

In Awareness of UCA Fail Forward Week, the Faculty and Staff of the

# University of Central Arkansas

hereby present a

## Certificate of Failure

“You are hereby certified to screw up, bomb, or fail at one or more relationships, friendships, text messages, papers, exams, classes, extracurricular activities, or any other choices associated with college... and still be a totally worthy, utterly excellent human being.”



Fall 2023

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Designated UCA Faculty or Staff