842
			020100	129,393	40,042
	LYNETTE MARTIN	HE INST PROGRAM COORDINATOR	630100	36,660	
	EUGENIA HADDICK	FISCAL SUPPORT ANALYST	630100	30,430	
	MARIA JOHNSON	FISCAL SUPPORT ANALYST	630100	30,430	
	HEATHER CHAPMAN	FISCAL SUPPORT AVALIST		26,811	
			630100		
	VACANT		630100	22,482	
	LEANNA MCCLENDON	ADMINISTRATIVE SPECIALIST II	630100	22,045	

				ACCT CODE	DEPT SALARY	TOTAL SALARY
VP FINANCE &	BRENDA PARRY	CASHIER	_	630100	20,996	
ADMINISTRATION	PEGGY SUBLET	CASHIER		630100	25,870	
					215,724	
	LYNETTE MARTIN	CAREER SERVICE		630120	900	
	PEGGY SUBLET	CAREER SERVICE		630120	700	
	MARIA JOHNSON	CAREER SERVICE		630120	600	
					2,200	
			Total		347,317	
	<u>PERKINS STUDENT LOANS</u> EDWINA SMITH	FISCAL SUPPORT ANALYST		630100	30,430	
	EDWINA SMITH	CAREER SERVICE		630120	600	
	STUDENT FINANCIAL AID		Total		31,030	
	CHERYL LYONS	DIRECTOR		620100	87,658	
	JULIA ROBISON	ASSOCIATE DIRECTOR OF FINANCIAL AID		620100	61,670	
	AUDREKA PETEN	ASSISTANT DIRECTOR OF FINANCIAL AID		620100	42,864	
	LESLIE KNOX	ASSISTANT DIRECTOR OF FINANCIAL AID		620100	44,943	
	EMMA LAFFERTY	PROJECT COORDINATOR		620100	34,772	
	KIM COLLISTER	PROJECT COORDINATOR		620100	32,873	
	JENNIFER NEWTON	ASSISTANT DIRECTOR OF SCHOLARSHIPS		620100	41,696 346,476	
	CHERYLLYONS	CAREER SERVICE		620120	700	
	JULIA ROBISON	CAREER SERVICE		620120	700	
	LESLIE KNOX EMMA LAFFERTY	CAREER SERVICE CAREER SERVICE		620120 620120	600 600	
	KIM COLLISTER			620120	600	
	KIM COLLISIEK			020120	3,200	
	JILL KILLION	HE INST PROGRAM COORDINATOR		630100	33,472	
	CHRISTY DADE	HE INST PROGRAM COORDINATOR		630100	34,597	
	SHLYNDA HUDSON	FINANCIAL AID ANALYST		630100	29,544	
	EVONNE MEEKS	FINANCIAL AID ANALYST		630100	33,128	
		FINANCIAL AID ANALYST		630100	29,544	
	LYNETTA MORRIS	FINANCIAL AID ANALYST		630100	30,430	
	MARYLYN BORENGASSER			630100	30,430	
	LINDA CARTER FARRAH HALLMAN	ADMINISTRATIVE SPECIALIST III FISCAL SUPPORT SPECIALIST		630100 630100	28,463 26,286	
	LISA STROM	FINANCIAL AID SPECIALIST		630100	28,153	
	VERONICA MAKEPEACE	FINANCIAL AID SPECIALIST		630100	28,153	
	SHERRY COOK	FINANCIAL AID SPECIALIST		630100	28,153	
	NANCY EARNEY	FISCAL SUPPORT SPECIALIST		630100	26,811	
					387,164	
	MARYLYN BORENGASSER	CAREER SERVICE		630120	700	
	LINDA CARTER	CAREER SERVICE		630120	900	
	LISA STROM	CAREER SERVICE		630120	600	
	NANCY EARNEY	CAREER SERVICE		630120	600	
					2,800	
			Total		739,640	

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
VP FINANCE & ADMINISTRATION	BOOKSTORE RICK MCCOLLUM	ASSISTANT VP FOR HOUSING AND CONTRACT SERVICES		620100	4,196	85,469
	RICK MCCOLLUM	CAREER SERVICE		620120	34	,
	RICK MCCOLLOM	CAREER SERVICE		620120	34	
			Total		4,230	
	HOUSING OFFICE					
	RICK MCCOLLUM	ASSISTANT VP FOR HOUSING AND CONTRACT SERVICES		620100	77,077	85,469
	STEPHANIE MCBRAYER	DIRECTOR OF HOUSING & RESIDENCE LIFE		620100	66,136	
	VACANT	ASSOCIATE DIRECTOR-RESIDENCE LIFE		620100	45,000	
	JOSEPH HOOKER	PROJECT MANAGER		620100	33,619	40.042
	CHAD HEARNE O'NEAL PAYNE	PROJECT SPECIALIST-HOUSING/STUDENT ACCOUNTS SYSTEMS ANALYST		620100	24,421	48,842
	U NEAL PATNE	STSTEIVIS AIVALTST		620100	42,766 289,019	
	RICK MCCOLLUM	CAREER SERVICE		620120	632	
	STEPHANIE MCBRAYER	CAREER SERVICE		620120	600	
					1,232	
	SHON KILLION	NETWORK SUPPORT ANALYST		630100	35,226	
	CRAIG SEAGER	ASSISTANT DIRECTOR FOR RESIDENCE LIFE		630100	32,590	
	RHEO MORRIS	ASSISTANT DIRECTOR FOR RESIDENCE LIFE		630100	32,590	
	APRYL JACKSON	HE INST PROGRAM COORDINATOR		630100	31,020	
	HEATHER ROMINE	FISCAL SUPPORT ANALYST		630100	30,430	
	NENA HARNESS	FISCAL SUPPORT ANALYST		630100	32,949	
	JOSLYN KUYKENDALL	FISCAL SUPPORT ANALYST		630100	31,038	
	JESSICA REMETIC	FISCAL SUPPORT ANALYST		630100	30,430	
	THOMAS BRUICK	ASSISTANT DIRECTOR FOR RENTENTION INITIATIVES		630100	31,950	
	VANESSA FISK	ADMINISTRATIVE SPECIALIST II		630100	24,586	
	VACANT-NEW	ASSISTANT DIRECTOR FOR TRAINING & DEVELOPMENT		630100	32,604	
					345,413	
	NENA HARNESS	CAREER SERVICE		630120	600	
	VANESSA FISK	CAREER SERVICE		630120	800	
					1,400	
		RESERVE		630150	25,708	
			Total		662,772	
	BEARCARD SYSTEM DAVID ROBINSON	PROGRAM ADMINISTRATOR		620100	42,323	
	DAVID ROBINSON	CAREER SERVICE		620120	600	
	CARLA RAINS	ADMINISTRATIVE SPECIALIST III		630100	26,286	
			Total		69,209	
	GENERAL HOUSING MAINTANENCE					
	LARRY STEPHENS	PROJECT SPECIALIST HVAC SUPERVISOR		620100	42,024	
				620120	600	
	LARRY STEPHENS	CAREER SERVICE		620120	600	
	TERRY WILLIAMS	SKILLED TRADES FOREMAN		630100	36,327	

			ACCT CODE	DEPT SALARY	TOTA SALAF
P FINANCE &	DENNIS JOHNSON	SKILLED TRADESMAN HVAC	630100	30,430	
DMINISTRATION	TROY TREAT	SKILLED TRADESMAN	630100	31,038	
	RYAN KELLER	SKILLED TRADESMAN	630100	29,544	
	DAVID HAUGHENBURY	SKILLED TRADESMAN	630100	31,038	
	ROBERT FULMER	SKILLED TRADESMAN	630100	32,949	
	DANNY PRINCE	SKILLED TRADESMAN	630100	29,251	
	MARK CLEMENTS	SKILLED TRADESMAN	630100	31,038	
	KEVIN RAGLAND	SKILLED TRADESMAN	630100	29,544	
	NATHAN SWAFFER	SKILLED TRADESMAN	630100	31,038	
	ANDREW ROHLMAN	SKILLED TRADESMAN	630100	30,430	
	PAUL CASTANIER	SKILLED TRADESMAN	630100	31,038	
	JOE ACKERSON	SKILLED TRADESMAN	630100	34,621	
		SKILLED TRADESMAN HVAC	630100	30,430	
	CHARLES RUMMEL	SKILLED TRADES HELPER HVAC	630100	21,626	
	STANLEY TALLEY		630100	18,348	
	LINDA MCFARLIN	INSTITUTIONAL SERVICES ASSISTANT	630100	18,348	
	MARY CAIN	COORDINATOR OF HOUSEKEEPING	630100	27,107	
	ANGELA STRAIN	INSTITUTIONAL SERVICES SUPERVISOR	630100	20,716	
	THERESA WHITE	INSTITUTIONAL SERVICES SUPERVISOR	630100	21,966	
	ELYSE SIMS	INSTITUTIONAL SERVICES ASSISTANT	630100	16,451	
	GENEVIEVE LINDSEY	INSTITUTIONAL SERVICES ASSISTANT	630100	16,945	
	MARIA VELASCO	INSTITUTIONAL SERVICES ASSISTANT	630100	17,283	
	JULIE HALE	INSTITUTIONAL SERVICES ASSISTANT	630100	16,451	
	MARK HILL	INSTITUTIONAL SERVICES ASSISTANT	630100	16,451	
	JODY BROCK	INSTITUTIONAL SERVICES ASSISTANT	630100	17,283	
	LARRY YOUNG	INSTITUTIONAL SERVICES ASSISTANT	630100	22,858	
	GARY GRIFFITH	INSTITUTIONAL SERVICES ASSISTANT	630100	20,571	
	ASHER FLYNN	INSTITUTIONAL SERVICES ASSISTANT	630100	16,945	
	MARSHA WARD	INSTITUTIONAL SERVICES ASSISTANT	630100	18,348	
	TONYA KAUFMAN	INSTITUTIONAL SERVICES ASSISTANT	630100	18,348	
	LINDA MCCARTHER	INSTITUTIONAL SERVICES ASSISTANT	630100	17,283	
	BERTHA ACOSTA OROZCO	INSTITUTIONAL SERVICES ASSISTANT	630100	16,288	
	MARY HARVEY	INSTITUTIONAL SERVICES ASSISTANT	630100	21,430	
	CHARLES HALE	INSTITUTIONAL SERVICES ASSISTANT	630100	18,741	
	CHRISTOPHER WERKHEISER	INSTITUTIONAL SERVICES ASSISTANT	630100	16,451	
	LEWIS COLLINS	CAMPUS MAINTENANCE SUPERVISOR	630100	40,223	
	STEVEN MCDANIEL	CONSTRUCTION/MAINTENANCE COORDINATOR	630100	32,590	
	STEVEN MODANTEE			927,767	
				527,707	
	TERRY WILLIAMS	CAREER SERVICE	630120	600	
	DAVID HAUGHENBURY	CAREER SERVICE	630120	800	
	ROBERT FULMER	CAREER SERVICE	630120	900	
	MARY CAIN	CAREER SERVICE	630120	900	
	ANGELA STRAIN	CAREER SERVICE	630120	700	
	THERESA WHITE	CAREER SERVICE	630120	600	
	LARRY YOUNG	CAREER SERVICE	630120	900	
	GARY GRIFFITH	CAREER SERVICE	630120	900	
	MARY HARVEY	CAREER SERVICE	630120	700	
	LEWIS COLLINS	CAREER SERVICE	630120	600	
	MARK CLEMENTS	CAREER SERVICE	630120	600	
	CHARLES HALE	CAREER SERVICE	630120	600	
	JULIE HALE	CAREER SERVICE	630120	600	
	JULIL HALE		050120	9,400	
				9,400	
			Total	979,791	

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
VP FINANCE &	FOOD SERVICE CAFETERIA					
ADMINISTRATION	RICK MCCOLLUM	ASSISTANT VP FOR HOUSING AND CONTRACT SERVICES		620100	4,196	85,469
	RICK MCCOLLUM	CAREER SERVICE		620120	34	
			Total		4,230	
	COLLEGE SQUARE RETIREMENT CENTER					
	JAMI RICHARDSON	EXECUTIVE DIRECTOR		620100	75,418	
	DEBRA HARRINGTON	BUSINESS DIRECTOR		620100	43,570	
	RICHARD BAILEY	FOOD SERVICE DIRECTOR		620100	41,600	
					160,588	
	JAMI RICHARDSON	CAREER SERVICE		620120	600	
	DEBRA HARRINGTON	CAREER SERVICE		620120	600	
	RICHARD BAILEY	CAREER SERVICE		620120	600	
					1,800	
	DARRYL ENNIS	SKILL TRADES SUPERVISOR		630100	38,376	
	PATSY GLOVER	INSTITUTIONAL BUS DRIVER		630100	23,161	
	TONYA KEITH	ADMINISTRATIVE SPECIALIST II		630100	23,161	
	DEBRA HUFF	FOOD PREPARATION SUPERVISOR		630100	25,535	
	LESLIE O'NEAL	FOOD PREPARATION SUPERVISOR		630100	24,065	
	CARRIE TAYLOR	FOOD PREPARATION SUPERVISOR		630100	24,306	
	SUSAN LEWIS	FOOD PREPARATION SUPERVISOR		630100	25,035	
	MARGARET WARREN	СООК		630100	18,147	
	LUZ NEWMAN	СООК		630100	18,417	
	DELORES WOODY	RESIDENTIAL CARE ASSISTANT		630100	19,615	
	CASS BOYETTE	RESIDENTIAL CARE ASSISTANT		630100	18,855	
	WANDA HARRIS	RESIDENTIAL CARE ASSISTANT		630100	20,007	
	STEPHANIE VEST	INSTITUTIONAL SERVICES SHIFT SUPERVISOR		630100	22,008	
	KEVIN STOWE	GRAPHIC ARTIST		630100	31,309	
					331,997	
	TONYA KEITH	CAREER SERVICE		630120	600	
	DEBRA HUFF	CAREER SERVICE		630120	600	
	KEVIN STOWE	CAREER SERVICE		630120	600	
	DARRYL ENNIS	CAREER SERVICE		630120	600	
	STEPHANIE VEST	CAREER SERVICE		630120	600	
					3,000	
		RESERVE		630150	6,583	
			Total		503,968	
		DIVI	SION TOTAL		9,357,916	

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
VP STUDENT SERVICES & INSTITUTIONAL DIVERSITY	<u>VP STUDENT SERVICES & INSTITUTIONAL DIVERSITY</u> RONALD WILLIAMS DENICHA KEMP KATHRYN JOHNSON	VP FOR STUDENT SERVICES & INSTITUTIONAL DIVERSITY PROGRAM PROJECT SPECIALIST PROGRAM PROJECT SPECIALIST		620100 620100 620100	173,400 34,346 <u>34,972</u> 242,718	
	RONALD WILLIAMS	CAREER SERVICE		620120	900	
			Total		243,618	
	ASSOCIATE VP FOR INSTITUTIONAL DIVERSITY VACANT REESA RAMSAHAI	ASSOCIATE VP FOR INSTITUTIONAL DIVERSITY STAFF PSYCHOLOGIST		620100 620100	85,000 2,546 87,546	46,207
	REESA RAMSAHAI	CAREER SERVICE		620120	33	
			Total		87,579	
	UNIVERSITY TRAINING CHARLOTTE STRICKLAND	PROFESSIONAL DEVELOPMENT & TRAINING COORDINATOR		620100	52,530	
	CHARLOTTE STRICKLAND	CAREER SERVICE		620120	700	
			Total		53,230	
	CAREER SERVICES KATHERINE RICE CLAYBORN CLIFTON FORD TIFFANY JOHNSON	DIRECTOR ASSISTANT DEAN /ASSISTANT DIRECTOR OF OUTREACH ASSISTANT DEAN/ASSOCIATE DIRECTOR OF CAREERE SERVICES		620100 620100 620100	73,347 34,068 37,440 144,855	
	KATHERINE RICE CLAYBORN	CAREER SERVICE		620120	900	
	TERESA MURPHY DEREK PRICE	ADMINISTRATIVE SPECIALIST II ADMINISTRATIVE SPECIALIST I		630100 630100	24,586 14,857 39,443	19,908
			Total		185,198	
	COPY CENTER LANNY NOGGLE	PRINT SHOP MANAGER		630100	45,708	
	LANNY NOGGLE	CAREER SERVICE		630120	900	
			Total		46,608	
	COUNSELING CENTER SUSAN SOBEL JAMES GUINEE REESA RAMSAHAI VACANT TINA JORDAN	DIRECTOR DIRECTOR DEVELOPMENTAL SKILLS STAFF PSYCHOLOGIST STAFF COUNSELOR /PSYCHOLOGIST STAFF COUNSELOR		620100 620100 620100 620100 620100	82,500 46,584 43,661 45,114 42,024 259,883	46,207

				ACCT CODE	DEPT SALARY	TOTAL SALARY
VP STUDENT SERVICES & INSTITUTIONAL DIVERSITY	JAMES GUINEE REESA RAMSAHAI	CAREER SERVICE CAREER SERVICE	_	620120 620120	800 567 1,367	
	MARY MOODY KATHLEEN HINTON	ADMINISTRATIVE SPECIALIST II ADMINISTRATIVE SPECIALIST I		630100 630100	26,286 15,235 41,521	
			Total		302,771	
	COOPERATIVE EDUCATION PROGRAM	ASSISTANT DIRECTOR OF COOPERATIVE EDUCATION		620100	37,153	
	ARLEETRIS CORNETT DEREK PRICE	ADMINISTRATIVE SPECIALIST II ADMINISTRATIVE SPECIALIST I		630100 630100	22,707 4,952 27,659	19,809
			Total		64,812	
	DEAN OF STUDENT SERVICES GARY ROBERTS	DEAN OF STUDENTS		620100	72,886	
	GARY ROBERTS	CAREER SERVICE		620120	900	
			Total		73,786	
	DISABILITY SUPPORT SERVICES CRYSTAL HILL AMANDA FOREMAN BRANDY KILPATRICK	DIRECTOR ASSISTANT DIRECTOR ASSOCIATE DIRECTOR		620100 620100 620100	52,857 32,569 35,700 121,126	
	CRYSTAL HILL AMANDA FOREMAN	CAREER SERVICE CAREER SERVICE		620120 620120	700 600 1,300	
	MARCIA SMITH	ADMINISTRATIVE SPECIALIST II		630100	25,696	
	MARCIA SMITH	CAREER SERVICE		630120	600	
			Total		148,722	
	DIVISION STRATEGY JOHN FINCHER MATHILDA HULETT	ASSOCIATE DEAN OF STUDENTS/DIV STRATEGY & ASSESSMENT ASSISTANT DIRECTOR		620100 620100	26,112 43,829 69,941	52,224
	MATHILDA HULETT	CAREER SERVICE		620120	700	
			Total		70,641	
	<u>STUDENT WELLNESS AND DEVELOPMENT</u> JOHN FINCHER JENNA DAVIDSON	ASSOCIATE DEAN OF STUDENTS/DIV STRATEGY & ASSESSMENT ASSISTANT DIRECTOR OF STUDENT WELLNESS & DEVELOPMENT		620100 620100	26,112 33,660 59,772	52,224

			-	ACCT CODE	DEPT SALARY	TOTAL SALARY
VP STUDENT SERVICES &	ALICIA HINESLEY	ADMINISTRATIVE SPECIALIST II		630100	23,161	
INSTITUTIONAL DIVERSITY			Total		82,933	
	DIVERSITY AND COMMUNITY					
	ANGELA JACKSON	ASSOCIATE DEAN		620100	53,305	
	KAYLON BRADFORD	ASSOCIATE DIRECTOR		620100	34,680	
	MANUEL SEPULVEDA	PROGRAM COORDINATOR		620100	25,000	
				_	112,985	
	ANGELA JACKSON	CAREER SERVICE		620120	600	
	FELICIA WALKER	ADMINISTRATIVE SPECIALIST II		630100	23,161	
			Total		136,746	
	STUDENT LIFE					
	HENRY PHELPS IV	ASSOCIATE DEAN/DIRECTOR		620100	4,150	69,162
	WENDY HOLBROOK	ASSOCIATE DEAN OF STUDENTS		620100	57,022	05,102
	SCOTT ISENGA	DIRECTOR OF FRATERNITY LIFE		620100	36,680	
	MARILYN OSBORNE	DIRECTOR OF SORORITY LIFE		620100	35,649	
	VACANT	COORDINATOR OF STUDENT ORGANIZATIONS & UNIV EVENTS		620100	30,900	
				020100	164,401	
	HENRY PHELPS IV	CAREER SERVICE		620120	54	
	WENDY HOLBROOK CAREER SERVICE	CAREER SERVICE		620120	700	
					754	
	TERESSA BOLLINGER	ADMINISTRATIVE SPECIALIST II		630100	23,161	
			Total		188,316	
	CONCIERGE SERVICE					
	VACANT	CONCIERGE SERVICE		630100	25,000	
				000100	20,000	
			Total		25,000	
	INTRAMURALS					
	LOGAN WILE	PROJECT COORDINATOR		620100	6,265	31,327
	PAULA STRACK	ADMINISTRATIVE SPECIALIST III		630100	5,693	28,463
	PAULA STRACK	CAREER SERVICE		630120	160	
			Total		12,118	
	CAMPUS MAIL SERVICE STEPHEN HILL	MAIL SERVICES OFFICER		630100	9,340	18,681
			Total		9,340	
	HPER RECREATION					
	DAVID DENNIS	DIRECTOR		620100	66,350	
	ARACELIS SERVEDIO	ASSOCIATE DIRECTOR		620100	50,474	
					•	

			ACCT CODE	DEPT SALARY	TOTAL SALARY
	LOGAN WILE	PROJECT COORDINATOR	620100	25,062	31,327
VP STUDENT	VACANT	PROJECT COORDINATOR AQUATICS	620100	30,713	
SERVICES &	VACANT	OUTDOOR RECREATION	620100	30,713	
INSTITUTIONAL				203,312	
DIVERSITY	DAVID DENNIS	CAREER SERVICE	620120	800	
	ARACELIS SERVEDIO	CAREER SERVICE	620120	600	
				1,400	
	JENNIFER BOUDREAUX	ADMINISTRATIVE SPECIALIST II	630100	22,045	
	ANTHONY FILLIPPINO	OUTDOOR FACILITIES MANAGER/ASSISTANT IM COORDINATOR	630100	31,950	
	JAROD MATHENEY	HE INST PROGRAM COORDINATOR	630100	31,020	
	ARIAN STORY	HE INST PROGRAM COORDINATOR	630100	32,590	
	PAULA STRACK	ADMINISTRATIVE SPECIALIST III	630100	22,770 140,375	28,463
				140,575	
	PAULA STRACK	CAREER SERVICE	630120	640	
		CONTINGENCY RESERVE	630150	2,732	
		То	tal	348,459	
	STUDENT CENTER				
	HENRY PHELPS IV	DIRECTOR/ASSOCIATE DEAN	620100	65,012	69,162
	VACANT	ASSISTANT DIRECTOR/ASSOCIATE DEAN	620100	63,114	
	WILLIAM STANTON	DIRECTOR OF NEW STUDENT PROGRAMS	620100	43,190	
	KENDRA REGEHR	ASSISTANT DEAN OF STUDENTS	620100	46,397	
	MONTY ROWELL	ASSISTANT DIRECTOR OF THE STUDENT CENTER	620100	45,991 263,704	
				203,704	
	HENRY PHELPS	CAREER SERVICE	620120	846	
	KENDRA REGEHR	CAREER SERVICE	620120	700	
	MONTY ROWELL	CAREER SERVICE	620120	700	
				2,246	
	LISA CANADY	ADMINISTRATIVE SPECIALIST II	630100	22,045	
	CARLA GRANT	ADMINISTRATIVE SPECIALIST II	630100	26,591	
	GREGORY CHATMAN	INSTITUTIONAL SERVICES ASSISTANT	630100	17,283	
	ANTHONY LIND	INSTITUTIONAL SERVICES SUPERVISOR	630100	17,273	
	MARCUS CHANDLER	INSTITUTIONAL SERVICES ASSISTANT	630100	17,283	
	CHARLOTTE HUCKABAY	INSTITUTIONAL SERVICES ASSISTANT	630100	17,283	
	JANELL KELLEY	INSTITUTIONAL SERVICES ASSISTANT	630100	20,229	
	KEITH POND		630100	16,945	
	JARED WOOD	COMPUTER SUPPPORT SPECIALIST	630100	35,554 190,486	
	CARLA GRANT	CAREER SERVICE	630120	900	
	JANELL KELLEY	CAREER SERVICE	630120	700	
	GREGORY CHATMAN	CAREER SERVICE	630120	600	
			_	2,200	
		SHIFT DIFFERENTIAL	630125	1,000	
		CONTINGENCY RESERVE	630150	3,779	
		То	tal	463,415	

			ACCT COD		TOTAL SALARY
VP STUDENT	STUDENT HEALTH SERVICES				
SERVICES &	RANDY PASTOR	CLINIC PHYSICIAN/MEDICAL DIRECTOR	6201	.00 167,581	
INSTITUTIONAL	ROCHELLE MCFERGUSON	DIRECTOR OF STUDENT HEALTH	6201		
DIVERSITY	SANDY CHILDRESS	ASSISTANT DIRECTOR	6201		
	MARY ELLEN SIKES	PROJECT SPECIALIST/LPN III	6201		
	VIRGINIA HENSLEY-SEAMON	ADVANCED PRACTICE NURSE	6201	.00 78,795	
	AMBER HARRELL	ADVANCED PRACTICE NURSE/10 MONTHS	6201	.00 65,663	
	LEAH MARTIN	ADVANCED PRACTICE NURSE	6201		-
				557,451	
	LISA CRAFFORD	FISCAL SUPPORT ANALYST	6301	,	
	CHRISTINA BERGMANN	CERTIFIED NURSING ASSISTANT	6301		
	WILMA SANDERS	HEALTH SERVICES SPECIALIST II	6301	,	
	JENNIFER ROBINSON	LICENSED PRACTICAL NURSE	6301		
	KATHRYN EDWARDS		6301		
	SANDRA KEMP	LICENSED PRACTICAL NURSE	6301	,	
	PHUSHONA WRIGHT	LICENSED PRACTICAL NURSE	6301	28,153 200,305	-
				200,305	
	WILMA SANDERS	CAREER SERVICE	6301		
	SANDRA KEMP	CAREER SERVICE	6301		
	PHUSHONA WRIGHT	CAREER SERVICE	6301		
	KATHRYN EDWARDS	CAREER SERVICE	6301		-
				2,500	
		COTINGENCY RESERVE	6301	50 3,966	
			Total	764,222	
	POST OFFICE				
	JAMES HAYES	FACILITY MANAGER 1	6301	.00 26,227	
	STEPHEN HILL	MAIL SERVICES OFFICER	6301	,	18,681
	RICHARD SUITS	MAIL SERVICES COORDINATOR	6301		-
				56,117	
	JAMES HAYES	CAREER SERVICE	6301	20 600	
		CONTINGENCY RESERVE	6301	50 1,111	
			Total	57,828	
	RADIO STATION				
	STEVEN OWENS	DIRECTOR OF BROADCAST SERVICES	6201	.00 38,367	
			Total	38,367	
		DIVISIO	ON TOTAL	3,403,709	

			ACC COE		TOTAL SALARY
VP INSTITUTIONAL	VP FOR INSTITUTIONAL ADVANCEMENT				
ADVANCEMENT	SHELLEY MEHL	VP FOR INSTITUTIONAL ADVANCEMENT	620	100 161,136	
			Total	161,136	
	OFFICE FOR INSTITUTIONAL ADVANCEMENT				
	HUNTER GOODMAN	EXECUTIVE DIRECTOR OF DEVELOPMENT	620	100 65,000	
	JANICE DAVIS	DIRECTOR PLANNED GIVING	620	100 55,786	
	MAEGAN DYSON	DEVELOPMENT ASSOCIATE	620	100 12,134	47,999
	JOAN SHOFNER	DIRECTOR OF ADVANCEMENT RESEARCH	620	100 74,593	
	DONALD BINGHAM	DIRECTOR OF SPECIAL EVENTS	620	100 49,341	
	CATHERINE MARHENKE	DIRECTOR OF ANNUAL GIVING	620	,	
	PATTY SHIPP	DEVELOPMENT SPECIALIST	620	,	
	BRAD TEAGUE	ATHLETIC DIRECTOR	620	,	153,343
	STEVE CAMPBELL	HEAD COACH	620	,	185,000
				,	185,000
	ANNIE WRIGHT	DIRECTOR OF MAJOR GIFTS & SPECIAL PROJECTS	620	,	
	VACANT-NEW	MAJOR GIFTS OFFICER	620	100 40,000 513,703	
	DONALD BINGHAM	CAREER SERVICE	620	120 700	
	ANNIE WRIGHT	CAREER SERVICE	620	120 600	
				1,300	
	MARK KNIGHT	COMPUTER SUPPORT SPECIALIST	630	100 36,987	
	SHARON KUHN	FISCAL SUPPORT ANALYST	630	100 30,430	
	GLEB POLOVTSEV	COMPUTER SUPPORT TECHNICIAN	630	100 31,038	
				98,455	
			Total	613,458	
	ALUMNI OFFICE				
	JAN NEWCOMER	DIRECTOR	620	100 58,805	
	HALEY FOWLER	ASSISTANT DIRECTOR OF ALUMNI SERVICES	620	100 40,773	
	VACANT	OUTREACH COORDINATOR	620	100 48,925	
				148,503	
	JAN NEWCOMER	CAREER SERVICE	620	120 600	
	VACANT	CAREER SERVICE	620	120 600	
				1,200	
	CARMEN HARPER	ADMINISTRATIVE SPECIALIST III	630	100 26,286	
			Total	175,989	
			ION TOTAL	050 593	
		DIVIS.	ION TOTAL	950,583	

			AC CO		DEPT SALARY	TOTAL SALARY
ATHLETIC	ATHLETICS ADMINISTRATION					
DIRECTOR	BRAD TEAGUE	ATHLETIC DIRECTOR		0100	115,008	153,343
	MAEGAN DYSON	DEVELOPMENT ASSOCIATE		0100	24,638	47,999
	NATALIE SHOCK	ASSISTANT COMPLIANCE COORDINATOR		0100	55,530	
	VACANT	VIDEO MARKETING COORDINATOR		0100	32,960	
	VACANT	EQUIPMENT MANAGER	62	0100	26,265	
					254,401	
	NATALIE SHOCK	CAREER SERVICE	62	0120	700	
	NEIL SWANSON	AUDIO VISUAL COORDINATOR/PHOTOGRAPHER	63	0100	28,153	
	MILISA MOORE	HE INSTITUTIONS PROGRAM COORDINATOR	63	0100	31,020	
	CAROLE GOOD	ADMINISTRATIVE SPECIALIST II	63	0100	24,586	
	FELICIA LEONARD	ADMINISTRATIVE SPECIALIST II	63	0100	24,586	
					108,345	
	NEIL SWANSON	CAREER SERVICE		0120	600	
	CAROLE GOOD	CAREER SERVICE		0120	600	
	FELICIA LEONARD	CAREER SERVICE		0120	600	
	MILISA MOORE	CAREER SERVICE	63	0120	600	
					2,400	
		TEAM PHYSICIAN	62	0115	6,000	
			Total		371,846	
	WOMENS STRENGTH TRAINING					
	ALEXANDER FOTIOO	ASSISTANT COACH WOMEN'S STRENGTH	62	0100	30,000	
			Total		30,000	
	CHEERLEADERS					
	MAEGAN DYSON	DEVELOPMENT ASSOCIATE	62	0100	6,417	47,999
	MAEGAN DISON	DEVELOPMENTASSOCIATE	02	5100	0,417	47,999
		CONTINGENCY RESERVE	62	0115	6,000	
			Total		12,417	
			TOLAI		12,417	
	DANCE TEAM					
	MAEGAN DYSON	DEVELOPMENT ASSOCIATE	62	0100	4,810	47,999
			Total		4,810	
	SPORTS INFORMATION					
	STEVEN EAST	ASSISTANT DIRECTOR FOR MEDIA RELATIONS		0100	46,916	52,904
	JOSH GOFF	DIRECTOR OF BRANDING & STRATEGIC COMM.		0100	26,475	42,024
	CHARLES SKINNER	SPORTS INFO SPECIALIST	62	0100	19,564	29,560
					92,955	
	STEVEN EAST	CAREER SERVICE	62	0120	704	
			Total		93,659	
					,	
	<u>STADIUM</u>					
	DARRELL WALSH	SR ASSISTANT ATHLETIC DIR/OPERATIONS	62	0100	34,144	68,289

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
ATHLETIC	ROBERT CUNNINGHAM	FACILITY COORDINATOR		620100	20,400	
DIRECTOR	DARRELL WALSH	CAREER SERVICE		620120	54,544 400	
		X-RAY TECHNICIAN		620115	1,000	
			Total		55,944	
	STRENGTH & CONDITIONING ROBERT STINER	ASSISTANT COACH		620100	45,000	
			Total		45,000	
	FOOTBALL					
	STEVE CAMPBELL	HEAD COACH FOOTBALL		620100	150,877	185,000
	THOMAS RYBACKI	ASSISTANT COACH FOOTBALL		620100	34,000	
	RON CARPENTER	ASSISTANT COACH FOOTBALL		620100	50,000	
	GREGORY STEWART	ASSISTANT COACH FOOTBALL		620100	75,000	
	NATHAN BROWN	ASSISTANT COACH FOOTBALL		620100	63,240	
	MIKE MCCARTY	ASSISTANT COACH FOOTBALL		620100	60,000	
	DANIEL AUGUSTINE	ASSISTANT COACH FOOTBALL		620100	69,360	
	PETER BENNETT	ASSISTANT COACH FOOTBALL		620100		
				620100	38,000 25,000	
		ASSISTANT COACH FOOTBALL				
	DAVID LOONEY	ASSISTANT COACH FOOTBALL		620100	38,000	
					603,477	
	STEPHANIE CRAIN	ADMINISTRATIVE SPECIALIST III		630100	26,286	
	STEPHANIE CRAIN	CAREER SERVICE		630120	700	
			Total		630,463	
	BASKETBALL - MEN					
	RUSS PENNELL	HEAD COACH		620100	135,000	
	MATTHEW SCHERBENSKE	ASSISTANT COACH BASKETBALL		620100	30,000	
	ANTHONY BOONE	ASSISTANT COACH BASICIDALL		620100	80,000	
	JOSEPH MOON	ASSISTANT COACH BASKETBALL		620100	25,000	
	JUSEITIMOUN			020100	270,000	
					270,000	
			Total		270,000	
	BASEBALL - MEN					
	ALLEN GUM	HEAD COACH BASEBALL		620100	81,600	
	NICK HARLAN	ASSISTANT COACH BASEBALL		620100	51,000	
	TRENT KLINE	ASSISTANT COACH BASEBALL		620100	24,480	
					157,080	
	ALLEN GUM	CAREER SERVICE		620120	600	
			Total		157,680	
	CROSS COUNTRY - MEN					
	RICHARD MARTIN JR	HEAD COACH CROSS COUNTRY		620100	20,271	81,083
	BEAU THERIOT	ASSISTANT COACH CROSS COUNTRY		620100	8,037	32,148
					28,308	

ATHLETIC			-	ACCT CODE	DEPT SALARY	TOTAL SALARY
DIRECTOR	RICHARD MARTIN JR	CAREER SERVICE		620120	225	
			Total		28,533	
	TRACK & FIELD- MEN					
	RICHARD MARTIN JR BEAU THERIOT	HEAD COACH CROSS COUNTRY ASSISTANT COACH CROSS COUNTRY		620100 620100	20,271 8,037	81,083 32,148
	blad million			020100	28,308	32,140
	RICHARD MARTIN JR	CAREER SERVICE		620120	225	
			Total		28,533	
	<u>GOLF - MEN</u>					
	I. RYKE DISMUKE	HEAD COACH GOLF		620100	26,487	52,974
	I. RYKE DISMUKE	CAREER SERVICE		620120	300	
			Total		26,787	
	SOCCER - MEN					
	ROSS DUNCAN RYAN WEBB	HEAD COACH SOCCER ASSISTANT COACH SOCCER		620100 620100	52,638 34,227	
	NTAIN WEDD	ASSISTANT COACH SUCCER		620100	86,865	
			Total		86,865	
	BASKETBALL - WOMEN					
	SANDRA RUSHING	HEAD COACH WOMENS BASKETBALL		620100	102,007	
	KACI BAILEY VACANT	ASSISTANT COACH WOMENS BASKETBALL ASSISTANT COACH WOMENS BASKETBALL		620100 620100	36,720 42,000	
	MARY ROGERS	ASSISTANT COACH WOMENS BASKETBALL		620100 620100	20,400	
					201,127	
			Total		201,127	
	<u>SOFTBALL - WOMEN</u>					
	DAVID KUHN JENNIFER PARSONS	HEAD COACH SOFTBALL ASSISTANT COACH SOFTBALL		620100 620100	61,074 40,872	
	JENNIFER PARSONS	ASSISTANT COACH SOFTBALL ASSISTANT COACH SOFTBALL		620100 620100	40,872 36,429	
				020100	138,375	
			Total		138,375	
	CROSS COUNTRY - WOMEN					
	RICHARD MARTIN JR	HEAD COACH CROSS COUNTRY		620100	20,271	81,083
	BEAU THERIOT	ASSISTANT COACH CROSS COUNTRY		620100	8,037 28,308	32,148
	RICHARD MARTIN JR.	CAREER SERVICE		620120	225	
			Total		28,533	

			_	ACCT CODE	DEPT SALARY	TOTAL SALARY
ATHLETIC DIRECTOR	TRACK & FIELD- WOMEN RICHARD MARTIN JR	HEAD COACH CROSS COUNTRY		620100	20,270	81,083
	BEAU THERIOT	ASSISTANT COACH CROSS COUNTRY		620100	8,037	32,148
	ARTHUR IGNACZAK	ASSISTANT COACH CROSS COUNTRY		620100	30,000	,
				_	58,307	
	RICHARD MARTIN JR.	CAREER SERVICE		620120	225	
			Total		58,532	
	GOLF - WOMEN					
	I. RYKE DISMUKE	HEAD COACH GOLF		620100	26,487	52,974
	NATASHA VINCENT	ASSISTANT COACH WOMENS GOLF		620100	45,024	
					71,511	
	I. RYKE DISMUKE	CAREER SERVICE		620120	300	
			Total		71,811	
	SOCCER - WOMEN					
	JEREMY BISHOP	HEAD COACH WOMENS SOCCER		620100	54,638	
	DEREK NICHOLS	ASSISTANT COACH WOMENS SOCCER/INSTRUCTOR		620100	25,215	40,973
					79,853	
			Total		79,853	
	TENNIS-WOMEN					
	JEFFREY BORENGASSER	HEAD COACH WOMENS TENNIS/INSTRUCTOR		620100	17,759	33,518
			Total		17 750	
			Iotal		17,759	
	VOLLEYBALL - WOMEN					
	DAVID MCFATRICH	HEAD COACH VOLLEYBALL		620100	56,530	
	JOHN NEWBERRY	ASSISTANT COACH VOLLEYBALL/INSTRUCTOR		620100	20,849	37,411
					77,379	
			Total		77,379	

DIVISION TOTAL 2,515,906

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