On this the 6th day of December 1926, the Board of Trustees for the State Normal School met in the office of the Superintendent of Education at Little Rock, Arkansas, with the following Board members present, Blackwood, Winham, Dunnaway, Hill, Cone and Mr. H. L. Williams. Mr. Womack, Superintendent of Education Elect, Dr. Torreyson, and H. L. McAlister of the State Normal School also attended the Board Meeting,

Dr. Torreyson talked at length on the financial condition, preparation of the budget for the biennium, etc. for the Normal School, and made the following report and recommednations which were unanimously adopted by the Board:

Total income from Millage fund, 1925-26. Cash balance in Treasury July 1, 1925	mat - 3	\$114,268.00 25,922.77
Expended for Salaries, 1925-26 Expended for Maintenance & Inpr.	Total \$95,930.02 26,119.29	\$140,190.77
	122,049,31	122,049.31
Unexpended balance July 1, 1926		\$18,141.31
Estimated income Millage fund, 1926-2	27	116,000.00
	Total	134,141.46
To be expended for Salaries, 1926-27	\$104,638.00	
Estimated expenditures for Maintenance	19,000.00	
Expenditure for interest on Bldg. note Total	5,000.00	128.638.00
20002	120,000,000	220,000,00
Estimated Unexpended balance July 1, 1927		5,503.46
Note decrease in balance in treasury	\$12,638.00	
Estimated income Millage fund, 1927-28	LV.	118,000,00
Cash balance on hand	Total	5,503,46
		\$123,503.46
with		
With no increase in salary expenditure, 19	104.638.00	
With no increase in Maintenance 1927-28	19.000.00	
Interest on note Sept. 1. 1927	5.000.00	
Payment 1st note, Sept. 1, 1927	10,000.00	
	\$138,638.00	138,638,00
Estimated Deficite July 1, 1928	18.1843	15,134.54

NOTE: This estimate allows a liberal increase in millage fund each year, but does not allow any increase in payroll or operating expenses, nor does it allow anything whatever for much needed improvements. It can be seen from the above that with the revenue derived from the millage tax is not sufficient to maintain the school at its present standards, much less take care of a growing, vigorous Institution such as we now have. It is imperative that the revenues be increased.

CASH

FUNDS:

DORMITORY FUND: Balance on hand July 1, 1925 Receipts July 1, 1925 to July 1, 1926	\$4,452.91 27,715.84	
Disbursments July 1, 1925 to July 1, Balance July 1, 1926	1926	\$28,054.88 4,113.87
	32,168.75	32,168.75
Expenditures in excess of receipts	339.04	

NOTE: (a) Hate of board charged is \$20.00 per calendar month. (b) School gafden and stock farm surported by dormitory fund only. Separate account kept for farm shows that the farm is self sustaining. The farm is also used for demonstration purposes for Agra. Dept. (c) Dormitory fund balance Nov. 1, 1926 \$2,208.76 which is just sufficient to cover October bills. INCIDENTAL FUND: \$1,452,49 Balance on hand July 1, 1925 Receipts for year 1925-26 5,225,62 Disbursments for year 1925-26 \$4,888.84 1,789.27 Balance on hand July 1, 1926 6,678,11 6,678,11 Income in excess of expenditures 336.78 3,583.74 Balance in fund Nov. 1, 1926 NOTE: The revenue for incidental fund consists of \$5.00 for each matriculation fee. and sundry receipts. One hal € of each \$5.00 registration fee is allotted to Athletic Dept for expenditure. Other expenditures are for maintenenace, repairs, and sundry items. -0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-0-LIBRARY FUND: Balance on hand July 1, 1925 777.01 Receipts from July 1, 1925 to July 1, 1926 2,607.00 Bisbursments for year 1925-26 \$2,705.82 Balance on hand July 1, 1926 678.19 3,384.01 3,384.01 NOTE: The revenue for Library fund consists of 3.00 for each matriculation fee. Expenditures for Library only. Expenditures in excess of receipts \$98.82 Balance on hand Wov. 1, 1926 \$2,362.54 REQUESTS TO BE MADE TO THE IEGISDATURE. A. IMPROVEMENTS FOR WHICH SPECIAL APPROPRIATION SHOULD BE MADE. 3. Assessment in paving district, under construction 10,000.00 \$20,000.00 B. CONSTRUCTION ALREADY MADE THAT SHOULD BE TAKEN OVER BY THE STATE L. New Training School Building 100,000,00 C. MILLAGE INCREASED FROM 2/10 mill to 3/10 mill To BE USED AS FOLLOWS: 125,000.00 1. Salaries 2. Janitors and hired help 4,000.00 3,000.00 3. Repairs to Heat Plant Building 4. Repairs to Pike Hall 8,000.00 2,000.00 2,000.00 7. Maintenance 26,000.00 170,000,00 D. BUILDINGS FOR WHICH SPECIAL APPROPRIATION SHOULD BE MADE.

1. Dormitory for Women

2. Dormitory for Men

3. Auditorium and Library

150,000.00

400,000.00

100,000.00

- A. IMPROVEMENTS FOR WHICH SPECIAL APPROPRIATION SHOULD BE MADE
 - 1. Sidewalks on Campus
 \$2,000.00

 2. Paving on North Side Campus & through grounds
 8,000.00

 3. Assessment in paving district, under construction
 10,000.00

 20,000.00
 20,000.00

A.special appropriation should be made from the general revenue fund for this paving. Such appropriations have been made for the A & M College at Jonesboro, The Arkansas Polytechnic College at Russellville and the A & M College at Magnolia and the Blind School in Little Rock. The town is at present constructing a paved street up to the school campus and along the East side. The street on the North side of the campus should be paved and the paving inside connected with the street. Side walks are necessary around the new Training School Building and Pike Hall. Only cinder and gravel walks are in use at the present.

- B. NEW TRAINING SCHOOL BUILDING 1000,000.00
 - The permanent shool fund was derived from the sale of certain public lands. Its present source of income is the sale of 16th sections and from depository interest on the daily cash balance; also from the annual interest from the land sales fund. In 1917 the legislature issued state bonds bearing 5% for the amount of \$1,134,500.00. These bonds are due September 1st, 1947. In 1921 the state borrowed \$180,000.00 which had accumulated in cash in this fund and reloaned same to the penitentiary. State bonds bearing 5% interest were issued for this amount and transferred to the credit of this fund. The total amount of bonds issued to cover this permanent school fund is \$1,314,500.00.

In 1925 the Arkansas State Teachers College borrowed \$100,000.00 which had accumulated in cash in this fund and with this amount constructed a Training School Building. The interest on the bonds and this money borrowed by the State Teachers College is paid annually into the common school fund and apportioned to the several counties of the state.

It is requested that the state take over this \$100,000.00 borrowed by the Arkansas State Teachers College the same as the \$180,000.00 borrowed in 1921 for the penitentiary and pay the 5% annually into the common school fund just the same as it does for the other amounts borrowed.

C. MILLAGE SHOULD BE INCREASED FROM 2/10 MILL TO 3/10 MILL TO BE USED AS FOLLOWS:

1.	Salaries /	\$125,000.00
2.	Janitors and hired help	4,000.00
3.	Fixing Heat Plant Building	3,000.00
	Repairs to Pike Hall	8,000.00
	Landscaping Campus	2,000.00
6.	Athletic Field	2,000.00
7.	Maintenance	26,000.00
		170,000,00

- 1. When the Normal School was first organized arrangements were perfected for the operation of the school for a period of nine months under the apportriations made by the legislature. There was a demand for a summer term. The Board of Trustees by resolution allowed the teachers of the school to operate a summer term and charge a fee of ten dollars, this fund to be divided between the members of the faculty for this extra work during the summer term. The damand for summer work has increased until it has become necessary for the Board of Trustees to keep the school in operation all the year and operate two summer term of six weeks each as well as three regular terms of twelve weeks each. In order to do this, the salary of each teacher must be increased by the amount he has been getting from the extra fees for summer work, and it is also necessary to employ additional teaching force if the school is to operate 48 weeks each year. The salary budget this year is \$101,000.00. A conservative estimate of the salary budget for the next two years places it at \$125,000.00 a year.
- 2. If the school is to be in operation the entire year it is necessary to employ additional janitor help. This has been increased from \$3,000.00 to \$4,000.00 a year.

- 3. On account of the increase in our plant and the addition of new buildings the original heat plant has been doubled in capacity by the addition of another boiler. This addition is housed in a temporary wood and paper shed. A brick building to cover this addition should be constructed that will match the other plant.
- 4. The gymmasium building is an old Camp Pike Y.M.C.A. Building that was wrecked and moved to Conway. At present it is the only building we can use for general assembly purposes. When the weather is hot or cold it can not be used. It can not be heated in winter and it is too hot in summer. The building should be stucced ceiled and a new floor laid. The amount asked is the estimate given us by contractors for the work.
- 5. No comprehensive landscaping plan has ever been made. Shrubbery and buildings should be arranged according to some systematic plan.
- 6. The Athletic field needs a fence around it, bleachers and a grand stand. It joins a public road. People drive up in their cars and stop on the road and watch the games without paying. We must fence the field. The old bleachers, built by subscription made by the students and the faculty, have rotted down and can not be used after the football season this year. The most reasonable estimate we are able to secure on this work exceeds the amount requested.
- 7. This will include repairs on the present buildings and operating maintenance expense for the year.
- D. BUILDINGS FOR WHICH SPECIAL APPROPRIATION SHOULD BE MADE.

1.	Dormitory for Women	\$150,000.00
2.	Dormitory for Men /	100,000.00
3.	Auditorium and Library	
		400,000,00

- 1. The present dormitories for women, Doyne Hall and the Caddo Club will accommodate only 136 young ladies. Dayne Hall is a brick dormitory on the campus and will accommodate 96 girls. The Caddo Club is a frame building one block from the campus that will accommodate 36 girls. Every year we lose two or three hundred young ladies who want to make teachers because we have no dormitory facilities for for them. They desire to live in a dormitory with all modern conveniences and where they will have the supervision of a matron and nurse rather than to board in private homes near the campus. Because of our limited boarding facilities the state loses every year two or three hundred of the very best kind of teachers. \$150,000.00 is asked for an additional dormitory for women.
- 2. The State Teachers College has no dormitory for men. Young men who enter this institution are at the whims and fancies of the boarding house keepers who live in this end of twon. A dormitory should be constructed for men.
- 2. When the present Administration Building was constructed in 1918 there was not a sufficient amount of money appropriated to complete the building and construct the auditorium which was part of the original plan. At the time the appropriation was made by the Legislature in 1917 the funds appropriated were sufficient to complete the building at the cost of construction at that time. The World War came on and prices advanced and the Board of Trustees was unable to complete the building within the appropriation made. It is now desired to complete this building with the construction of an auditorium on the WEst side with a large room underneath for the library. The auditorium is needed for general assembly purposes. The space at present used for the library is too small for a school of this size. The reading rooms are always crowded and students standing around the walls. If the library should be placed underneath the auditorium which will have a high basement the present library rooms could be idvided into class rooms and it would make to possible to accommodate about three hundred additional students.

Minutes of the Board Meeting of September 7, were read and approved.

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